

INFORMATION ITEM

REPORT OF	MEETING	DATE	ITEM NO
OFFICE OF THE CHIEF EXECUTIVE	FINANCE AND DEMOCRACY COMMITTEE	21st NOVEMBER 2022	11
LANCASHIRE 2050			

PUBLIC ITEM

This item is for consideration in the public part of the meeting.

SUMMARY OF INFORMATION

The attached report is being considered by each of the fifteen local authorities in Lancashire, that is, the county council, two unitary authorities and the 12 district councils.

This report presents the progress made by the 15 Lancashire Local authorities since the last update in January and February 2022. It sets out the general principles and high-level priorities of a long-term strategic framework for Lancashire, known as "Lancashire 2050". This report also represents the commitment to ensure that there continue to be opportunities for all the partner authorities to contribute to and influence regional plans, including identifying specific schemes and activities.

SOURCE OF INFORMATION

Lancashire Leaders Group

WHY IS THIS INFORMATION BEING GIVEN TO THE COMMITTEE?

To review the outline of the Lancashire 2050 strategic framework within the appendices, as the strategic framework that will guide further development of detailed priorities and actions.

FURTHER INFORMATION

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Introduction

With a robust evidence base and utilising the strong local knowledge of elected representatives, Leaders have been considering collective priorities and developing a shared vision and ambition for the future of Lancashire, looking ahead to 2050 to recover, grow and decarbonise the economy, improving the place and the life opportunities of its people. The plans to achieve this will not only realise opportunities for Lancashire and UK plc but in doing so, help address many of the structural deficits and level up across the county.

Working collaboratively Lancashire Leaders agree the time is right for Lancashire to move forward together with a collective voice to make the case for more powers and investment for the whole of Lancashire. Lancashire 2050 will therefore enable any engagement with central government to be placed within a strategic context.

Leaders have identified that the work is now at a stage where it is important to secure the engagement and support of all members. This report is therefore being presented to all fifteen local authorities.

This report covers:

- (i) **Lancashire 2050**, which sets out the headline themes to be included in a long-term strategic framework and ambition for Lancashire.
- (ii) **Oversight, performance management and monitoring**, which sets out information about the proposed approach to overseeing the long-term plan.

By setting out shared priorities and ambitions, Lancashire 2050 will help Lancashire authorities prepare for and respond to opportunities that will help them achieve their shared ambitions and goals.

Developing a Lancashire 2050 Strategic Framework

Significant work has taken place across Lancashire to gather evidence that will shape an overarching vision, ambition, and strategic framework for the whole of 'Lancashire'. This work has helped inform the scale of ambition and the development of robust key priorities, together with the governance principles described in this report.

Over the past several months all Lancashire Leaders across 15 councils, have been considering and refining the approach, with a singular vision to make Lancashire *“a place where every single person can live their best life.”*

Once adopted, Lancashire's overarching strategic plan will be forward-looking and take a long-term view, setting the vision and ambition over a 20–30-year period. To do this requires collective efforts and must be shaped by our residents, communities, and partners.

Lancashire 2050 is the strategic framework that sets out our shared vision, ambition and strategic priority areas to ensure:

- Lancashire competes better for its share of national resources and investment
- Lancashire's public, private and voluntary sectors collaborate better to maximise the best use of our resources
- Lancashire has a strong and clear voice than can respond innovatively to new opportunities and challenges
- Lancashire has rich, meaningful, and strategic dialogue with central government about the future of our County.

The strategic framework for achieving our vision is organised around 8 priority areas. While focussed, this framework allows flexibility to adapt to changing local and global trends, policy mandates and place needs.

Our priorities have been created in such a way that they are accessible and easy to understand. The priorities are presented visually in a way that allows them to stand alone. The priorities aim to give clarity and structure for staff to understand how their roles and responsibilities contribute to key priorities and ambitions and provide a focus for teams to develop service plans and work programmes that support them.

They also enable key partners, stakeholders, business, and industry associates to be clear about the collective ambitions, which will aid the alignment of aims and facilitate collaborative work to deliver high quality, best value services that meet the needs of Lancashire's residents.

Developing the strategic framework and priorities this way also ensures more integrated policy development to tackle cross cutting opportunities such as skills, health, and the environment.

Oversight, performance management and monitoring

In January and February 2022, Councils agreed governance structures for delivering the strategic plan priorities, designed with two aims in mind:

- to create the best arrangements to deliver the priorities within the strategic plan
- to ensure decisions are made democratically and with all partners having an equal voice.

Additionally, Councils endorsed a set of core principles to guide the progression of Lancashire 2050, which have been put in practice through the Lancashire Leaders Forum. It is proposed that the future strategic and delivery oversight of Lancashire 2050 continues to be taken forward through this group.

In addition, to ensure maximum transparency and participation of partners, it's proposed that twice yearly the Lancashire Leaders Forum meets with wider partners from across the county to:

- Agree and update shared strategic priorities
- Consider an annual shared "State of Lancashire" evidence base developed and presented by an independent Data Observatory
- Review delivery performance against Lancashire 2050 aims and priorities
- Agree collaborative actions / contributions required to achieve shared priorities.

Thematic priority areas will be overseen by Portfolio Leads (nominations to be agreed annual basis), and where necessary, additional sub-group arrangements will be established to support action planning and delivery.

The group will continue to be chaired by Lancashire County Council, with any decisions made on a consensual basis.

Attached documents

Appendix 1 - Scope Diagram

Appendix 2 - Lancashire 2050 Strategic Framework