

# Agenda

## Internal Affairs Scrutiny Committee

Date:	Tuesday, 20 February 2024 at 6:30 pm
Venue:	Reception Room, Town Hall, St Annes, FY8 1LW
Committee members:	<p>Councillor Susan Fazackerley MBE (Chairman)          Councillor John Kirkham (Vice-Chairman)</p> <p>Councillors Damian Buckley, Kelly Farrington, Joanne Gardner, Cheryl Little, Ed Nash, Sandra Pitman, Richard Redcliffe, Andrew Redfearn, William Taylor, Viv Willder.</p>

	PROCEDURAL ITEMS:	PAGE
1	<b>Declarations of Interest:</b> Declarations of interest, and the responsibility for declaring the same, are matters for elected members. Members are able to obtain advice, in writing, in advance of meetings. This should only be sought via the Council's Monitoring Officer. However, it should be noted that no advice on interests sought less than one working day prior to any meeting will be provided.	1
2	<b>Confirmation of Minutes:</b> To confirm the minutes, as previously circulated, of the meeting held on <a href="#">24 January 2024</a> as a correct record.	
3	<b>Substitute Members:</b> Details of any substitute members notified in accordance with council procedure rule 23(c).	1
	<b>SCRUTINY ITEMS:</b>	
4	<b>The Residents Survey 2023</b>	3-14
5	<b>The Corporate Plan 2024-2028</b>	15-28
6	<b>General Fund Revenue Budget Monitoring Report - Position as at 31st December 2023</b>	29-36
7	<b>Capital Programme Monitoring Report - Position as at 31st December 2023</b>	37-47
8	<b>Medium Term Financial Strategy Update, including General Fund, Capital Programme and Treasury Management for 2023/24 to 2027/28</b>	48-201
9	<b>In- Depth Scrutiny Review - Affordable Housing</b>	202-206
10	<b>Planning Peer Review Action Plan - Monitoring Delivery</b>	207-212

11	Ongoing Scrutiny Workplans 2024	213-215
----	---------------------------------	---------

Contact: Scrutiny - Telephone: (01253) 658504 – Email: [scrutiny@fylde.gov.uk](mailto:scrutiny@fylde.gov.uk)

The Code of Conduct for Members can be found in the Council’s Constitution at  
<http://fylde.cmis.uk.com/fylde/DocumentsandInformation/PublicDocumentsandInformation.aspx>

**© Fylde Council copyright 2024**

You may re-use this document/publication (not including logos) free of charge in any format or medium. You must re-use it accurately and not in a misleading context.

The material must be acknowledged as Fylde Council copyright, and you must give the title of the source document/publication.

Where we have identified any third party copyright material you will need to obtain permission from the copyright holders concerned.

This document/publication is also available on our website at [www.fylde.gov.uk](http://www.fylde.gov.uk)

Any enquiries regarding this document/publication should be sent to us at the Town Hall, St Annes Road West, St Annes FY8 1LW, or to [listening@fylde.gov.uk](mailto:listening@fylde.gov.uk).

## SCRUTINY ITEM

REPORT OF	MEETING	DATE	ITEM NO
DEPUTY CHIEF EXECUTIVE	INTERNAL AFFAIRS SCRUTINY COMMITTEE	20 FEBRUARY 2024	4
<b>THE RESIDENTS SURVEY 2023</b>			

### PUBLIC ITEM

This item is for consideration in the public part of the meeting.

#### PURPOSE OF THIS REPORT

The report provides details of the background to the Residents' Survey along with the 2023 results. Satisfaction with services, the Council and the local community is compared against previous data sets as well as the cumulative outcomes for the current year. The report includes details of any trends, patterns, or anomalies in the results.

#### SOURCE OF REFERRAL

Information from the Resident Survey is part of the corporate performance framework which the committee is responsible for monitoring under the current governance arrangements.

#### FURTHER INFORMATION

Resident survey questionnaire: [www.fylde.gov.uk/haveyoursay](http://www.fylde.gov.uk/haveyoursay)

#### SUGGESTED RECOMMENDATIONS

That the committee consider the results from the Residents Survey and note the information as part of performance monitoring role and if necessary, make any recommendation to officers or the Executive Committee that may arise from the information.

### INFORMATION

1. The Resident's Survey has been carried out since 2012, it is a simple questionnaire with short statements that can be responded to in less than one minute. The format and content of the survey has been designed so that it is quick and easy for customers to have their say on the services they pay with the opportunity for feedback on any aspect of council services.
2. The questionnaire can be completed online at any time with the results reported annually based on the number of completed questionnaires during the year as well as the cumulative data since 2012. The questions focus on primary front-end services as well as the resident's experience, perception, and knowledge of the local authority. Any resident should be able to provide an informed response to most of the questions without having had direct contact with the Council e.g. a valued judgment on parks, refuse, street cleansing and value for money from the Council. Questions relating to some of the bespoke services rely on the customer having experience of the service for example, planning either as an applicant, consultee, or having made an enquiry.

3. The objective of this survey is to obtain a general overview of satisfaction levels with services and the Council that can be used as a barometer over time to identify trends or anomalies that could trigger areas for improvement or more detailed interrogation of the service. The high-level overview that the survey provides supplements service-based customer research that is carried in most of the community-based services. The survey is live, gathering feedback all the time, it is possible to view at any time the latest results, the data set is automatically updated so cumulative results are live.
4. The table in Appendix 2 includes the cumulative results from 6968 responses since 2012. The 2023 data set which has 769 responses in the year is included in Table 1.

**Table 1: The 2023 Residents Survey Results**

<b>QUESTIONS</b> (Percentages figures are of those who rated as satisfied, good or excellent)	<b>2023 Response</b>
How would you rate the <b>refuse collection</b> service at Fylde	98%
How would you the <b>household recycling</b> service at Fylde	94%
How would you rate the <b>parks and open spaces</b> in Fylde	94%
How would you rate the <b>cleanliness of the streets</b> in Fylde	75%
How would you rate the <b>planning service</b> at Fylde*	49%
How would you rate the <b>building control service</b> at Fylde*	51%
How would you rate the <b>Environmental Protection Control service</b> at Fylde*	60%
How would you rate the <b>benefits service</b> at Fylde*	83%
How would you rate the <b>customer service</b> at Fylde*	77%
How would you rate the <b>Cemetery and Crematorium service</b> at Fylde*	94%
How would you rate the <b>housing service</b> at Fylde*	67%
Overall, I would rate the Fylde as a <b>place to visit</b>	97%
Overall, I would rate Fylde as a <b>place to live</b>	96%
How would you rate the <b>value of the money</b> received from Fylde Council	74%
Overall and taking <b>everything into account</b> , how would you rate Fylde Council	82%
How would you rate being <b>kept up to date</b> with what's happening in their area?	80%

*\*Percentage of respondents that had used the service or visited.*

5. The survey includes the opportunity to provide comment about any of the services or the council. The feedback is analysed, shared with the service teams and used alongside other customer data (surveys, direct feedback, suggestions etc) to inform and shape any service improvement. Residents completing the survey can provide an email address to be included in the weekly e-newsletter circulation.
6. The 2023 data set shows high levels of satisfaction, this is consistent with previous data. The levels of satisfaction from the Residents Survey are exceptional with many services attracting over 80% which would be top quartile in comparable data for any service provider.
7. Research indicates there is always a lower level of satisfaction with regulatory and enforcement services (planning, building control, environmental health) because of the nature of decisions that must be made, the expectations of the customer, and the negative perception of the decision for some customers. For example, a planning application refused based on valid objections from neighbouring properties, the applicant may be dissatisfied with the outcome although the service was delivered well.
8. Two questions are directly about the performance of the Council, the first asks about value for money with 74% of respondents stating that they feel the council provides value for money. The second asks the respondent

whether taking everything into account how they would rate Fylde Council, 82% stated they were satisfied with the overall performance of Fylde council.

BACKGROUND PAPERS RELEVANT TO THIS ITEM		
Name of document	Date	Where available for inspection
Results Page	17/01/2024	<a href="https://forms.office.com/Pages/AnalysisPage.aspx?AnalyzerToken=nK1HJp5MoXTDXrsGO1qVcwFoky3DmCzl&amp;id=5QJ9_HG9WU6G9o11mEvkqUWwQzlQj25Em-OGCA5oRBJUQk82TDdQMDhaTkExUko4UDFMMU9UNUhWQSQIQCN0PWcu">https://forms.office.com/Pages/AnalysisPage.aspx?AnalyzerToken=nK1HJp5MoXTDXrsGO1qVcwFoky3DmCzl&amp;id=5QJ9_HG9WU6G9o11mEvkqUWwQzlQj25Em-OGCA5oRBJUQk82TDdQMDhaTkExUko4UDFMMU9UNUhWQSQIQCN0PWcu</a>
Resident Survey (available all of the year)	17/01/2023	<a href="http://www.fylde.gov.uk/haveyoursay">www.fylde.gov.uk/haveyoursay</a>

LEAD AUTHOR	CONTACT DETAILS	DATE
Alex Scrivens	<a href="mailto:alex.scrivens@fylde.gov.uk">alex.scrivens@fylde.gov.uk</a>	17/01/2024

**Attached documents:** 

- Appendix 1 – The Residents’ Survey Questionnaire
- Appendix 2 – The Residents’ Survey Results



# Fylde Council Resident Survey 2023

We understand its important that our customers have their chance to rate the services they pay for and provide feedback to help improve.

The results will be monitored to review how as a Council we are performing and the results of the questionnaire may prompt further investigation with our customers and staff.

You can have your say and help make a difference to the services you pay for (more details can be found at [www.fylde.gov.uk/resident](http://www.fylde.gov.uk/resident)) simply by completing this short questionnaire below. The survey takes no more than two minutes to complete.

Thank you in advance for your support.

\*We take your privacy very seriously and will ensure that your data is kept secure and only used for the purpose set out above. For more information, please view the council's privacy notice available on this link -(<https://new.fylde.gov.uk/council/transparency/website-privacy-notice>)

\* Required

1. I would rate the refuse collection service at Fylde as \*

Excellent

Good

Satisfactory

Poor

Very poor

2. I would rate the household recycling service at Fylde as \*

Excellent

Good

Satisfactory

Poor

Very poor

3. I would rate the parks and open spaces in Fylde as \*

Excellent

Good

Satisfactory

Poor

Very poor

4. I would rate the cleanliness of the streets in Fylde as \*

Excellent

Good

Satisfactory

Poor



Very poor

5. I would rate the Planning service at Fylde as \*

Excellent

Good

Satisfactory

Poor

Very poor

Not used in the last 2 years



6. I would rate the Building Control service at Fylde as \*

Excellent

Good

Satisfactory

Poor

Very poor

Not used in the last 2 years

7. I would rate the Environmental Protection Control service at Fylde as \*

Excellent

Good

Satisfactory



- Poor
- Very poor
- Not used in the last 2 years

8. I would rate the Customer service at Fylde as \*



- Excellent
- Good
- Satisfactory
- Poor
- Very poor
- Not used in the last 2 years

9. I would rate the Benefits service at Fylde as \*

- Excellent
- Good
- Satisfactory
- Poor
- Very poor
- Not used in the last 2 years

10. I would rate the Cemetery and Crematorium service at Fylde as \*

- Excellent
- Good
- Satisfactory
- Poor
- Very poor
- Not used in the last 2 years



11. I would rate the Housing service at Fylde as \*

- Excellent
- Good
- Satisfactory
- Poor
- Very poor
- Not used in the last 2 years

12. Overall I would rate the Fylde as a place to visit as \*

- Excellent
- Good
- Satisfactory
- Poor
- Very poor

13. Overall I would rate Fylde as a place to live as \*

- Excellent
- Good
- Satisfactory
- Poor
- Very poor



14. I would rate the value for money I receive from Fylde Council as \*

- Excellent
- Good
- Satisfactory
- Poor
- Very poor

15. Overall and taking everything into account, I would rate Fylde Council as \*

- Excellent
- Good
- Satisfactory
- Poor
- Very Poor

16. I would rate the way that Fylde Council keep me up to date with what's happening in my area as?

\*

Excellent

Good

Satisfactory

Poor

Very Poor



17. Please use this box to explain why you've selected Excellent or Very Poor on any questions above as this will help us maintain or improve our services

Enter your answer



This content is created by the owner of the form. The data you submit will be sent to the form owner. Microsoft is not responsible for the privacy or security practices of its customers, including those of this form owner. Never give out your password.

**Microsoft Forms** | AI-Powered surveys, quizzes and polls [Create my own form](#)

[Privacy and cookies](#) | [Terms of use](#)

## Appendix 2: The Resident Survey Results Table 2023.

QUESTIONS	2023	2022	2020-21	2019	2018	2017	2016	2015	2014	2013	2012	Overall	2008/09
<i>(Percentages figures are the percentage satisfied, good and excellent)</i>	(769 responses)	(353 responses)	(721 responses)	(467 responses)	(431 responses)	(610 responses)	(136 responses)	(461 responses)	(608 responses)	(829 responses)	(1583 responses)	2012-23 Average (responses 6968)	LGA Place Survey (1224 responses)
How would you rate the refuse collection service at Fylde	98%	98%	97%	97%	94%	90%	92%	97%	94%	95%	93%	95%	76%
How would you the household recycling service at Fylde	94%	93%	89%	92%	89%	86%	87%	93%	92%	93%	91%	91%	78%
How would you the parks and open spaces in Fylde	94%	95%	95%	95%	96%	93%	98%	95%	94%	94%	93%	95%	68%
How would you the cleanliness of the streets in Fylde	75%	75%	80%	79%	78%	73%	83%	85%	83%	83%	81%	80%	65%
How would you the planning service at Fylde*	49%	60%	73%	72%	68%	60%	79%	69%	63%	70%	71%	67%	52%
How would you the building control service at Fylde**	51%	67%	75%	New question added November 2021								64%	
How would you the Environmental Protection Control service at Fylde**	60%	74%	71%	New question added in November 2021								68%	
How would you the customer service at Fylde*	83%	87%	90%	90%	87%	74%	89%	89%	89%	88%	90%	87%	n/a
How would you the benefits service at Fylde**	77%	80%	82%	New question added November 2021								80%	
How would you the Cemetery and Crematorium service at Fylde**	94%	95%	99%	New question added November 2021								96%	
How would you the housing service at Fylde**	67%	61%	85%	New question added November 2021								71%	
Overall I would rate the Fylde as a place to visit	97%	96%	97%	98%	97%	95%	90%	97%	97%	97%	95%	96%	n/a
Overall I would rate Fylde as a place to live	96%	95%	95%	96%	95%	94%	99%	97%	97%	97%	95%	96%	87%
How would you the value for money I receive from Fylde Council	74%	79%	80%	81%	78%	70%	82%	84%	85%	85%	81%	80%	63%
Overall and taking everything into account, would rate Fylde Council	82%	89%	89%	90%	86%	76%	87%	92%	90%	90%	88%	87%	n/a
How you would rate the way that Fylde Council keep people up to date with what's happening in their area?	80%	New question added 2023											

\*Only includes the percentage of the respondents that **have used** the service.

**KEY**

	The current year level is higher than the <b>overall</b> cumulative
	The current year level is the same as the <b>overall</b> cumulative
	The current year level is less than the <b>overall</b> cumulative

## SCRUTINY ITEM

REPORT OF	MEETING	DATE	ITEM NO
DEPUTY CHIEF EXECUTIVE	INTERNAL AFFAIRS SCRUTINY COMMITTEE	20 FEBRUARY 2024	5
<b>THE CORPORATE PLAN 2024-2028</b>			

### PUBLIC ITEM

This item is for consideration in the public part of the meeting.

#### PURPOSE OF THIS REPORT

The report provides details of the proposed Corporate Plan which will outline the key strategic objectives and aims of the council for 2024-2028. The plan is developed every four years with annual progress reports and reviews, the strategic objectives and aims in the plan shape the operational service plan actions.

The Plan takes into consideration emerging legislation, policy, changes in resources and responsibilities, and known strategic issues over the coming years, and is informed by customers, partners, elected members, and external organisations.

The information is presented to the scrutiny committee for the opportunity to provide comments, suggestions, and feedback before recommendation for approval to the Full Council.

#### SOURCE OF REFERRAL

The internal scrutiny committee is responsible for monitoring corporate performance, the Corporate Plan is a key strategic document that forms part of the Council's budget and policy framework.

#### FURTHER INFORMATION

#### SUGGESTED RECOMMENDATIONS

To consider the proposed Corporate Plan 2024-2028 and recommend that the plan be proposed to the Full Council for approval.

The committee can draft recommendations if necessary, for Full Council to consider.

## REPORT

1. The Corporate Plan sets out the vision, aims and priorities for the Council over the next four years. The Plan is the Council's primary strategic document, providing a framework for the delivery of services, and providing the context for all other strategies and plans produced.
2. The Plan informs the development of service plans, the budget, and the direction of the Council and is a key component of good governance. Ensuring that resources are allocated appropriately is particularly important given the financial challenge and resource restraint the Council has experienced since the pandemic, and which are evident over the five-year forecast in the Medium-Term Financial Strategy.
3. The Council's vision is "*Fylde to be a place where people choose to live, work and raise a family, retire and feel safe, visit and want to return*". To deliver this, five strategic commitments have been outlined:
  - 1) Quality Services
  - 2) Clean and Green Environment
  - 3) Vibrant and Healthy Economy
  - 4) Safe and Caring Community
  - 5) A Great Place to Visit
4. The strategic commitments have been developed after consideration of the priorities for the Borough which stakeholders have informed through feedback, research, canvassing, consultation, and engagement. The leading group have provided a steer based on the key issues identified through canvassing and commitments.
5. Each strategic commitment will have performance measures that will be used to monitor progress and outcomes over the life of the plan. The performance measures against the corporate plan are currently under discussion with the Heads of Service and will be presented to the Internal Affairs Scrutiny Committee in April.
6. The Performance Management Framework (PMF) tracks the progress and delivery of the Corporate Plan with online data available to access at any time and reports to scrutiny. The PMF provides the necessary assurance that performance management is being undertaken rigorously and transparently, with appropriate oversight and reporting of performance.
7. Activities within the Corporate Plan will be subject to individual risk and equality impact assessments where applicable.
8. The Plan will be kept under review, particularly in circumstances where the Council is facing new challenges or opportunities, whether these are local, regional, or national. Over the life of the plan, there will be factors outside of the council's control that will change i.e. legislation, regulations, national policy etc. It will be necessary to review the plan to consider whether any changes impact strategic issues in Fylde.
9. At the time of drafting the Plan, several external unknowns could have a significant impact on local government. These unknowns include, but are not limited to, economic uncertainty, demand and cost pressures, review of local government finance, Lancashire devolution, and measures being introduced through the Levelling Up and Regeneration Bill.



BACKGROUND PAPERS RELEVANT TO THIS ITEM		
Name of document	Date	Where available for inspection
An online drafted version of Corporate Plan 2024-28	06/02/2024	<a href="https://new.fylde.gov.uk/3d-flip-book/corporate-plan-draft">https://new.fylde.gov.uk/3d-flip-book/corporate-plan-draft</a>

LEAD AUTHOR	CONTACT DETAILS	DATE
Alex Scrivens, Corporate Performance & Engagement Manager	<a href="mailto:alex.scrivens@fylde.gov.uk">alex.scrivens@fylde.gov.uk</a> 01253 658543	18/01/2024

**Attached documents**

Appendix 1 - Corporate Plan 2024-28



# Corporate Plan

2024-2028





# Foreword

## by Council Leader, Karen Buckley

---

Our Corporate Plan sets out our vision for the next four years, detailing our commitments to all who live and work in Fylde. It will enable us to monitor Council performance, identify opportunities that will best serve the public, and put our community first.

Throughout the plan, we emphasise sustainability and the protection of our natural resources and describe a path forward that builds upon our robust financial position to continue delivering excellent services whilst improving Fylde's economic prosperity.





Our vision is for Fylde to be a place where people choose to live, work and raise a family, retire and feel safe, visit and want to return.

---





# Our commitments



Quality Services



Clean & Green Environment



Vibrant and Healthy Economy



Safe and Caring Community



A Great Place to Visit

# Quality Services

---

**As a council, Fylde offers a multitude of services for local residents, such as Environmental and Housing support, MOT Services and Waste and Recycling collections, as well as a variety of recreational activities across the coast.**

**The latest survey results showed that 93% of customers are satisfied with the services provided by Fylde Council. Many services are now accessible online, however, Fylde continues to deliver front facing services with 9 out of 10 enquiries being dealt with at the first point of face-to-face contact.**

## OUR COMMITMENTS:

- Retain a face-to-face service in a digital age
- Seek and act upon customer service reviews on all our services
- Seek income generating opportunities to lessen the tax burden on residents
- Seek new ways of providing services that deliver best outcomes for residents
- Work with all tiers of government to provide best value for money

# Clean and Green Environment

---

**We provide 870 litter bins across the streets and parks and if we were to line the bins in a row, they would stretch from Fairhaven Lake to St Annes Pier. Each of our 6 general waste trucks visit (on average) 1,321 houses every day carrying domestic general waste collections.**

**The Borough of Fylde has a beautiful 12-mile stretch of coastline comprised of broad open beaches, salt marsh and sand dunes. Our beach is the most popular destination for day trippers to St Annes and is enjoyed every day by dog walkers.**

**Whilst water management is the responsibility of other agencies, it is a priority for Fylde Council to see action taken to reduce incidents of flooding and improved bathing water quality.**

## OUR COMMITMENTS:

- Reduce litter, dog fouling, fly tipping and plastic pollution and increase recycling with partner organisations
- Improve the beach and estuary environment
- Develop a climate change strategy to reduce our carbon footprint
- Work with all partners to improve bathing water quality and reduce flooding
- Maintain our coastal defenses in line with the Shoreline Management Plan

# Vibrant and Healthy Economy

---

**As of October 2023, Lytham Town Centre's footfall had increased by 7.3% year on year\* and Kirkham's had increased by 6%, with both monitoring that Saturday is the busiest day for visitor attendance. Conversely, St Annes has seen a year-on-year decrease in footfall figures. The Council has ambitious plans to regenerate St Annes with the help of partners via the delivery and promotion of the St Annes Masterplan, which will revitalise the Town Centre.**

**Other councils are seeking devolution from central government to increase funds and opportunities for all of Lancashire. Should this go ahead, Fylde will use every lever available to secure benefits to our residents and businesses and will work collaboratively with our partners to deliver the Lancashire 2050 strategic vision.**

**\*October 2023 vs October 2022**

## OUR COMMITMENTS:

- Continue to improve our town centres, with a primary focus on delivering the St Annes Masterplan
- Target investment to support jobs, businesses and critical infrastructure
- Continue to operate council finances responsibly within a balanced budget
- Support Parish and Town councils to deliver regeneration projects and/or urban design improvements
- Support our neighbours and partners to develop Enterprise Zones with a focus on job creation and economic growth



# Safe and Caring Community

---

**Fylde maintains over 20 parks and many more open spaces, including Fairhaven Lake, Ashton and Lowther Gardens.**

**The borough of Fylde has the second lowest crime rate in Lancashire, making it one of the safest places to live in the county. Anti-social behaviour is the top neighbourhood priority for residents in Fylde as surveyed by the police and the council shares a duty to prevent crime.**

**Since 2019/20, the number of households approaching the Council threatened with homelessness has increased by 25% to, on average, 800 enquiries per annum. The local authority has seen an increase in 50% over the same period for clients who required temporary homeless accommodation. In the last 5 years, 2,454 new homes have been delivered in Fylde and is set to see a further 3,316 by 2032.**

## OUR COMMITMENTS:

- Improve play areas and access to the beach for all users
- Work with partners to reduce anti-social behaviour
- Support our volunteers and community organisations
- Deliver support to our most vulnerable residents and increase availability of temporary accommodation
- Provide an appropriate mix of affordable and market housing to meet the needs of all generations
- Protect the health of our residents by maintaining housing standards and reducing homelessness

# A Great Place to Visit

---

**Fylde attracts 3 million visitors a year, with 2.5 million tourism visits being made by day visitors. In turn, this generated £315 million for the local economy of Fylde and supported 3,277 jobs.\***

**The Fylde Borough prides itself on the 'In Bloom' work continually provided by volunteers across the borough's green spaces, hitting 95% satisfaction rate with parks and open spaces.**

**Fylde is home to fantastic events that take place on the coast, including Lytham Festival, 1940s Weekend and the spectacular Kite Festival.**

**\*2022 figures**

## OUR COMMITMENTS:

- Provide high quality parks, open spaces and leisure facilities
- Improve our events offering to further boost tourism and support hospitality across Fylde
- Improve parking provision for visitors
- Support our towns and parishes with local events/markets/club days
- Support our local heritage

# Measuring Success

---

We will measure success by delivering projects that meet our commitments and by delivering services at a consistently high standard. Projects already set to be delivered are noted here and these will be added to during the life of the Corporate Plan.

## PROJECTS

- Complete the Beach Hub and improve accessibility to the beach
- Improve lighting and signage in St Annes Square
- Carry out a review of the Fylde Local Plan
- Install two more Changing Places toilets in Kirkham and Fairhaven
- Refurbish the Long Gallery at Lytham Hall to display the Lytham St Annes Art Collection
- Upgrade town centre CCTV coverage
- Complete renovations to the Paddling Pool
- Deliver the UK Shared Prosperity Fund Investment Plan
- De-silt Fairhaven Lake
- Deliver Project Vento at Granny's Bay
- Deliver the recommendations set out in the Planning Advisory Service Peer Review
- Undertake lighting/planting scheme in Clifton Street, Lytham
- Provide a new Events Space for St Annes Square
- Complete the Kirkham Futures programme
- Complete action plans on Climate Change, All things Beach, and Surface Water Management

# Keep in touch

Find out what's happening in Fylde each week by signing up for our free Saturday e-newsletter

<https://new.fylde.gov.uk/sign-up-to-our-newsletter/>

Stay up to date with

- ✓ Latest news and projects from the Council
  - ✓ Household support & advice
  - ✓ Service delivery updates

Follow us on [Facebook](#), [Instagram](#), [LinkedIn](#), [X \(formerly Twitter\)](#) and [News & Press Releases](#)

*Fylde Council is always looking for ways to improve the service we provide to our customers. One way we achieve this is by collating your views through our online survey at [www.fylde.gov.uk/haveyoursay](http://www.fylde.gov.uk/haveyoursay). The survey should take no more than 2 minutes to complete and your feedback is extremely valuable in helping us improve the service we provide. All responses will be treated in the strictest confidence.*

## SCRUTINY ITEM

REPORT OF	MEETING	DATE	ITEM NO
MANAGEMENT TEAM	INTERNAL AFFAIRS SCRUTINY COMMUNITY	20 <sup>th</sup> FEBRUARY 2024	6
<b>GENERAL FUND REVENUE BUDGET MONITORING REPORT 2023/24 - POSITION AS AT 31<sup>st</sup> DECEMBER 2023</b>			

### PUBLIC ITEM

This item is for consideration in the public part of the meeting.

#### PURPOSE OF THIS REPORT

The purpose of this report is to provide an update on the General Fund Revenue Budget of the Council as at 31<sup>st</sup> December 2023.

#### SOURCE OF REFERRAL

The terms of reference for this committee include receiving periodic update reports in respect of the Council's revenue and capital budgets. This report is based upon information extracted from the financial ledger system of the Council for the period to 31<sup>st</sup> December 2023 and feedback and commentary received from budget holders.

#### FURTHER INFORMATION

The General Fund Revenue Budget Monitoring report is included as an appendix to this report and is also available at the link below:

<http://www.fylde.gov.uk/council/finance/budget-monitoring/>

#### SUGGESTED RECOMMENDATIONS

The committee are requested to:

- Consider and scrutinise the General Fund Revenue Budget Monitoring report; and
- Note and accept the report.

### REPORT

#### Summary

The purpose of this report is to provide an update on the council's General Fund Revenue Budget Monitoring as at 31<sup>st</sup> December 2023. The appendix shows the value of the most significant variances for all of the Council services by Portfolio Holder and provides a brief explanation for each variance.

## 1. Background

- 1.1 The Local Government Finance Settlement for 2023/24 was once again a single-year settlement intended as a holding position, designed for short-term stability and certainty for planning purposes and to promote financial sustainability within available resources - based on detailed allocations for 2023/24 and a fairly full set of policy principles for 2024/25. The broad approach was based on a uniform roll-over of the core elements of the settlement; additional resources for priority services (in particular social care for upper tier authorities); balancing service pressures with taxpayer concerns through council tax referendum principles; and a fallback, by way of a minimum funding guarantee, for outlying councils. Finance reform was deferred, once again, at least until 2025/26 and possibly even later.
- 1.2 Against this backdrop, the Council approved the 2023/24 budget at its meeting on 2<sup>nd</sup> March 2023. Subsequently on 25<sup>th</sup> May 2023 the Executive Committee approved the financial outturn position for 2022/23. The impact of those approvals, including growth items approved at the Council budget meeting, along with slippage from 2022/23 as approved by the Executive Committee, are now reflected in the financial ledger. Therefore, this report monitors expenditure and income against the updated approved budgets for 2023/24.
- 1.3 The Council operates a system of Revenue Budget Monitoring which revolves around the production of detailed monthly monitoring reports for budget holders. Significant variances from the expected budget position at the point of monitoring, both for expenditure and income, are summarised in monitoring reports which are periodically reported to Scrutiny Committee for consideration. This report therefore details the findings and issues emerging from budget monitoring carried out to 31<sup>st</sup> December 2023.
- 1.4 It should be noted that work continues on improving budget profiling across the Council in order that budget profiles more accurately reflect the spending pattern of individual budgets across the financial year. This serves to enhance budget monitoring and focus attention on true variances rather than budget profiling issues. This is a continuous process with budget holders so that the improved profiling continues to refine the budget monitoring system.

## 2. Budget Rightsizing Exercise

- 2.1 For a number of years the Council has carried out an annual budget rightsizing exercise to analyse underspends which have occurred over the last 3 financial years and to adjust current and future year budgets to better reflect the level of resource requirement in the context of current financial constraints. This process is currently being repeated during 2023/24 and the resulting changes will be reflected in the latest budgets and updates to the Councils Financial Forecast. In respect of a number of the variances identified in this report budget adjustments are proposed as part of the Financial Forecast Update report to be presented to the Executive Committee in January 2024 and to Council in February.

## 3. Conclusions

- 3.1 The Medium Term Financial Strategy (MTFS) report that was presented to Council in March 2023 sets out the full context of the financial landscape of the council at that time, including an assessment of the key financial risks which primarily relate to uncertainties around reviews of the future funding regime for local government and the ongoing impact of inflation. The report can be found at this link: [MTFS Report March 2023](#).
- 3.2 To try and bring inflation down to its 2% target, the Bank of England began raising interest rates from the historically low level of 0.1% in December 2021 by incremental increases in the intervening period to the current level of 5.25%. Further increases are not anticipated and the next movement in base rate is expected to be in a downwards direction at some point during 2024.

3.3 Price inflation as measured by the Consumer Prices Index (CPI) has remained above the Bank of England target throughout the year to date. From a peak of an 11.1% annual increase in October 2022 the rate of inflation has fallen to the latest published figure at the time of writing of 4.0% for December. Initially driven by energy price effects and by inflation in sectors such as retail and hospitality which were re-opening after the pandemic lockdowns, inflation then was initially expected to be temporary. Thereafter price rises slowly became more widespread during 2022/23, as a combination of rising global costs and strong demand which was exacerbated by supply shortages as a consequence of the ongoing conflict in Ukraine. The surge in wholesale gas and electricity prices during 2022/23 contributed significantly to overall cost pressures. Whilst the rate of increase may have slowed during the year to date, prices continue to rise month by month.

Provision for inflation within the revenue budget is limited to areas where the council has no choice but to pay increased prices, e.g. due to contractual terms. **Price increases represent a significant cost pressure to the council and increase the risk that existing budget provision is insufficient to cover the cost of service delivery. The position will be kept under continuous review by Management Team.**

3.4 As a result of the external pressures that are affecting all local authorities, instructions remain in place that officers should not commit to any unnecessary expenditure and should seek to maximise efficiencies wherever possible. Finance staff work continuously with budget holders across the Council and are heavily reliant upon budget-holders to be able to understand and quantify the potential impact of in-year budget variances within their areas of responsibility. In light of the potential for future general reductions in central government funding from 2024/25 onwards, the Council needs to continue with the approach to delivering savings and efficiencies which have helped deliver balanced budgets and provided contributions to reserves over recent years.

3.5 This report considers the revenue budget monitoring position as at December 2023, and whilst much uncertainty exists with respect to the remainder of the year, it is clear at this point that inflationary pressures have resulted in an increased number of adverse variances as set out in the appendix to the report. The financial risks facing the Council, as set out in the MTFs report to Council in March 2023 remain. Instructions issued by Management Team that budget holders remain prudent are still in place, and the overall financial position of the Council will be captured in the next update of the financial forecast in the MTFs report.

BACKGROUND PAPERS RELEVANT TO THIS ITEM		
Name of document	Date	Where available for inspection
Medium Term Financial Strategy - 2022/23 to 2026/27	2 <sup>nd</sup> March 2023	<a href="#">Report to Budget Council March 2023</a>
General Fund Budget Monitoring Report as at 30 <sup>th</sup> September 2023 – Report to Internal Affairs Scrutiny Committee	21 <sup>st</sup> November 2023	<a href="#">Budget Monitoring Report to September 2023</a>

LEAD AUTHOR	CONTACT DETAILS	DATE
Paul O’Donoghue, Chief Financial Officer	paul.odonoghue@fylde.gov.uk	January 2024

Appendix A - General Fund Revenue Budget Monitoring report to 31<sup>st</sup> December 2023

## REVENUE MONITORING 2023/24 - Period 9 to 31st December 2023 (Variances in excess of £5K)

## Appendix A

NB: Some budget variances occurring as a result of budget profiling issues where no variance is expected to remain by year-end, or variances to be resolved by virements, are excluded from the list below.

Key

BLUE
GREEN
AMBER
RED

Variance currently showing but expected to be on target at year end
Favourable variance against latest budget
Adverse variance against latest budget
Projected adverse outturn variance

### FINANCE & RESOURCES PORTFOLIO

Service Area	Detailed Description	Full Year Budget	Profiled Budget as at Period 9	Actual & Commitments as at Period 9	Variance as at Period 9	ADVERSE / FAVOURABLE	Alert	Budget Holder	Budget Holder Comments
All Council services	Employee costs including basic pay, pension, NI, and overtime, plus agency costs	11,313,835	8,500,041	8,461,065	-38,976	FAVOURABLE	GREEN	All Budget Holders	The budget forecast which was approved by Council in March 2023 assumed employee cost savings (including vacancy savings arising from delays in the recruitment to vacant posts) of £300,000 per annum from 2023/24 onwards. Current monitoring indicates that vacancy savings have exceeded the budgeted level, resulting in this favourable variance.

### CORPORATE AND ECONOMIC DEVELOPMENT PORTFOLIO

Service Area	Detailed Description	Full Year Budget	Profiled Budget as at Period 9	Actual & Commitments as at Period 9	Variance as at Period 9	ADVERSE / FAVOURABLE	Alert	Budget Holder	Budget Holder Comments
Miscellaneous Properties	Other Rent	-129,473	-129,473	-134,696	-5,223	FAVOURABLE	GREEN		There has been additional income from rental properties arising from scheduled rent reviews which have led to higher rents in a number of cases.
Property Management Team	Miscellaneous Income	0	0	-7,075	-7,075	FAVOURABLE	GREEN	Phil Howarth	This income is from ad hoc licences and fees (e.g. for filming on council premises, foreshore, etc) for which the estimation of future years budget levels is unclear.
Repairs and Maintenance Budget - Council owned assets	Other Miscellaneous Repairs	214,895	161,207	223,750	62,543	ADVERSE	RED	Peter Downs	There have been additional essential, but unbudgeted, works that have been required during the year, including works on St Annes Pool and the town hall basement. These items, together with the impact of inflation, have resulted in the projected adverse outturn variance.
Development Management	Computer - Program Licence Chgs	28,000	21,004	14,652	-6,352	FAVOURABLE	BLUE	Andrew Stell	A change in the supplier of the council's planning software has reduced the base cost of the system. However, the requirement to provide additional modules is still to be finalised and so there is likely to be additional expenditure within the year. This budget will remain under review pending the completion of the work.
	Planning Application Fees	-492,000	-369,051	-295,180	73,871	ADVERSE	BLUE		Application numbers have been slightly depressed compared with the normal average for the year to date. The submission of additional applications, both in number and scale, during the remainder of the year may recover this position. This budget will be kept under review.
Local Plan	Consultants Fees	38,000	28,505	17,528	-10,977	FAVOURABLE	GREEN	Julie Glaister	Consultants have been engaged to update the evidence base that will inform the review of the local plan. Work is ongoing with payment due on satisfactory completion of the work. Accordingly, some of these budgets may not be spent in 2023/24. The budgets will be kept under review and updated as necessary,
Planning Policy	Local Development Framework Costs	30,000	22,503	0	-22,503	FAVOURABLE	GREEN		
Covid-19 Support	Residual unringfenced covid support grant funding remaining	40,820	30,619	0	-30,619	FAVOURABLE	GREEN	Tracy Manning	This budget is residual unringfenced covid support grant funding. Any budget remaining at year end will be slipped into next financial year.



<b>CUSTOMER &amp; OPERATIONAL SERVICES PORTFOLIO</b>									
Service Area	Detailed Description	Full Year Budget	Profiled Budget as at Period 9	Actual & Commitments as at Period 9	Variance as at Period 9	ADVERSE / FAVOURABLE	Alert	Budget Holder	Budget Holder Comments
Fylde Waste Schemes	Replacement Waste Containers	100,000	75,007	86,353	11,346	ADVERSE	AMBER	Clare Blyth	It has been necessary to purchase additional bins to meet the demand for chargeable wheeled bins in respect of newly built properties. The purchase costs will be recovered in due course in the form of additional bin sales income.
	Bulky Waste Collection	62,122	46,596	54,084	7,488	ADVERSE	AMBER		This adverse variance will be offset in due course by additional income from customers for the service.
	Other Sales	-75,000	-56,256	-68,428	-12,172	FAVOURABLE	GREEN		There has been additional income arising from the increased sale of chargeable wheeled bins in respect of newly built properties, as described above.
Trade Waste Service	Purchase of Bulk Recycling Containers	2,000	1,502	7,409	5,907	ADVERSE	AMBER	Clare Blyth	Due to an increase in demand from new commercial customers and contract amendments it has been necessary to purchase additional bulk bins. This adverse variance will be offset in due course by additional bin lease income from customers.
	Bulk Bin Collection Charges	-177,560	-177,560	-184,104	-6,544	FAVOURABLE	GREEN		There has been additional income arising from the increased number of customers using the commercial waste service resulting in these favourable variances.
	Bulk Bin Disposal Charges	-177,800	-177,800	-207,189	-29,389	FAVOURABLE	GREEN		
Operational Services Team	Computer - Program Licence Chgs	9,000	9,000	17,651	8,651	ADVERSE	RED	Clare Blyth	The apportioned cost of the new organisational CRM system has been higher than budgeted for, resulting in this adverse variance.
Public Conveniences	Miscellaneous Receipts	-53,000	-39,755	-33,288	6,467	ADVERSE	RED		Income during the summer months was lower than expected, largely as a result of poor weather conditions which has had an adverse effect on visitor numbers.
Highways Cleansing	Weed Control	22,000	22,000	28,505	6,505	ADVERSE	RED		The actual contractual cost of the weed spraying contract (year 3) was higher than budgeted for, resulting in this adverse variance.
Fleet & Plant	FMS Materials Cost	140,670	105,591	119,372	13,781	ADVERSE	RED	Clare Blyth	Essential vehicle repairs and maintenance costs are incurred to keep the fleet operational to support service delivery. There are a number of adverse variances in the year to date, including as a result of inflation, though there are also favourable variance which offset the majority of the additional cost. These budgets will be kept under review during the remainder of the financial year and adjusted as necessary as part of future updates to the Financial Forecast.
	Repairs by Commercial Garages	43,400	32,630	44,767	12,137	ADVERSE	RED		
	Fuel	329,032	246,844	237,943	-8,901	FAVOURABLE	GREEN		
	Tyres - Renewal	34,636	26,049	15,846	-10,203	FAVOURABLE	GREEN		
	Agrippa Signage	11,005	8,275	0	-8,275	FAVOURABLE	GREEN		
	Hire of Transport	0	0	10,519	10,519	ADVERSE	RED		
Car Parks General	Other General Repairs and Mtce	20,600	15,452	23,791	8,339	ADVERSE	RED	Andrew Loynd	Additional costs have been incurred during the year as a result of the introduction of new parking conditions (introduced mid year) and the the need to rebuild a wall following an accident. Further costs may be incurred to enable the introduction of planned tariff changes from April 2024.
	Other Fees	0	0	5,000	5,000	ADVERSE	RED		Charges have been incurred in respect of the processing of cashless mobile phone payments which have been increasing as more customers use this payment option.
	Fylde Residents Parking Permits	-3,400	-3,400	-10,677	-7,277	FAVOURABLE	GREEN		Demand for this permit has increased over the years resulting in income being higher than as anticipated.
Car Parking Fees	Car Parking Fees	-710,000	-532,570	-555,612	-23,042	FAVOURABLE	BLUE		Although income is currently in excess of the budget, the seasonal profile indicates that total income for the year is unlikely to meet the annual total budget. This is most likely due to poor weather during the summer months leading to a reduction in visitor numbers.

<b>ENVIRONMENT PORTFOLIO</b>									
Service Area	Detailed Description	Full Year Budget	Profiled Budget as at Period 9	Actual & Commitments as at Period 9	Variance as at Period 9	ADVERSE / FAVOURABLE	Alert	Budget Holder	Budget Holder Comments
Bus Shelters	Other Sales	-16,000	-12,001	0	12,001	ADVERSE	RED	Andrew Loynd	This is a new budget line as a result of the recent retendering of this service. These arrangements are currently being finalised with income not expected to be received until contracts are signed.
Land Charges	LC - CON29 Fees	-51,000	-38,256	-28,642	9,614	ADVERSE	RED	Keith Vernon	There has been a reduction in income for the year to date as a result of lower customer usage for the service resulting from interest rate rises over the last year which is suppressing housing transactions and also as a consequence of outside competition from search providers who undercut the Council fee for the service.
Footway Lighting	Other General Repairs and Mtce	20,000	15,002	21,594	6,592	ADVERSE	RED	Peter Downs	The annual maintenance budget is currently already over-spent. Only essential works are to be carried out for the remainder of the year to keep this adverse variance as low as possible by the end of the year.
Coast Protection	Other General Repairs and Mtce	30,000	22,501	16,756	-5,745	FAVOURABLE	GREEN	Stephen Ball	This budget has been reserved to ensure that sea defences can be repaired in case of any breaches during winter storms.
Highways and Footways	Promenade Motorhome Parking	30,000	22,503	0	-22,503	FAVOURABLE	GREEN		This funding is to enable LCC to introduce new parking restrictions to restrict motorhomes. The scheme to be progressed during 2024.
<b>SOCIAL WELLBEING PORTFOLIO</b>									
Service Area	Detailed Description	Full Year Budget	Profiled Budget as at Period 9	Actual & Commitments as at Period 9	Variance as at Period 9	ADVERSE / FAVOURABLE	Alert	Budget Holder	Budget Holder Comments
Homelessness	Storage and Removal Costs	5,000	5,000	10,409	5,409	ADVERSE	RED	Kirstine Riding	This expenditure reflects the increased number of households in temporary accommodation to whom the LA has a homeless duty which includes a duty to care for their belongings.
	Domestic Abuse Act Initiatives	77,072	77,072	90,915	13,843	ADVERSE	RED		There has been an increased demand for clients fleeing domestic abuse. An element relates to the cost of storage of personal belongings for which clients make a contribution. This situation is expected to continue.
	Invest to Save Expenditure	10,000	7,501	1,180	-6,321	FAVOURABLE	GREEN		The Housing Service accesses both government and Charitable funding for Bond and Rent in Advance payments which reduces the Council own expenditure for this activity.
	Void Loss/Recharge Costs	14,290	10,719	4,417	-6,302	FAVOURABLE	GREEN		The increased demand for homelessness services has resulted in minimal void loss for interim units.
	Temporary accommodation costs	370,089	277,605	324,093	46,488	ADVERSE	RED		The high level of demand for this service experienced during 2022/23 continues into 2023/24. Increased costs are partially offset by additional income from Housing Benefit and Universal Credit contributions. The budgets will be reviewed as part of future updates to the Financial Forecasts and adjusted as necessary.
	Housing Benefit/Universal Credit Repayment Income	-140,000	-105,011	-98,434	6,577	ADVERSE	RED		
	Miscellaneous Income - contributions towards interim accommodation costs	-25,000	-18,754	-30,463	-11,709	FAVOURABLE	BLUE		

<b>SOCIAL WELLBEING PORTFOLIO</b>									
Service Area	Detailed Description	Full Year Budget	Profiled Budget as at Period 9	Actual & Commitments as at Period 9	Variance as at Period 9	ADVERSE / FAVOURABLE	Alert	Budget Holder	Budget Holder Comments
Housing Standards	Contribution to Wyre - Care & Repair	30,000	22,503	8,851	-13,652	FAVOURABLE	GREEN	Kirstine Riding	Expenditure on this service is dependent on the number of clients accessing the support. It is possible that full budget for the year will not be required. The budgets will be reviewed as part of future updates to the Financial Forecasts and adjusted as necessary.
	Disabled Facilities Grant Fees	-176,000	-132,017	-145,808	-13,791	FAVOURABLE	GREEN		The level of revenue income is determined by the number and value of capital grants delivered during the year and those for which the 15% management fee is levied. The Council has received an additional allocation of capital grant for 2023/24 and consequently revenue income for the year is anticipated to be in excess of the budget. This budget will be reviewed as part of future updates to the Financial Forecast.
	Enforcement Notices	-10,000	-7,501	-1,728	5,773	ADVERSE	RED		Income is determined by the number of enforcement notices that are required to be served. If Landlord's undertake the required works then enforcement is not required, resulting in lower income from enforcement notices.
Sports Development	Sports Dev - Diversionary Activities	3,548	2,663	10,485	7,822	ADVERSE	RED	Alex Scrivens	This budget overspend is due to the cost of the Annual Sports Awards and the increase in costs to deliver.
	ESF - Business Health Matters Funding	-53,751	-53,751	-66,082	-12,331	FAVOURABLE	GREEN		The success of the programme and the targets being surpassed we were able to draw down extra funding from the programme
Cemetery and Crematorium	Cremations	-1,176,039	-882,147	-783,425	98,722	ADVERSE	RED	Rebecca Riley	Currently income from cremations is below the budgeted amount. The budgets will be kept under review for the remainder of the financial year.
<b>TOURISM, LEISURE &amp; CULTURE PORTFOLIO</b>									
Service Area	Detailed Description	Full Year Budget	Profiled Budget as at Period 9	Actual & Commitments as at Period 9	Variance as at Period 9	ADVERSE / FAVOURABLE	Alert	Budget Holder	Budget Holder Comments
Swimming provision	Consultants and other fees	71,601	53,701	0	-53,701	FAVOURABLE	GREEN	Gemma Broadley	This budget relates to fees and associated costs as approved by Executive Committee in December 2023 in actioning the resolution agreed at full Council on 2 October 2023 into swimming provision in Fylde, together with a subsequent virement of £25k to support this work. Any monies unspent at year end will be required in the new year to complete this workstream.
St. Annes-Parks (Strategic)	Irrigation Systems and Drainage	2,000	2,000	7,455	5,455	ADVERSE	RED	Lisa Foden	This budget overspend has occurred due to the unanticipated water pump failure at the Ashton Garden lake which required a new water pump to be fitted.
Parks Development - Lytham & St Annes	Drives and Paths	18,000	13,500	0	-13,500	FAVOURABLE	BLUE		It is anticipated that this budget will be spent during quarter 4 of 2023/24.
Management of the Arts & Heritage Assets	Festival Support/Club Days	10,800	10,800	17,165	6,365	ADVERSE	RED	Tim Dixon	This budget is overspent as a result of the one-off unbudgeted costs for the King's Coronation (banners, flags, bunting and lighting columns).

<b>TOURISM, LEISURE &amp; CULTURE PORTFOLIO</b>									
Service Area	Detailed Description	Full Year Budget	Profiled Budget as at Period 9	Actual & Commitments as at Period 9	Variance as at Period 9	ADVERSE / FAVOURABLE	Alert	Budget Holder	Budget Holder Comments
Fylde Tourism and Events	1940's Lytham Wartime Festival	35,000	35,000	48,938	13,938	ADVERSE	RED	Tim Dixon	The costs of the Wartime Festival have increased as the event has grown in popularity. This combined with the impact of inflationary increases on the overall costs of running the event have resulted in this overspend. The events programme is currently under review.
	Kite Festival	30,000	30,000	37,572	7,572	ADVERSE	RED		The costs associated with the Kite Festival have exceeded the available budget as the event has increased in popularity, and income is below the target level, resulting in these adverse variances. The events programme is currently under review.
	Income - Kite Festival	-20,000	-20,000	-9,592	10,408	ADVERSE	RED		

## SCRUTINY ITEM

REPORT OF	MEETING	DATE	ITEM NO
MANAGEMENT TEAM	INTERNAL AFFAIRS SCRUTINY COMMITTEE	20 FEBRUARY 2024	7
<b>CAPITAL PROGRAMME MONITORING REPORT – POSITION AS AT 31<sup>st</sup> DECEMBER 2023</b>			

### PUBLIC ITEM

This item is for consideration in the public part of the meeting.

#### PURPOSE OF THIS REPORT

The purpose of this report is to provide an update on the approved Capital Programme of the Council as at 31<sup>st</sup> December 2023.

#### SOURCE OF REFERRAL

The terms of reference for this committee include receiving periodic update reports in respect of the Council's revenue and capital budgets. This report is based upon information extracted from the financial ledger system of the Council for the period to 31<sup>st</sup> December 2023 and feedback and commentary received from budget holders.

#### FURTHER INFORMATION

The Capital Programme Monitoring report is included as Appendices to this report and is also available at the link below:

<http://www.fylde.gov.uk/council/finance/budget-monitoring/>

#### SUGGESTED RECOMMENDATIONS

The committee are requested to:

- Consider and scrutinise the Capital Programme Monitoring Report; and
- To note and accept the report.

### REPORT

#### Summary

The purpose of this report is to provide an in-year progress update in respect of those schemes within the Capital Programme that have been approved for delivery in 2023/24, together with an update on the overall five year Capital Programme of the Council. This report includes a narrative description of some of the more significant schemes within the Capital Programme and details any risks and the actions required to address these. Appendix A to this report provides an update by Portfolio on schemes scheduled for commencement or delivery in 2023/24. Appendix B provides a summary of the latest position for the five year Capital Programme and Appendix C provides details of the financing of the programme.

## **1. Background**

The Council approved the Capital Programme on 2<sup>nd</sup> March 2023. That update showed a balanced capital programme position from 2022/23 onwards. This report includes year to date expenditure and sets out the latest phasing of the programme and any additions or changes since the capital programme was presented to Council in March 2023. The Programme has also been rolled forward to include the year 2027/28.

## **2. Notes on Specific Schemes**

There are a number of schemes for which further information is provided below:

### **(i) Town Centre Regeneration Kirkham**

Following the Government's Future High Street funding initiative (FHSF), the Planning Committee resolved, in the autumn of 2019, to select Kirkham Town Centre as its choice to pursue any bids for funding under the scheme. The first opportunity, being part of the broader FHSF, named the High Street Heritage Action Zone initiative (HS HAZ) was launched. This was a competitive process and seeks to enhance the historic environment of high streets that have conservation area status. Following the expansion of the funding for the scheme, due to unprecedented bids from a national perspective, the Kirkham bid proved to be successful, following a recommendation to Government from Historic England (HE). HE is the body responsible for administering the scheme. The grant award was £1.8m and will be match funded from a number of sources including Fylde Council, Kirkham Town Council and Section 106 payments for public realm improvements attributed to residential planning permissions. The scheme will run over 4 years, commencing in April 2020, and includes a wide range of projects. The implementation of the scheme was initially delayed due to the impact of Covid-19 and a revised project plan, which sets out the projects to be delivered and the associated funding, has been agreed with Historic England.

A further bid for £9.1m was also submitted under the main body of the Future High Street Fund during 2020 and proposed to deliver a number of schemes across the whole of the town centre including the re-purposing of buildings, traffic management measures, building reuse and enhancement and public realm projects. This was once again a competitive process. The bid was well founded, and the economic case was very strong. In April 2021 an award of £6.29m for the Kirkham scheme was announced from the Ministry of Housing, Communities and Local Government (MHCLG) which was approved at Council on the 5<sup>th</sup> July 2021. A report was approved by Planning Committee and Council in December 2021 to authorise various property acquisitions as part of the project.

The Historic England HAZ scheme is progressing in line with the revised project plan as referenced previously. The shopfront projects supported by HAZ are now committed through the execution of grant agreements and will be defrayed by the end of 2024. A plan for expenditure on Hillside through Phase 2 works (approximately £350k) has been agreed and will be delivered by the end of March 2024. Works to the Public Realm will be substantially complete by the end of February 2024.

The works funded through Future High Street (TSB Refurbishment and Hillside Conversion) are subject to a programme extension until September 2024. The original date for programme completion was March 2024.

The Kirkham Futures Regeneration Programme, which encompasses the funding streams identified above is a complex multi-stranded programme with strict delivery timeframes. As such the Programme has been added to the Council's Strategic Risk Register in order that the identified risks can be managed.

### **(ii) St Annes Sea Wall**

The St Annes Seawall project is now closed following approval of the Executive Committee report on the 17<sup>th</sup> October 2023. All costs associated with the detailed design are to be covered by the Environment Agency grant.

### **(iii) Fairhaven Lake and Gardens Heritage Lottery Scheme**

In December 2018, the council was notified that it had been successful in securing the second-round capital grant from the Heritage Lottery Fund in the sum of £1.4m for the restoration of Fairhaven Lake & Gardens, with further match funding provided by Fylde Council and other external financial contributions. All capital works apart from the lake package were completed in September 2021, with the defect period and all snags due to be completed by

the end of 2023. The refurbished buildings are all now in use, with the new interpretation and activity scheme in place. The final evaluation report for the project is available on request.

The final package of works to be completed is the lake infrastructure and dredge. Design work and different methodologies to desilt the lake are ongoing. The preferred methodologies have been estimated and the costs are significantly higher than the approved capital budget. Officers are seeking additional external grant funding to deliver this remaining element of the project during 2024. Until the scheme is fully delivered there remains the possibility of additional contract costs beyond those in the approved budget.

#### **(iv) St Annes Event Square Scheme**

The St Annes Event Space project is the first project to be taken forward from the Town Centre and Island Masterplan. The budget for the scheme is £1.5m and this includes physical works, fees, preliminaries, surveys, and contingency.

The objective of the scheme is to provide a flexible events space within the western section of St Annes Road West, from the junction at Clifton Drive to Orchard Road. The road will be able to be temporarily closed during the delivery of large events. The works also include improvements to public realm items such as seating, planting, and a general softening of the highway. The works will also look at the introduction of new lighting and infrastructure required to support events delivery.

#### **(v) UK Shared Prosperity Fund**

The UKSPF programme includes 14 different projects across 3 main investment themes: these being Employment & Skills, Support for Business and Communities and Place. There is some flexibility to the Council with regards programme underspends as the government will allow underspends to be moved to different projects, however the funds still are required to be spent within year. Fylde's UKSPF Programme allocation including revenue is £2.6m to be spent across 2022/2023, 2023/2024 and 2024/2025. The capital element within the programme for 2023/24 and 2024/25 is £981k.

#### **(vi) Better Care Fund (Formerly Disabled Facilities Grants)**

As the local housing authority, the Council has a statutory duty to provide disabled adaptations within the Borough. In order to fund these works the Council receives grant support which previously was provided by the Department for Communities and Local Government (DCLG). From 2015/16 the Government established the 'Better Care Fund', and under these new arrangements the funding for Disabled Facilities Grants transferred to the Department of Health, with funding being distributed to all Councils via the upper-tier authority for that area. As such, in Lancashire the fund is administered by Lancashire County Council. Each upper-tier authority then allocates the funding to their respective housing authorities (i.e., district councils within their area) to enable them to continue to meet this statutory responsibility.

The level of government funding has increased significantly under the 'Better Care Fund' arrangements and the budget for 2023/24 (including slippage) totals £1.638m which provides for the delivery of disabled adaptations. It is anticipated that for 2023/24 all identified need for disabled adaptations can be met from the existing resource.

#### **(vii) Vehicle Replacement Programme**

The estimated vehicle purchase profile to replace existing fleet at the end of its useful economic life from 2023/24 to 2027/28 within the Capital Programme totals £4.531m (including slippage).

It is important to note that there is currently significant upward pressure on purchase prices for replacement vehicles and technological/legislative changes and alternative fuel options are likely to increase prices further. As a result, it is necessary to reality check the costs associated with new vehicles on an annual basis and make any necessary adjustments to the capital programme to ensure that ongoing fleet replacement is accurately budgeted for in future years.

### 3 Conclusions

- 3.1 Actual expenditure to 31<sup>st</sup> December 2023 is £5.302m against a full year budget of £19.441m. This equates to 27.3% of the latest budget. Progress on the delivery of several schemes has been delayed due to the continuing economic recovery from the pandemic, together with supply chain challenges and higher inflation leading to a review on the original costings of capital schemes. This is noted as appropriate in the analysis at Appendix A. Consequently, the phasing of some schemes may have to be adjusted or re-phased into 2024/25 as part of the information that is provided from budget holders on a scheme-by-scheme basis, and this will be reflected in future Financial Forecast updates during the year.
- 3.2 Inflation continues to exert significant upward pressure on prices for utilities and on supplies and services across all sectors of the economy, which in turn increases the base costs for both revenue and capital budget items. The situation is particularly acute in the construction sector where supply chain issues and price increases are combining to put increased risks on the delivery of capital programme schemes. This is likely to be a continuing issue for the council throughout 2023/24 and this has resulted in current scheme delays and reviews on scheme costings.
- 3.3 Capital Receipts to date total £312k against a total in year budgeted figure of £90k, made up of Right to Buy Receipts and general asset sales. The additional monies that have been received are mainly due to Right to Buy receipts which are received from Progress Housing each year when former council housing stock is sold to tenants. Capital receipts are ringfenced to fund capital expenditure.
- 3.4 The current Capital Programme as updated is showing a balanced position for 2023/24 onwards. The Capital Programme and the associated financing will be subject to discussion with members during the months in the lead up to the annual budget setting process for 2024/25.
- 3.5 Any additional expenditure which is not fully funded by external finance would normally require the generation of capital receipts or borrowing (the latter placing further pressure on the Revenue Budget from the consequent repayment costs). However, Budget Council on 4th March 2013 approved the creation of a Capital Investment Reserve to finance future capital expenditure.
- 3.6 An updated position in respect of the Capital Investment Reserve will be included within future updates of the Financial Forecast presented to the Executive Committee and to Council. Additional future projects will be subject to further consideration as part of the budget setting process for 2024/25. Whilst it remains the case that this reserve is the preferred source of finance for any further additions to the Capital Programme, continuing contributions to the reserve are required to maintain a sustainable funding source for future years.

#### BACKGROUND PAPERS REVELANT TO THIS ITEM

Name of document	Date	Where available for inspection
Medium Term Financial Strategy - 2022/23 to 2026/27	2 <sup>nd</sup> March 2023	<a href="#">Report to Budget Council March 2023</a>

LEAD AUTHOR	CONTACT DETAILS	DATE
Paul O'Donoghue, Chief Financial Officer	<a href="mailto:paul.o'donoghue@fylde.gov.uk">paul.o'donoghue@fylde.gov.uk</a>	February 2024

Appendix A - Capital Programme 2023/24 in-year scheme monitoring report as at 31/12/2023

Appendix B - Updated Capital Programme 2023/24 – By scheme

Appendix C - Updated Capital Programme 2023/24 - Financing

Appendix D - Updated Capital Programme 2023/24 – Summary



## CAPITAL PROGRAMME - 2023/24 IN-YEAR SCHEME MONITORING REPORT AS AT 31/12/23

CODE	APPROVED SCHEMES	Head of Service / Budget Holder	Financing Source	Approved Budget 2023/24 £000	Slippage B/F from 2022/23 £000	Adjustments from Budget from Council - 02/03/23 £000	Updated Budget 2023/24 £000	Expenditure to 31/12/23 £000	Variance	Budget Holder Comments
	<b>TOURISM, LEISURE &amp; CULTURE PORTFOLIO SCHEMES</b>									
Z112	Fairhaven Lake & Promenade Gardens Restoration	Mark Wilde	Capital Investment Reserve		240		240	3	237	The building and landscape capital works are complete. The defect period for John Turners was the end of September 2022. Snagging work is ongoing on some smaller items for which the retention has not yet been paid. The lake package is ongoing. The onsite team are overseeing the development of jetty and lake edging improvements. We are currently engaging with a specialist company to rework the methodology for the planned dredge. The HLF are aware of the delays and are supportive of extending the timeframe for the lake works delivery.
Z097	Promenade Footways	Darren Bell	No external finance - funded by borrowing / general asset disposal receipts	195			195		195	A project to improve the beach access ramp by the new Beach Hub plus improvements to the promenade in this area is currently being developed to be delivered during 2024. To be reprofiled to 2024/25
Z176	Staining Playing Fields Development Scheme	Mark Wilde	S106 Developer Contributions / Capital Investment Reserve	13			13		13	This scheme has been completed to budget. We are awaiting the final invoice.
Z179	Coastal Signage Improvements	Darren Bell	Capital Investment Reserve		54		54		54	Phases 1, 2 and 3 of the scheme (Consolidation / Rationalisation, Digital Beach Signs and Beach Safety Signs) have been completed. Phases 4 and 5 (Waymarking & Directional and Heritage & Interpretation) are currently being modelled. Completion of the remaining phases is anticipated to be during 2023/24.
Z199	Outdoor Digital Signage	Mark Evans	Capital Investment Reserve	20			20		20	This project was placed on hold pending the announcement of the Levelling-up Fund bid to allow town centre improvements to be considered as comprehensive scheme. Following the announcement that the bid has not been successful, options to deliver the proposed signage scheme will be reprogrammed.
Z197	Blackpool Road North Playing Fields Drainage	Darren Bell	Capital Investment Reserve		26		26		26	Drainage works are complete. The remaining funding for additional works on the maintenance of football pitches is to be utilised as match-funding for an external funding bid to further improve the football pitches. To be reprofiled to 2024/25
Z212	Park View Drainage Improvement Scheme	Darren Bell	Capital Investment Reserve		15		15		15	The drainage works are complete and the remaining funding for additional works on the maintenance of football pitches is to be utilised as match-funding for an external funding bid to further improve the football pitches. To be reprofiled to 2024/25
Z213	Fairhaven Boathouse - Remodelling and Refurbishment Scheme	Darren Bell	Capital Investment Reserve		217		217	5	212	Architect engaged to work up package of roof works. The roof works will be scheduled in between April and June 2024.
Z219	Fairhaven Kiosk / Ice Cream Bar Project	Charlie Richards	Funding Volatility Reserve	338			338	17	321	A report will be brought to the Executive Committee in March to request drawdown of the construction works budget. It is likely that the majority of expenditure will occur in financial year 2024/2025 to coincide with the construction works commencing in March 2024 and completing in July 2024.
Z220	Boating Pool Safety Improvements	Mark Wilde	Capital Investment Reserve	25			25	1	24	The works are substantially complete. The Remaining funding is for the completion of the facility safety sign and fencing. The project will be completed by March 2024.
Z223	Petanque Court	Mark Wilde	Capital Investment Reserve		7		7	1	6	This scheme has been completed to budget. We are awaiting the final invoice.
Z225	Improvements to Children's Play Areas - 22/23	Mark Wilde	Capital Investment Reserve		100		100	95	5	This scheme has been completed to budget. We are awaiting the final invoice.
Z231	Lytham St Annes Art Collection Display Options	Mark Wilde	Capital Investment Reserve	65			65		65	Commencement of the project was delayed due to waiting for structural ceiling works above the gallery space by HTNW who manage Lytham Hall. That work is complete and the project is now underway to be delivered in the current financial year.
Z234	St Annes Paddling Pool Water Quality Improvements	Mark Wilde	Capital Investment Reserve		35		35	35	0	This scheme has been completed to budget.
Z225	Improvements To Children's Play Areas - 23/24	Mark Wilde	Capital Investment Reserve	120			120		120	The project specification is currently being developed in consultation with partners. This will form part of the tender which will go live by October 2023. It is anticipated works will be completed by March 2024.
Z237	St Annes Beach Hub Facility	Darren Bell	Capital Investment Reserve	71			71	10	61	Project Manager and Architect appointed. Working up the detailed design and works packages. Works expected to be carried out Spring 2024. To be reprofiled to 2024/25
Z240	Lytham Hall - Drainage & Green Car Parking	Darren Bell	Capital Investment Reserve	75			75		75	The project is being delivered by the Lytham Hall team in liaison with the Council's Technical Services Drainage Team. The project involves the installation of a geotextile grid car parking system with the creation of a detention basin to enable the surface water on the car park to be managed. It is programmed to undertake the work on site in Spring 2024 subject to ground conditions. To be reprofiled to 2024/25
	<b>Sub total</b>			<b>922</b>	<b>694</b>	<b>0</b>	<b>1,616</b>	<b>167</b>	<b>1,449</b>	

CODE	APPROVED SCHEMES	Head of Service / Budget Holder	Financing Source	Approved Budget 2023/24 £000	Slippage B/F from 2022/23 £000	Adjustments from Budget Council - 02/03/23 £000	Latest Budget 2023/24 £000	Expenditure to 31/12/23 £000	Variance	Budget Holder Comments
<b>CUSTOMER &amp; OPERATIONAL SERVICES PORTFOLIO SCHEMES</b>										
Z038	Replacement Vehicles	Mark Wilde	Borrowing	971	531		1,502	349	1,153	The replacement vehicle purchases for this financial year will be required to be re-phased into 2024/25 due to expected longer lead times from the tenderers.
Z049	Car Park Improvements	Darren Bell	No external finance - funded by borrowing / general asset disposal receipts	90			90		90	This scheme is to be reviewed in light of the closure of the St Annes Sea Wall scheme. Resurfacing works to sea front car parks that would have been affected by the sea defence works will be brought forward in 2024/25.
Z226	North Beach Car Park Public Conveniences	Darren Bell	Capital Investment Reserve		17		17		17	This scheme is complete.
Z227	Stanner Bank Public Conveniences Refurbishment	Darren Bell	Capital Investment Reserve		38		38		38	The public conveniences element of the scheme was completed in January 2023. Footpath access to the rear of the building is scheduled to be completed during 2023/24.
Z222	Changing Places	Darren Bell	Capital Investment Reserve / Specific Grant	80	7	40	127	1	126	External funding for this scheme was awarded in March 2022. Full Council agreed 10% match funding and draw down for Phase 1 (April 2022). The total funding to deliver 3 changing places facilities by March 2024 is £120,000. The first facility at North Beach Windsports Centre is complete with an initial £45k of external funding having been received. Fairhaven Lake and Kirkham sites to be delivered in 2024. Project extended by three months to June 2024.
Z239	Kirkham Toilet Block Internal Refurbishment	Darren Bell	Capital Investment Reserve	43			43		43	A scheme currently being developed to be delivered following the Kirkham Futures scheme. To be reprofiled to 2024/25
<b>Sub total</b>				<b>1,184</b>	<b>593</b>	<b>40</b>	<b>1,817</b>	<b>350</b>	<b>1,467</b>	

CODE	APPROVED SCHEMES	Head of Service / Budget Holder	Financing Source	Approved Budget 2023/24 £000	Slippage B/F from 2022/23 £000	Adjustments from Budget Council - 02/03/23 £000	Latest Budget 2023/24 £000	Expenditure to 31/12/23 £000	Variance	Budget Holder Comments
<b>ENVIRONMENT PORTFOLIO SCHEMES</b>										
Z207	St Annes Sea Wall	Charlie Richards	Specific Government Grant (Environment Agency)	9,379	-66	-8,363	950		950	The project is now closed due to cost overruns and significant risks regarding obtaining stakeholder approvals. Executive Committee approved the decision not to proceed with the project on 17th October 2023. The Council will return to deliver the scheme before 2033 as per the Strategic Appraisal Report and concentrate on delivery of the Island Masterplan.
Z228	Carbon Neutral Vehicles	Mark Wilde	Capital Investment Reserve	61			61		61	Budget Council approved a new scheme for Carbon Neutral vehicles and it is recommended that two operational vehicles are replaced with electric vehicles during 2022/23 followed by the replacement of the mayor car in 2023/24.
Z201	Hydration Points	Darren Bell	Capital Investment Reserve		44		44	6	38	A drawdown request for 4 wall mounted and 2 freestanding hydration points was approved in March 2022 and the units installed in 2022/23. A further wall mounted point was installed at no cost at the North Beach public conveniences. In March 2023 approval to fund additional hydration points were approved with installation occurring during July to September 2023. The invoice for installation yet to be received. In addition three points at non-Fylde Council owned locations are to be installed with legal agreements currently being drafted. An underspend on the scheme is currently estimated at approximately £35k.
Z216	Staining Drainage Improvement Scheme	Darren Bell	Capital Investment Reserve / Staining Parish Council		65		65	19	46	Staining Village Drainage Remedial project works have been completed with an underspend due to the discovery that detention basins had been installed previously which has reduced the scheme cost considerably. The saving will be split between Fylde Council and Staining Parish Council in proportion to the relative funding contributions.
Z192	Fylde Sand Dunes Improvement Scheme	Mark Wilde	S106 Developer Contributions / Specific Grants	11			11		11	The majority of these works have been successfully completed. We are currently awaiting contractor completion of bespoke way markers. The remaining elements of the scheme are due for completion in 2023/24.
Z186	Tree Planting Scheme	Mark Evans	Capital Investment Reserve	25	11		36	1	35	The take up of trees for the "15 Trees for 15 Parishes" scheme was not as high as envisaged. The Carbon Neutral Working Group asked that the funds be slipped to allow planting during the 2022/23 planting season (which has now been completed under budget) and for a tree canopy survey to be completed. The remaining funds have been slipped to supplement further tree planting during the 2023/24 planting season.
Z243	Replacement ICT System for Statutory Environmental Health and Housing Services	Ian Williamson	ICT Investment Reserve / Capital Investment Reserve			85	85	30	55	Scheme approved at Executive Committee - 19/09/2023 The information system software used by the Council's Environmental Health & Housing Services, as well as the waste and customer service departments is used to manage all statutory inspections, investigations, service requests, licences and grants undertaken by the Environmental Health & Housing Service. The existing software known as Civica Authority Public Protection (APP) will be upgraded to Idox Cloud.
<b>Sub total</b>				<b>9,476</b>	<b>54</b>	<b>-8,278</b>	<b>1,252</b>	<b>56</b>	<b>1,196</b>	

CODE	APPROVED SCHEMES	Head of Service / Budget Holder	Financing Source	Approved Budget 2023/24 £000	Slippage B/F from 2022/23 £000	Adjustments from Budget Council - 02/03/23 £000	Latest Budget 2023/24 £000	Expenditure to 31/12/23 £000	Variance	Budget Holder Comments
	<b>SOCIAL WELLBEING PORTFOLIO SCHEMES</b>									
Z210	Disabled Facilities Grants (DFG) Programme	Ian Williamson	Specific Grant (Better Care Fund) / External Contributions / Grant repayments	1,317	213	108	1,638	1,306	332	The grant programme is now progressing as normal and all of the funding is expected to be fully committed by the end of the financial year. Additional allocation of £107,960 allocated in 2023/24.
Z159	Affordable Warmth Scheme - Housing	Ian Williamson	Specific Grant (Lancashire County Council)		47	30	77	69	8	The project is up and running and expected to complete during 2023/24.
Z161	Housing Needs Grant	Ian Williamson	DFG Grant Repayments		51		51	4	47	Housing Needs grant awards are dependent on the repayments received from the sale of properties where DFG grant has previously been provided. The funding is to be used where professional services have been provided, such as architectural fees, but the DFG grant has not gone ahead in 2023/24.
Z205	Fylde Affordable Housing Delivery Programme	Mark Evans	S106 Developer Contributions		33	-33	0		0	The Housing Survey has been completed and S106 funds adjusted accordingly.
Z246	Empty Homes Strategy	Ian Williamson	S106 Developer Contributions			75	75		75	Scheme approved at Executive Committee - December 2023
Z247	Local Authority Housing Fund - Phase 2	Ian Williamson	Local Authority Housing Fund / S106 Developer Contributions			2,784	2,784		2,784	Scheme approved at Council - December 2023
Z230	CCTV Replacement Schemes	Ian Curtis	Specific Grant (LSP Performance Reward Grant)	79	1	25	105		105	The project is up and running and expected to be completed before April 2024.
Z248	Cremator Engineering Repairs	Ian Williamson	Capital Investment Reserve			55	55		55	Scheme approved at Executive Committee - December 2023
Z238	Cemetery Lodge Refurbishment	Darren Bell	Capital Investment Reserve	55			55	14	41	A drawdown report presented to Executive Committee in September 2023. The scheme is to be delivered during 2023/24.
	<b>Sub total</b>			<b>1,451</b>	<b>345</b>	<b>3,044</b>	<b>4,840</b>	<b>1,393</b>	<b>3,447</b>	

CODE	APPROVED SCHEMES	Head of Service / Budget Holder	Financing Source	Approved Budget 2023/24 £000	Slippage B/F from 2022/23 £000	Adjustments from Budget Council - 02/03/23 £000	Latest Budget 2023/24 £000	Expenditure to 31/12/23 £000	Variance	Budget Holder Comments
	<b>CORPORATE AND ECONOMIC DEVELOPMENT PORTFOLIO SCHEMES</b>									
Z188	Purchase of Land Adjacent to Squires Gate Station	Darren Bell	Capital Investment Reserve		6		6		6	This project is ongoing. As agreed at Full Council, the compulsory purchase of the land has been completed. When LCC progress the project to create the access to the train station the ownership of this land will be offered to them.
Z165	Public Transport Improvements	Darren Bell	S106 Developer Contributions		90		90		90	This scheme relates to developer contributions (s106) funding that is paid to Lancashire County Council (LCC). The funding will contribute to the delivery of improved public transport services where an enhanced public transport requirement is identified as a result of increased housing development. These payments may be made over a period of several years and in this instance the s106 agreement allows for payments to be made up until 2028.
Z190	Charging Infrastructure for Electric Taxis	Darren Bell	Specific Government Grant		8		8		8	Project complete. No further invoices expected.
Z138	St Annes Regeneration Schemes	Charlie Richards	S106 Developer Contributions / Capital Investment Reserve	123		-123	0	19	-19	Budget vired to St Annes Square Event.
Z185	St Annes Road West – Square to Pier link and Gateway	Charlie Richards	Capital Investment Reserve	110		-110	0		0	Budget vired to St Annes Square Event.
Z242	St Annes Event Square	Charlie Richards	Capital Investment Reserve			1,000	1,000	169	831	Scheme approved at Council 17th July 2023. The scope of the current scheme will now be significantly enhanced following consultation and potential additional funding being made available. A revised programme will be available in February 2024 but likely to see the project completion move to Q2 2025.
Z235	UK Shared Prosperity Fund	Charlie Richards				267	267		267	Scheme approved at Council 17th July 2023. The capital funding from UKSPF also match funds the St Annes Event Square project. The UKSPF programme has a range of projects to be delivered, which include 14 different projects across 3 main investment themes; these being Employment & Skills, Support for Business and Communities and Place. Capital from UKSPF will be used on the enhanced St Annes Event Space project and therefore will be re-phased into 2024/2025.
Z139	Lytham Regeneration Schemes	Charlie Richards	S106 Developer Contributions / Capital Investment Reserve	745	-6	-712	27	29	-2	The Lytham Beach Lighting Scheme saw accelerated spend during 2022/23 funded by the UK Shared Prosperity Fund £82.5k (£55k in 2022/23 and £29k in 2023/24). The main scheme has been re-phased into 2024/25.
Z136	Kirkham Public Realm Improvements	Charlie Richards	S106 Developer Contributions / Capital Investment Reserve		2		2		2	This is a residual amount from the last phase of regeneration works allocated for signage which will now be delivered as part of the Kirkham Future High Street Fund / Heritage Action Zone programme.
Z193	Future High Street Fund: Kirkham	Charlie Richards	Specific Grant	5,996	199		6,195	2,572	3,623	Expenditure for Hillside and TSB projects will now need to re-phased into 2024/2025. Future High Street Fund have extended their deadline for expenditure until end of financial year 2024/2025. FHSF grant funding for public realm will be spent this financial year.
Z204	Kirkham Heritage Action Zone	Charlie Richards	Capital Investment Reserve / S106 Developer Contributions / Specific Grant	1,818	-33		1,785	518	1,267	This is a 4 year programme (2020-2024) with spending being spread across the programme period. There was accelerated spend on the planning stage during 2022/23. There will be an intense period of spend during the remainder of 2023/2024 to defray the entire HAZ grant funding which extends to the public realm, Hillside, shopfronts and activity programmes.
Z241	Public Transport Facilities, Clifton Drive	Charlie Richards	S106 Developer Contributions			36	36		36	The scheme enables the provision of refuge islands on Clifton Drive North, to provide improved links to a greater area for the residents. Lancashire County Council will be undertaking the works for the provision of two refuge islands.
Z245	St Annes Levelling Up Round 3 Funding Application	Charlie Richards	Capital Investment Reserve			500	500	29	471	Scheme approved - Council 02/10/23. It is expected that the Government will announce details concerning the third and final round of Levelling Up Funding in Autumn 2023. In anticipation of this the Council is commissioning the necessary professional services required to progress a public realm scheme in St Annes. This will enable an application to be 'shovel ready' and therefore will have the best chance of successfully securing significant capital funding. The proposed scheme will focus on three intervention areas taken from the St Annes Masterplan; the Station Gateway, Square East and Active Travel Link. In November 2023 the Government announced that they would be allocating LUF round 3 monies to bids that were unsuccessful at Round 2. Fylde's round 2 bid was not considered. A decision on how the remainder of funding will be allocated will be brought to the relevant committee in due course, with options being explored around enhancing the current Events Space project.. The budget will be re-phased as part of the financial forecast update.
	<b>Sub total</b>			<b>8,792</b>	<b>266</b>	<b>858</b>	<b>9,916</b>	<b>3,336</b>	<b>6,580</b>	
	<b>Total Expenditure</b>			<b>21,825</b>	<b>1,952</b>	<b>-4,336</b>	<b>19,441</b>	<b>5,302</b>	<b>14,139</b>	

## UPDATED 5 YEAR CAPITAL PROGRAMME 2023/24 TO 2027/28 - BY SCHEME

	Estimate 2023/24 £000	Estimate 2024/25 £000	Estimate 2025/26 £000	Estimate 2026/27 £000	Estimate 2027/28 £000
<b>TOURISM, LEISURE &amp; CULTURE PORTFOLIO</b>					
2112 Fairhaven Lake & Promenade Gardens Restoration	240				
2097 Promenade Footways	195	40	40	40	40
2176 Staining Playing Fields Development Scheme	13				
2179 Coastal Signage Improvements	54				
2199 Outdoor Digital Signage	20				
2197 Blackpool Road North Playing Fields drainage	26				
2212 Park View Drainage Improvement Scheme	15				
2213 Fairhaven Boathouse - Remodelling and Refurbishment Scheme	217				
2219 Fairhaven Kiosk / Ice Cream Bar Project	338				
2220 Boating Pool Safety Improvements	25				
2223 Petanque Court - Budget Council March 2022	7				
2225 Improvements to Children's Play Areas - Budget Council March 2022	100				
2231 Lytham St Annes Art Collection Display Options	65				
2234 St Annes Paddling Pool Water Quality Improvements	35				
2225 Improvements To Children's Play Areas - Budget Proposal March 2023	120				
2237 St Annes Beach Hub Facility	71				
2240 Lytham Hall - Drainage & Green Car Parking	75				
<b>Sub total</b>	<b>1,616</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>
<b>CUSTOMER &amp; OPERATIONAL SERVICES PORTFOLIO</b>					
2038 Replacement Vehicles	1,502	791	1,251	359	628
2049 Car Park Improvements	90	30	30	30	30
2226 North Beach Car Park Public Conveniences	17				
2227 Stanner Bank Public Conveniences Refurbishment	38				
2222 Changing Places	127				
2239 Kirkham Toilet Block Internal Refurbishment	43				
<b>Sub total</b>	<b>1,817</b>	<b>821</b>	<b>1,281</b>	<b>389</b>	<b>658</b>
<b>ENVIRONMENT PORTFOLIO</b>					
2207 St Annes Sea Wall	950	0			
2228 Carbon Neutral Vehicles	61				
2201 Hydration points	44				
2216 Staining Drainage Improvement Scheme	65				
2192 Fylde Sand Dunes Improvement Scheme	11				
2186 Tree Planting Scheme	36				
2243 Replacement ICT System for Environmental Health and Housing Services	85				
<b>Sub total</b>	<b>1,252</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SOCIAL WELLBEING PORTFOLIO</b>					
2010 Disabled Facilities Programme	1,638	1,317	1,317	1,317	1,317
2159 Affordable Warmth Scheme - Housing	77				
2161 Housing Needs Grant	51				
2205 Fylde Affordable Housing Delivery Programme	0				
2246 Empty Homes Strategy	75	100			
2247 Local Authority Housing Fund - Phase 2	2,784				
2230 Replacement of Town Centre CCTV Systems	105				
2248 Cremator Engineering Repairs	55				
2238 Cemetery Lodge Refurbishment	55				
<b>Sub total</b>	<b>4,840</b>	<b>1,417</b>	<b>1,317</b>	<b>1,317</b>	<b>1,317</b>
<b>CORPORATE AND ECONOMIC DEVELOPMENT PORTFOLIO</b>					
2188 Purchase of Land Adjacent to Squires Gate Station	6				
2165 Public Transport Improvements	90				
2190 Charging Infrastructure for Electric Taxis	8				
2138 St Annes Regeneration Schemes	0				
2185 St Annes Road West – Square to Pier link and Gateway	0				
2242 St Annes Event Square	1,000	500			
2235 UK Shared Prosperity Fund	267	714			
2139 Lytham Regeneration Schemes	27	800			
2136 Kirkham Public Realm Improvements	2				
2193 Future High Street Fund: Kirkham	6,195				
2204 Kirkham Heritage Action Zone	1,785				
2241 Public Transport Facilities, Clifton Drive	36				
2245 St Annes Levelling Up Round 3 Funding Application	500				
<b>Sub total</b>	<b>9,916</b>	<b>2,014</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>19,441</b>	<b>4,292</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>

**UPDATED 5 YEAR CAPITAL PROGRAMME 2023/24 TO 2027/28 - FINANCING**

	Estimate 2023/24 £000	Estimate 2024/25 £000	Estimate 2025/26 £000	Estimate 2026/27 £000	Estimate 2027/28 £000
<b>FINANCING:</b>					
Capital Receipts - General Asset Sales	45	45	45	45	45
Capital Receipts - Right to Buy Receipts	45	25	25	25	25
Better Care Fund / Disabled Facilities Grant	1,558	1,237	1,237	1,237	1,237
Disabled Facilities Grant Repayments - 'Housing Needs Grants'	51				
Section 106 Monies - St Annes	73				
Section 106 Monies - Lytham	0	130			
Section 106 Monies - Public Transport Improvements	90				
Section 106 Monies - Kirkham Heritage Action Zone	431				
Section 106 Monies - Fylde Affordable Housing Delivery Programme	0				
Section 106 Monies - Newton Community Park Improvement Scheme	37				
Section 106 Monies - Transport / Public Transport Facilities, Clifton Drive	36				
Section 106 Monies - Empty Homes Strategy	75	100			
Section 106 Monies - Local Authority Housing Fund - Phase 2	1,526				
Capital Investment Reserve	2,628	920			
ICT Investment Reserve	17				
Funding Volatility Reserve - Fairhaven Kiosk / Ice Cream Bar Project	338				
Funding Volatility Reserve - St Annes Sea Wall	0				
Other External Finance (see analysis below )	11,091	1,044	80	80	80
Prudential Borrowing	1,400	791	1,251	359	628
<b>Total Financing</b>	<b>19,441</b>	<b>4,292</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>
<b>Total surplus (-) / shortfall in year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cumulative surplus (-) / shortfall</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>See note below for external funding available to finance the above schemes:</i>					
<b>Other External Finance: Analysis</b>					
LSP Performance Reward Grant Reserve	1				
Environment Agency - St Anne's Sea Wall	950	0			
Central Government Grant - Future High Street Fund: Kirkham	5,350				
New Fylde Housing - DFG Contribution	323	80	80	80	80
Lancashire Environmental Fund - Fylde Sand Dunes Imp't Scheme	11				
Heritage Lottery Fund - Fairhaven Restoration Project (Remainder of £1.476m)	356				
External Grants - Historic England (Kirkham Heritage Action Zone)	595				
External Grants - Historic England - Additional Grant (Kirkham HAZ))	39				
Private Sector / Other (Kirkham Heritage Action Zone)	720				
Changing Places - Department for LevellingUp, Housing and Communities	87				
Lancashire County Council - Affordable Warmth Scheme	77				
Police & Crime Commissioners Community Safety Fund	25				
DLUHC - Local Authority Housing Fund - Phase 2	1,258				
Lancashire County Council - Kirkham Futures	845				
Lancashire County Council - St Annes Event Space		250			
UK Shared Prosperity Fund	454	714			
	<b>11,091</b>	<b>1,044</b>	<b>80</b>	<b>80</b>	<b>80</b>

## UPDATED 5 YEAR CAPITAL PROGRAMME 2023/24 TO 2027/28 - SUMMARY

	Estimate 2023/24 £000	Estimate 2024/25 £000	Estimate 2025/26 £000	Estimate 2026/27 £000	Estimate 2027/28 £000
<b>Portfolio:</b>					
Finance & Resources Portfolio	0	0	0	0	0
Tourism, Leisure & Culture Portfolio	1,616	40	40	40	40
Customer & Operational Services Portfolio	1,817	821	1,281	389	658
Environment Portfolio	1,252	0	0	0	0
Social Wellbeing Portfolio	4,840	1,417	1,317	1,317	1,317
Corporate & Economic Development Portfolio	9,916	2,014	0	0	0
<b>Total Expenditure</b>	<b>19,441</b>	<b>4,292</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>
<b>Financing:</b>					
Capital Receipts - General Asset Sales	45	45	45	45	45
Capital Receipts - Right to Buy Receipts	45	25	25	25	25
Better Care Fund / Disabled Facilities Grant	1,558	1,237	1,237	1,237	1,237
Disabled Facilities Grant Repayments - 'Housing Needs Grants'	51				
Section 106 Monies - St Annes	73				
Section 106 Monies - Lytham	0	130			
Section 106 Monies - Public Transport Improvements	90				
Section 106 Monies - Kirkham Heritage Action Zone	431				
Section 106 Monies - Fylde Affordable Housing Delivery Programme	0				
Section 106 Monies - Newton Community Park Improvement Scheme	37				
Section 106 Monies - Transport / Public Transport Facilities, Clifton Drive	36				
Section 106 Monies - Empty Homes Strategy	75	100			
Section 106 Monies - Local Authority Housing Fund - Phase 2	1,526				
Capital Investment Reserve	2,628	920			
ICT Investment Reserve	17				
Funding Volatility Reserve - Fairhaven Kiosk / Ice Cream Bar Project	338				
Funding Volatility Reserve - St Annes Sea Wall	0				
Other External Finance (see analysis below )	11,091	1,044	80	80	80
Prudential Borrowing	1,400	791	1,251	359	628
<b>Total Financing</b>	<b>19,441</b>	<b>4,292</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>
<b>Total surplus (-) / shortfall in year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cumulative surplus (-) / shortfall</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>See note below for external funding available to finance the above schemes:</i>					
<b>Other External Finance: Analysis</b>					
LSP Performance Reward Grant Reserve	1				
Environment Agency - St Anne's Sea Wall	950	0			
Central Government Grant - Future High Street Fund: Kirkham	5,350				
New Fylde Housing - DFG Contribution	323	80	80	80	80
Lancashire Environmental Fund - Fylde Sand Dunes Imp't Scheme	11				
Heritage Lottery Fund - Fairhaven Restoration Project (Remainder of £1.476m)	356				
External Grants - Historic England (Kirkham Heritage Action Zone)	595				
External Grants - Historic England - Additional Grant (Kirkham HAZ)	39				
Private Sector / Other (Kirkham Heritage Action Zone)	720				
Changing Places - Department for LevellingUp, Housing and Communities	87				
Lancashire County Council - Affordable Warmth Scheme	77				
Police & Crime Commissioners Community Safety Fund	25				
DLUHC - Local Authority Housing Fund - Phase 2	1,258				
Lancashire County Council - Kirkham Futures	845				
Lancashire County Council - St Annes Event Space		250			
UK Shared Prosperity Fund	454	714			
	<b>11,091</b>	<b>1,044</b>	<b>80</b>	<b>80</b>	<b>80</b>



## SCRUTINY ITEM

REPORT OF	MEETING	DATE	ITEM NO
MANAGEMENT TEAM	INTERNAL AFFAIRS SCRUTINY COMMITTEE	20 FEBRUARY 2024	8
<b>MEDIUM TERM FINANCIAL STRATEGY UPDATE, INCLUDING GENERAL FUND,            CAPITAL PROGRAMME AND TREASURY MANAGEMENT            FOR 2023/24 TO 2027/28</b>			

### PUBLIC ITEM

This item is for consideration in the public part of the meeting.

#### PURPOSE OF THE REPORT

This report provides Members with an update of the financial forecast for the council for the five years 2023/24 to 2027/28. The MTFS is designed to provide a strategic link between available financial resources and the Council's corporate policy priorities, and to ensure that the Council sets a budget which is robust and sustainable in order that it can deliver its strategic objectives.

The report details the estimated financial resources available to the Council and identifies how they will be utilised to support the achievement of the Council's priorities. The report also identifies the key financial risks facing the Council over the life of the forecast. The Council's Revenue Budget, Expenditure Forecast, Capital Programme, Treasury Management Strategy and Useable Reserves and Balances Policy are also set out in the report.

The update includes the impact of the 2024/25 Local Government Finance Settlement, details of which were announced on 18<sup>th</sup> December 2023.

The assumptions set out in the financial forecast are the latest best estimates and will be updated as and when further information is made available.

The detailed draft 2024/25 revenue budget allocations forms part of this report, as does the proposed fees and charges schedule shown at Appendix J to this report. The Committee is requested to consider and provide feedback on each of these elements of the 2024/25 budget.

The proposed capital growth items for 2024/25 are shown at Appendix F to this report for consideration and comment.

This report will also be presented to the Executive Committee for consideration at the meeting of 19<sup>th</sup> February. The MTFS may be updated as a result of the decisions made by this Committee or by the Executive Committee and will be considered at the Budget Council meeting of 4<sup>th</sup> March 2024.

Feedback from the Budget Consultation process will also be considered as part of the budget-setting Council meeting.

## **SOURCE OF REFERRAL**

The terms of reference for this committee include receiving periodic update reports in respect of the Council's revenue and capital budgets. This report provides an opportunity for the committee to consider and provide comment on the proposed revenue budget for 2024/25 prior to the Budget Council meeting on 4<sup>th</sup> March 2024.

## **FURTHER INFORMATION**

The Medium Term Financial Strategy Update is contained within this report and is also available at the link below:

[Medium Term Financial Strategy – Fylde Council](#)

## **SUGGESTED RECOMMENDATIONS**

### **The Committee is recommended to:**

1. Scrutinise the proposed revenue budget for 2024/25 and provide comments, as appropriate, on:
  - (a) The revised estimates for 2023/24 and the revenue budget for 2024/25 as set out in Appendix E, which includes recommended transfers to the Capital Investment Reserve in 2023/24 and 2024/25 equivalent to the balance of the revenue surplus for those years, currently estimated in total to be £0.595m in 2023/24 and £0.375m in 2024/25;
  - (b) The budget proposals and changes to Reserves and Balances as set out in Appendices F & H, to include approval that the Council will act as the accountable body for any of the new capital schemes (as indicated) in Appendix F;
  - (c) The Capital Strategy 2024-28, including Prudential Indicators and Limits, set out in Appendix G; which incorporates the Treasury Management Policy, the Capital Programme, the Treasury Management Strategy, the Investment Strategy and the Minimum Revenue Provision Statement;
  - (d) The updated Useable Reserves & Balances Policy as detailed in Appendix H;
  - (e) An average Band D Council Tax of £225.43 for 2024/25 (excluding Town and Parish precepts), which is a 2.99% increase from the 2023/24 average Band D charge;
  - (f) The Special Expenses policy as set out in Appendix I; which includes that:
    - for the purposes of charging special expenses, both the special expense costs and the tax bases relating to the areas of Lytham and St Annes will each be aggregated and the Council Tax charge per property at each band level will be the same across the whole area; and
    - the annual special expense charge per property will be set for 2024/25 with a 3.06% increase on the 2023/24 level, that being £83.39 per band D property; and
    - the annual borough wide charge per property will be set for 2024/25 with a 3.06% increase on the 2023/24 level, that being £177.75 per band D property; and
    - the budget resource to be allocated to delivering concurrent services and chargeable as special expenses for 2024/25 will be set at a sum equivalent to the annual special expense charge per property (band D equivalent) multiplied by the tax base for the special expense area; and
  - (g) The schedule of fees and charges for 2024/25 as detailed in Appendix J: and
  - (h) The detailed draft 2024/25 revenue budget which can be found on the council website at the following link: [Finance – Fylde Council](#)

## REPORT

1. In March 2023 the Council agreed a five-year financial strategy from 2022/23 to 2026/27.
2. The attached Medium Term Financial Strategy (MTFS) identifies the key financial risks for the Council moving forward. These are detailed in Section 10 (Revenue) and Section 13 (Capital) of the report. The Council acknowledges the need to continuously reduce costs and to seek efficiencies in order to meet the challenge of reduced public sector funding, whilst providing high quality services to residents and delivering the ambitions set out in the Corporate Plan. The Council has delivered a balanced budget in 2023/24 and is forecast to do so again in 2024/25 and has delivered significant savings from its budget rightsizing programme across all years of the forecast. This leaves the Council well placed to address further pressures on funding and income.
3. On 18<sup>th</sup> December 2023, the Secretary of State for the Department for Levelling Up, Housing and Communities (DLUHC), Rt. Hon. Michael Gove MP, released a written statement to Parliament on the provisional local government finance settlement 2024-25. Subsequently the final settlement figures were confirmed in the first week of February 2024, details of which can be viewed by [clicking on this link](#). Further details of this are contained within the attached MTFS.
4. The Council's MTFS and a summary of the budget proposals therein will be made available for consultation via the Council's website and will be provided directly to a range of stakeholders during February 2024.
5. Feedback from this consultation process will be considered as part of the budget setting meeting, as will any views that are expressed by this Committee or the Executive Committee.

IMPLICATIONS	
Finance	Detailed financial implications are contained in the body of the attached Medium Term Financial Strategy. Specific advice from the Council's Chief Financial Officer is contained within the overall conclusions to the report in Section 19.
Legal	None arising directly from the report.
Community Safety	None arising directly from the report.
Human Rights and Equalities	None arising directly from the report.
Sustainability and Environmental Impact	None arising directly from the report.
Health & Safety and Risk Management	None arising directly from the report.

### SUMMARY OF PREVIOUS DECISIONS

This report forms part of the Budget and Council Tax setting process considered annually by Members.

CORPORATE PRIORITIES	
Economy – To create a vibrant and healthy economy	√
Environment – To deliver services customers expect	√
Efficiency – By spending money in the most efficient way	√
Tourism – To create a great place to live and visit	√

LEAD AUTHOR	CONTACT DETAILS	DATE
Paul O'Donoghue, chief Financial Officer	paul.odonoghue@fylde.gov.uk	February 2024

BACKGROUND PAPERS		
Name of document	Date	Where available for inspection
Medium Term Financial Strategy (MTFS) Update, Including General Fund, Capital Programme and Treasury Management for 2022/23 – 2026/27	Budget Council meeting 2 <sup>nd</sup> March 2023	<a href="http://www.fylde.gov.uk">www.fylde.gov.uk</a>
MTFS – Outturn Position For 2022/23 (Including General Fund, Capital Programme & Treasury Management)	Executive Committee meeting 25 <sup>th</sup> May 2023	<a href="http://www.fylde.gov.uk">www.fylde.gov.uk</a>
Financial Forecast Update (including Revenue, Capital & Treasury Management) 2023/24 to 2027/28	Executive Committee meeting 5 <sup>th</sup> December 2023 and Council meeting 18 <sup>th</sup> December 2023	<a href="http://www.fylde.gov.uk">www.fylde.gov.uk</a>
Revenue Budget Monitoring Reports & Capital Programme Monitoring Reports 2023/24	Internal Affairs Scrutiny Committee meeting 21 <sup>st</sup> November 2023	<a href="http://www.fylde.gov.uk">www.fylde.gov.uk</a>
Financial Forecast Update 2023/24 to 2027/28 (Position as at January 2023)	Executive Committee meeting 30 <sup>th</sup> January 2024 and Council meeting 12 <sup>th</sup> February 2024	<a href="http://www.fylde.gov.uk">www.fylde.gov.uk</a>

Attached documents

1. Medium Term Financial Strategy 2023/24 to 2027/28

# **MEDIUM TERM FINANCIAL STRATEGY: 2023/24 – 2027/28**



## Section 1: FOREWORD

- 1.1 A significant amount of work has been carried out in recent years to ensure that the Council's finances, as detailed in the Medium Term Financial Strategy (MTFS), remain robust. This current version of the MTFS shows a projected surplus for 2023/24 and 2024/25 followed by a period of uncertainty as the national framework for the financing of local government will be subject to review.
- 1.2 The financial year 2023/24 to date has been shaped by a number of the key themes. The economic backdrop during the period continued to be characterised by ongoing high, though reducing, inflation - and its impact on consumer's cost of living - and no imminent end in sight to the conflict in Ukraine, along with the additional conflict in the Middle East. Inflation eased during the second half of 2023 but remains significantly above the Bank of England target of below 2%. Consequently, the economic outlook for UK and world growth remains weak.
- 1.3 This MTFS includes the impact of the final 2024/25 Local Government Finance Settlement, details of which were confirmed in the first week of February 2024. This followed a policy statement on the future of Local Government Finance published on 5<sup>th</sup> December 2023, covering 2024 to 2025. The policy statement can be viewed here: [Local government finance policy statement 2024 to 2025](#)
- 1.4 The bulk of the December 2023 policy statement confirms the announcements of the [2023/24 Local government finance policy statement](#), released in December 2022 which provided councils with forward notice of the proposals for the 2024/25 settlement.
- 1.5 The continuation of a Lancashire-wide Business Rates Pool was confirmed for 2024/25. The latest in-year monitoring and future modelling indicates that continued participation in a Lancashire Business Rate Pool for 2024/25 will be of financial benefit to Fylde Council, as it has been since participation in the pool commenced.
- 1.6 As such the 2024/25 settlement is once again a single-year settlement and no details have been provided in respect of subsequent years.
- 1.7 For New Homes Bonus the settlement confirms a single-year allocation for 2024/25 and that there are to be no changes to the New Homes Bonus until after the next election. Given that New Homes Bonus is a major source of funding for the Council uncertainty about the future of the scheme represents a significant risk to the overall level of future central government funding. Other government funding for 2024/25 is shown in the updated allocations in Appendix E to this report.
- 1.8 In order to maintain the current financial position, the Council needs to continue with the approach to delivering savings and efficiencies and maximising income which have helped deliver balanced budgets and contribute to reserves over recent years. Through continued focus on the importance of financial stability the Council has delivered a savings programme in recent years and has continued to reduce overheads wherever possible. Ongoing modernisation work and business improvement will continue to make Council services more efficient, save money and maintain frontline services to customers. This work has yielded ongoing savings to help improve the Council's overall financial position over that period.

- 1.9 Although it is clear that further uncertainty and challenges lie ahead in the later years of the financial forecast, **the finances of the Council remain robust and the reserves and balances are at reasonably healthy levels as compared to earlier periods.** Furthermore, Fylde Council has a past record of taking actions in order to meet and overcome financial challenges as they arise. The Council will continue to seek opportunities to maintain a robust financial position in the face of a changing financial environment. This approach will ensure that the Council continues to achieve and sustain a balanced budget position on an ongoing basis and is able to deliver the priorities set out in the Corporate Plan. External pressures outside the Council's control are being experienced by many local authorities and the full impact of the pandemic is still being understood and assessed. Instructions remain in place that budget-holders should remain prudent and not commit to any unnecessary expenditure. This approach saves money and may result in an under-spend again for this financial year.
- 1.10 The assumptions that are contained within this MTFS are the latest best estimates and will be updated as and when further information becomes available.



## Section 2: CONTENTS

Section 3	Purpose of the Medium Term Financial Strategy (MTFS)
Section 4	Vision for the Borough
Section 5	Strategic Planning
Section 6	Developing the MTFS
Section 7	Background to the Forecast
Section 8	The General Fund Revenue Forecast & New Forecast Changes, including The Local Government Finance Settlement
Section 9	Savings and Growth Proposals
Section 10	Key Areas of Financial Risk (Revenue)
Section 11	Capital Strategy & Asset Management Plan
Section 12	The Capital Programme
Section 13	Key Areas of Financial Risk (Capital)
Section 14	Reserves & Balances Provision
Section 15	Collection Fund
Section 16	Treasury Management and the Capital Strategy
Section 17	Summary and Conclusions
Appendix A	General Fund Forecast as approved at Budget Council – March 2023
Appendix B	General Base Budget Assumptions
Appendix C	Forecast Changes since Budget Council March 2023
Appendix D	Explanation of Forecast Changes in Appendix C
Appendix E	Latest General Fund Forecast Position – Including Budget Proposals
Appendix F	Budget Proposals - Revenue and Capital
Appendix G	Capital Strategy (incorporating the Treasury Management Policy, the Capital Programme, the Treasury Management Strategy, the Investment Strategy and the Minimum Revenue Provision Statement)
Appendix H	Useable Reserves & Balances Policy and Summary Position
Appendix I	Special Expenses Policy
Appendix J	Schedule of proposed fees and charges for 2024/25.

### Section 3: THE PURPOSE OF THE MEDIUM TERM FINANCIAL STRATEGY

3.1 The purpose of the Medium Term Financial Strategy (MTFS) is to:

- (i) Provide the framework for the development of a budget which is robust and sustainable;
- (ii) Assist the Council in the delivery of the aspirations within its strategic plans, and to align resources accordingly;
- (iii) Ensure the Council delivers essential services by the efficient and effective use of its financial resources; and,
- (iv) Demonstrate commitment to transparency in its financial affairs by setting out what the Council is trying to achieve in an understandable format.

3.2 The MTFS is one of the Council's key enabling strategies. It sets out how the Council intends to manage its finances to help achieve the agreed objectives and priorities. The MTFS looks at the current year and ahead over the next four years to identify the resources likely to be required by the Council to finance service priorities and to meet spending pressures. It aims to:

- Ensure the sustainability of the Council's budget;
- Facilitate pro-active strategic management of the budget to ensure service investments and dis-investments flow from the Council's corporate and service planning frameworks;
- Be responsive to a changing and uncertain financial climate in which existing funding streams cease and new opportunities arise; and,
- Demonstrate clearly to stakeholders, both internal and external, what the Council's plans are for the use of its resources.

The need for a longer-term view of the Council's financial position has always been important but as central government funding continues to be the subject of significant uncertainty in the coming years this is increasingly so.

3.3 The Council has adopted a pro-active approach to financial management and a commitment to sound corporate governance, safeguarding public monies and ensuring accountability. Over recent years the Council has been recognised by its external auditors as making good progress with ongoing achievements and successes in priority service areas. It is recognised that whilst there continue to be challenges ahead, arrangements have been put in place to ensure that the priorities as set out in the Council's Corporate Plan are supported by a robust financial framework. The council's Audit and Governance Committee considered a report in February 2024 on a review of compliance with the CIPFA Financial Management code, which concluded that the Council is fundamentally compliant in all significant respects with the code requirements. More details are provided in section 6.20 onwards of this report.

3.4 In formulating this financial strategy the Council has ensured that, within the resources available, it has taken account of:

- National priorities for public service investment and delivery;
- Government efficiency targets and the priority given to the reduction of the national deficit;
- Corporate priorities that reflect local circumstances and are in tune with the priorities of partner organisations, including Health, Police, local businesses, voluntary and community organisations; and,
- Feedback from all public consultation that has taken place.

## Section 4: VISION FOR THE BOROUGH

- 4.1 The Council produces a Corporate Plan which outlines the key priorities, targets and outcomes for the Authority and the wider community. The Corporate Plan is developed through consultation and feedback with stakeholders based on the key strategic responsibilities of the Council.
- 4.2 The Corporate Plan takes into consideration emerging legislation, policy and changes in resources and responsibilities informed by the Local Government Association, the Department for Levelling Up Communities and Housing, the Department for Work and Pensions and the various professional associations which provide support on policy, finance, governance, waste, planning, parks, public health and environmental health. The intention is to forecast the resources required to address the strategic issues the Council will need to deliver against over the next four years.
- 4.3 The current Corporate Plan covering the period 2020 to 2024 has been developed and has been presented to each of the earlier programme committees of the Council.

There are 4 key themes set out in the new Corporate Plan, these being:

- Economy;
- Environment;
- Efficiency; and
- Tourism

- 4.4 The 2020/24 Corporate Plan was approved at the October 2020 meeting of the Council, along with a review and closure of the 2016/20 plan. A new Corporate Plan for the period 2024/2028 will be presented to the Council early in the 2024/25 municipal year.

The current Corporate Plan is accessible on the Council website at: [Corporate Plan 2020-24](#).

## Section 5: STRATEGIC PLANNING

- 5.1 The Council has in place a corporate planning and performance management framework that includes periodic reviews and progress updates on progress against priorities set out in the Corporate Plan. The plan is reviewed in consultation with staff and councillors, partners in other public services, the community and voluntary sector, the local business community and local residents and updates are provided to programme committees. The Council's [Performance Portal](#) tracks activities aligned to each of the key themes within the Corporate Plan.
- 5.2 The Council regularly reviews progress against longer term plans and Members receive regular updates of the financial forecast. It is recognised that despite robust action during recent financial years to produce a stable and sustainable financial position, the continuing uncertainties surrounding the future resources available to the public sector means that the Council needs to strive to continue to achieve a sustainable and robust budget.

- 5.3 The Medium Term Financial Strategy (MTFS) is one of the enabling strategies of the Council, aimed at improving transparency and accountability in the way that services and functions are delivered. The MTFS takes account of the resources the Council requires to deliver its priorities. Where resources are limited the overall objectives of the Council will be the same, but the pace of achievement may require adjustment.

#### **External funding**

- 5.4 The borough has been successful in the past in attracting funding from a number of investment streams from external funds including Heritage Lottery Fund Grants, The Local Strategic Partnership (LSP), the Environment Agency, section 106 planning monies, the Future High Street Fund and the UK Shared Prosperity Fund. The Council will continue to explore external funding opportunities wherever possible to lever in resources to support Council investment to deliver further improvements in the borough.

### **Section 6: DEVELOPING THE MEDIUM TERM FINANCIAL STRATEGY (MTFS)**

- 6.1 The MTFS sets out the Council's revenue budget allocations, the programme for capital investment, efficiency targets and forecasts for the period covered by the strategy. The key influences on this strategy include:
- The impact of inflationary pressures on both pay and prices;
  - The continuing uncertainty surrounding future central government funding for local government;
  - The consequent spending constraints resulting from potentially reduced resources in the medium term;
  - Ensuring a robust and sustainable budget through the prudent use of reserves and balances and ensuring externally funded projects are facilitated;
  - Developing new ways of delivering services using modernisation techniques to achieve higher levels of customer satisfaction, efficiency, value for money, strategic partnerships, service commissioning, and enterprise; and
  - The need to continuously review and maintain existing assets to a quality standard.
- 6.2 The MTFS looks at the current year and ahead over the next four years to identify the resources likely to be required by the Council to meet service priorities and to address spending pressures. It aims to:
- Ensure the sustainability of the Council's budget;
  - Facilitate pro-active strategic management of the budget to ensure service investments and dis-investments flow from the Council's corporate and service planning frameworks;
  - Be responsive to a changing and uncertain financial climate in which existing funding streams cease and new opportunities arise; and,
  - Demonstrate clearly to stakeholders, both internal and external, what the Council's plans are for the use of its resources.

6.3 The MTFS and financial forecast are supported by the following monitoring procedures:

- General Fund Revenue Budget Monitoring;
- Capital Programme Monitoring;
- Treasury Management Monitoring and Mid-Year Strategy Review, together with specialist external advice; and,
- Annual Outturn reports on the Capital Programme, the General Fund and Treasury Management.

6.4 Any additional future spending reductions will require a further review of priorities and service delivery arrangements. Members will be engaged in this process as part of the service planning framework and through the Council's Scrutiny and Executive committees.

6.5 Central to the budget setting process is the work of the Leadership Board and the budget-focussed meetings of that group. In this regard the role of the group is:

***'To co-ordinate and oversee the budget setting process and to provide a strategic steer on key elements of budget setting including the level of growth or savings required in light of the overall financial position of the Council, capital bid expectations, Council Tax and fees and charges levels etc.'***

The Leadership Group has met a number of times during the year specifically in relation to its role in the budget-setting process for 2024/25 and has carefully considered all budget proposals. The final decision with regard to the 2024/25 budget will be taken at the Budget Council meeting of 4<sup>th</sup> March 2024.

6.6 In December 2023 the Council received details of the provisional 2024/25 Local Government Financial Settlement along with details of the New Homes Bonus allocation for 2024/25. Further details of the impact of the financial settlement are provided within section 8 of this strategy document. For a number of years local authorities have been hoping that a revised framework of financing for local government would provide multi-year settlements, thus assisting with medium-term financial planning. This was initially to follow from a fundamental review of the funding mechanisms for local government entitled the 'Fair Funding Review'. The review has, however, been delayed due to several factors of national importance, including the impacts of Brexit and the Covid pandemic on the demands facing central government. The policy statement did confirm, however, that the government is 'committed to improving the local government finance landscape in the next Parliament', though no details of future reform are provided.

At the earliest, the implementation of any reform will not now be until 2025/26 - or realistically, depending on the timing and outcome of the General Election and the appetite of the new government for reform, until perhaps 2026/27.

6.7 Given the financial risks as detailed in section 10 of this report, it is vital that the financial resources of the Council are managed carefully. Consequently, no revenue growth items are proposed for 2024/25 to ensure that the Council continues to achieve a robust and sustainable revenue budget over the life of the forecast. A number of additional Capital Schemes are proposed for 2024/25. The Council's element of the funding for each scheme will be met from the Capital Investment Reserve, thus avoiding the requirement for any external borrowing in respect of these new schemes. In formulating

the budget proposals, Members have been cognisant of the national economic context and the financial risks and uncertainties facing the Council. The budget proposals for 2024/25 are detailed in Appendix F of this report.

- 6.8 The Council's service planning and performance management framework is designed to ensure the continuous drive for improvement and ensure that Value for Money continues to be achieved.

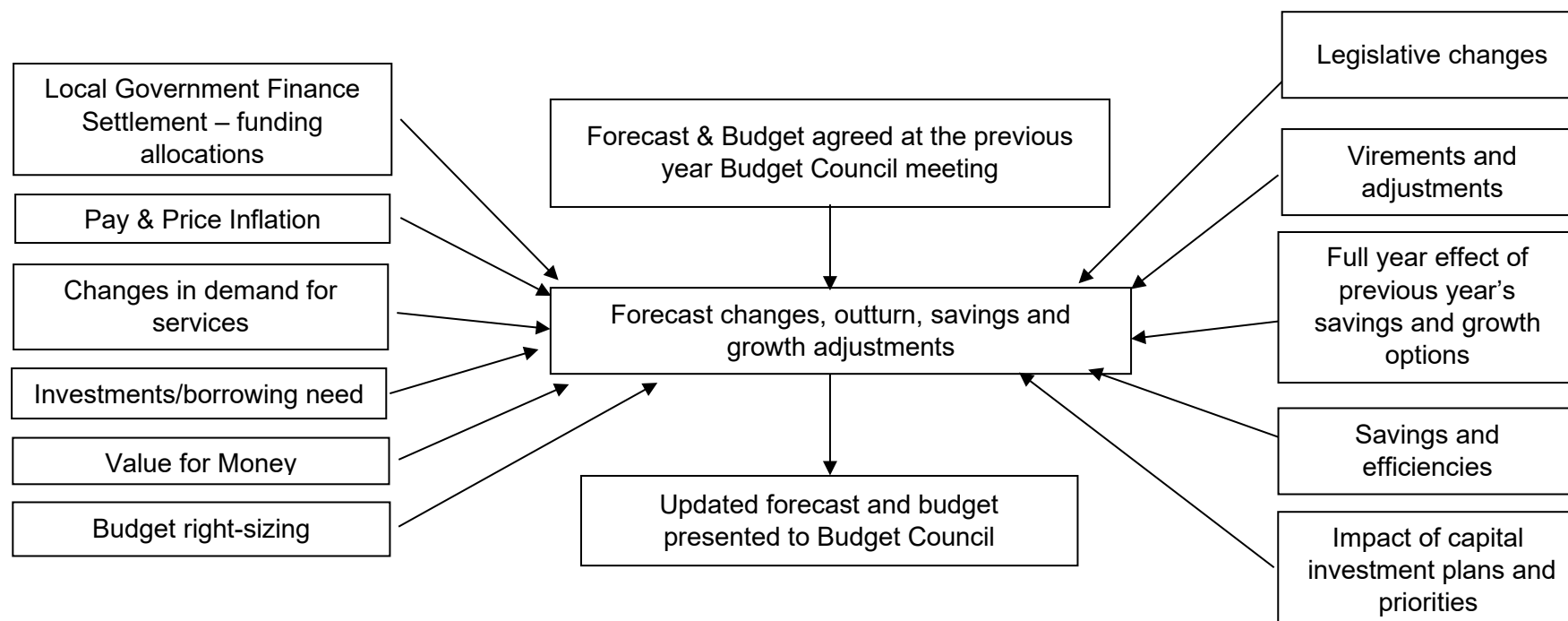
### **Balancing the MTFS**

- 6.9 The Council is primarily a service provider and employee costs are one of its largest areas of expenditure. The budget forecast that was approved by Council in March 2023 included an estimate for the current year pay award of 4%. However, the pay award for 2023/24 was settled at £1,925 per pay point which equates in total to c6.75% on the pay-bill. The updated financial forecast in this report includes revised estimates of future pay awards of 4% for 2024/25 and 2025/26. In total these represent significant adjustments to the base budget. The previous estimates of pay awards of 2.75% per annum thereafter have been retained in each future year of the forecast.
- 6.10 Each year officers review the financial outturn position for the previous year, with particular reference to budget underspend across services, to identify areas where budget adjustments might be appropriate. This exercise has also been carried out several times during 2023/24 following in-year budget monitoring reviews, resulting in a series of mostly favourable budget adjustments, the latest of which have been reflected in this revised forecast.

### **Developing the Budget Forecast**

- 6.11 Fylde Council has a structured approach to financial management and corporate governance, safeguarding public monies and ensuring accountability. The starting point for developing the forecast for the forthcoming year is the forecast agreed by Full Council at the last Budget setting meeting. The forecast is reviewed in the light of the previous year's outturn information. Changes and risks based on the latest available information such as the statutory annual Council Tax Base calculations and the most recent Local Government Finance Settlement are incorporated. Original assumptions are reviewed; new spending pressures are assessed and evaluated with any in-year budget decisions being taken into account. The need for spending and savings is assessed in the light of available resources. The process is summarised in the following diagram:

## The Council's Budget Process and the Key Factors taken into consideration



Throughout the process, all risks are analysed, assessed and reported as necessary and appropriate.

### Fees and Charges

- 6.12 Each year, as part of the budget-setting process for the coming financial year, budget-holders are required to review the fees and charges that the Council applies to the range of services which it delivers.
- 6.13 There are different considerations for assessing changes to the level of fees and charges depending upon the nature of the service. This is explained below:
- For certain activities, for example some environmental health-related activities, fee levels are set by statute at a prescribed level. In respect of these types of activity the review of fees and charges is restricted to ensuring that the correct amount is approved by Council and is correctly applied for the forthcoming year;

- For other types of charges in respect of services for which the Council has statutory responsibilities (for example in relation to licensing matters) fee levels must be set at an appropriate level such that only eligible costs are recovered. In respect of these types of activity the review of fees and charges comprises a review of costs and the adjustment of fees where necessary to avoid the under or over-recovery of costs. Where only minor discrepancies are found between costs and fee levels the charges may be left unchanged until the next review to avoid the costs associated with more regular leaflet re-printing etc.; and
- For other activities which are not set by statute and for which the Council is not acting under statutory powers (e.g. games site fees) fee levels may be set at levels that are determined by the Council itself. In respect of these types of activity the review of fees and charges comprises a review of costs, a review of the fee levels of competitor providers and after a consideration of the likely effect on demand for the services and the total income that would be received at different fee levels.

6.14 Fee levels for all services have been reviewed according to the differing criteria as described above. The proposed fees and charges for 2024/25 have been discussed with Lead Members and at Leadership Board and an updated schedule is shown at Appendix J to this report.

### **Revenue Budget-setting**

6.15 The draft revenue budget for 2024/25 has been prepared and is available via the link shown below. As in previous years, the budget has been prepared on a continuation basis and has been updated to reflect all Committee and Council decisions made to date, the outcome of the budget-rightsizing exercise and all virements.

[Finance – Fylde Council](#)

6.16 The draft budget has been updated to reflect the estimated impact of proposed changes to fees and charges for 2024/25, and the forecast assumes additional overall income from fees and charges increases of £100k per annum from 2025/26 onwards.

6.17 The presentation to this committee of a draft revenue budget for the forthcoming year provides members with the opportunity to review the draft revenue budget and to provide any comments or feedback as appropriate ahead of the Budget Council meeting of 4<sup>th</sup> March.

### **Capital Growth Items**

6.18 The Council has a duty to manage its assets and capital resources to best deliver its objectives as set out in the Corporate Plan.

6.19 The consideration of capital bids for inclusion or otherwise within the Council's approved Capital Programme is therefore a key component of the budget-setting process and contributes to the longer-term management of the Council's resources in an efficient and effective manner. This report includes proposed capital bids for 2024/25 as shown at Appendix F which have been considered and are proposed by Leadership Board.



## CIPFA Financial Management Code

- 6.20 The Local Government financial framework in the UK is governed by primary legislation, regulation and professional standards, as supported by statutory provision. The financial management of a local authority, has not however, until now, been supported by a professional code. The CIPFA Financial Management Code (FM Code) has been introduced because the exceptional financial circumstances faced by local authorities have revealed concerns about fundamental weaknesses in financial management, particularly in relation to some local authorities which may be unable to maintain services in the future.
- 6.21 Whilst there is much good practice across the sector, the failures of a small number of authorities has threatened stakeholders' confidence in local government as a whole. The FM Code is therefore designed to support good practice in financial management and to assist local authorities in demonstrating their financial sustainability; for the first time, the FM Code sets the standard of financial management for local authorities. Although the FM Code does not have legislative backing, it applies to all local authorities, including police, fire, combined and other authorities.
- 6.22 The purpose of the FM Code itself is to establish the principles in a format that matches the financial management cycle and supports governance in local authorities. A series of FM standards set out the professional standards needed if a local authority is to meet the minimal standards of financial management acceptable to meet fiduciary duties to taxpayers, customers and lenders. Since these are minimum standards, CIPFA's judgement is that compliance with them is obligatory if a local authority is to meet its statutory responsibility for sound financial administration
- 6.23 The underlying principles that inform the FM Code have been designed to focus on an approach which will assist in determining whether, in applying standards of financial management, a local authority is financially sustainable. The principles are as follows:
- **Organisational leadership** - demonstrating a clear strategic direction based on a vision in which financial management is embedded into organisational culture
  - **Accountability** - based on medium-term financial planning, which drives the annual budget process supported by effective risk management, quality supporting data and whole life costs
  - **Financial management is undertaken with transparency** at its core using consistent, meaningful and understandable data, reported frequently with evidence of periodic officer action and elected member decision making
  - **Adherence to professional Standards** is promoted by the leadership team and is evidenced
  - **Sources of assurance are recognised** as an effective tool mainstreamed into financial management and includes political scrutiny and the results of external audit, internal audit and inspection
  - **The long-term sustainability** of local services is at the heart of all financial management processes and is evidenced by prudent use of public resources
- 6.24 The Audit and Governance Committee considered a report in early February 2024 on Fylde Council's compliance with the FM code which concluded that the council is fundamentally compliant in all significant respects with the code requirements.

## Section 7: BACKGROUND TO THE FORECAST

7.1 In order to 'scene set', the current financial position of the Council is summarised for Members as follows:

(i) Original Budget 2023/24

At the Council meeting on the 2<sup>nd</sup> March 2023 the budget for 2023/24 and the medium term financial forecast were agreed. The resolution included a 0.14% decrease in the average Council Tax amount and a total net budget requirement of £11.832m for 2023/24. The General Fund balance at that time was forecast at the end of 2026/27 to be £2.722m. In agreeing the Original Budget for 2023/24 a number of key high level financial risks and assumptions were highlighted in the MTFS budget report.

(ii) General Fund Revenue Outturn Position 2022/23

The revenue outturn position for 2022/23 was reported to Members in May 2023. The impact of the outturn position, including slippage items in the total sum of £0.435m, has been reflected in this updated forecast. The favourable outturn position for revenue allowed for a total contribution of £0.612m to be made into the Capital Investment Reserve. Appendix E includes the latest estimate in this regard.

(iii) Budget Right-sizing Exercise

Throughout each year officers undertake a series of budget right-sizing exercises to identify any in-year budget variances and any future budget adjustments that might be appropriate. The exercise includes an analysis of underspends which have occurred over the last 3 financial years in order to identify structural variances and trends in income and expenditure levels. This has become part of the annual budget process. As a result, a number of budget adjustments are included within Appendix C of this report under the heading 'Budget Rightsizing'. The efficiencies and savings captured by the right-sizing exercise are a combination of one-year-only and recurring savings. It is anticipated that in future years the level of efficiencies and savings that are achievable through the right-sizing exercise will be more limited.

(iv) Capital Outturn Position 2022/23

The latest approved expenditure budget in the capital programme for 2022/23 was £9.049m. Outturn Expenditure was £7.096m which resulted in an outturn underspend of £1.953m for the year. After adjusting for slippage of £1.952m, the overall outturn position for 2022/23 was an in-year favourable variance of £0.001m against the latest updated estimate. The capital programme has been updated to reflect scheme re-phasing approved as part of the outturn report.

(v) General Fund Revenue Budget Monitoring 2023/24

Revenue budget monitoring reports have been presented to the Internal Affairs Scrutiny Committee at the November and February meetings of the committee. These reports identified a number of budget areas for further consideration. As a result, a number of changes have already been included in this latest forecast update report. These include a significant number of adverse variances as a result of inflationary pressures, revised fee income estimates and the latest estimate of employee costs.

## **Section 8: THE GENERAL FUND REVENUE FORECAST & NEW FORECAST CHANGES, INCLUDING THE LOCAL GOVERNMENT FINANCE SETTLEMENT 2024/25**

8.1 Appendix A sets out the original base budget that was agreed at Budget Council in March 2023. In rolling forward the forecast the general assumptions that are included in the base budget are set out in Appendix B, with details of the changes since the last approved budget was set being detailed in Appendix C. Explanations in support of these budget changes are set out in Appendix D. A summary of the impact of these changes, including the proposals of the Budget Working Group, and the updated summary forecast position for the Council, is set out in Appendix E.

In preparing the updated forecast summarised in Appendix E of this report, the following have been taken into account:

### **8.2 The 2024/25 Local Government Finance Settlement**

On 18th December 2023, the Secretary of State for the Department for Levelling Up, Housing and Communities (DLUHC), Rt. Hon. Michael Gove MP, released a written statement to Parliament on the provisional local government finance settlement 2024-25. Subsequently the final settlement figures were confirmed in the first week of February 2024. The papers can be viewed [by clicking here](#). This followed a policy statement on the future of Local Government Finance published on 5th December, covering 2024 to 2025. The policy statement can be viewed here: : [Local government finance policy statement 2024 to 2025](#)

The bulk of the December 2023 policy statement confirms the announcements of the 2023/24 Local government finance policy statement, released in December 2022 which was intended to provide councils with forward notice of the proposals for the 2024/25 settlement.

As such the 2024/25 settlement is once again a single-year settlement and no details have been provided in respect of subsequent years.

The broad approach is based on a uniform roll-over of the core elements of the settlement; additional resources for priority services (in particular social care); balancing service pressures with taxpayer concerns through council tax referendum principles; and a fallback, by way of a minimum funding guarantee to ensure that all councils see a minimum increase in their Core Spending Power year on year.

The declared aim is stability for budgeting purposes (which in turn requires a delay to all significant policy changes). Consequently, the settlement contains no new public policy and no specific plans or timescales for the implementation of reform to the mechanisms by which local authorities are funded. Similarly, there are no new resources for service provision arising from the provisional settlement.

### **FURTHER DELAYS TO FINANCE REFORM**

The history of proposed reform to local government financing mechanisms stretches back a number of years without significant progress on the matter.

The policy statement did confirm, however, that the government is 'committed to improving the local government finance landscape in the next Parliament', though no details of future reform are provided.

At the earliest, the implementation of any reform will not now be until 2025/26 - or realistically, depending on the timing and outcome of the General Election and the appetite of the new government for reform, until perhaps 2026/27.

The key points arising from the Finance Settlement for Fylde Council in respect of 2024/25 are:

**a) Confirmation of acceptance of the bid by Lancashire authorities to continue to operate Business Rate Pooling arrangements for 2024/25**

The continuation of a Lancashire-wide Business Rates Pool was confirmed for 2024/25, subject to no single member of the pool exercising their right to withdraw from the pool within 28 days of the Finance Settlement announcement (as per the terms of the pooling arrangement) which would cause the pool to end. It is not expected that any member of the Lancashire Business Rates pool will exercise this option for 2024/25. The latest in-year monitoring and future modelling suggest that continued participation in a Lancashire Business Rate Pool for 2024/25 will be of financial benefit to Fylde Council, as it has been since participation in the pool commenced.

**b) Confirmation of a single year New Homes Bonus allocation in 2024/25 and an ongoing review of the scheme**

The settlement confirms a single-year allocation for 2024/25 in the sum of £570k and that there are to be no changes to the New Homes Bonus until after the next election, contrary to the settlement announcement for 2023/24 which stated that there would be a review of the system during 2023.

Given that New Homes Bonus is a major source of funding for the Council this represents a significant risk to the overall level of future central government funding.

The forecast of New Homes Bonus income for 2024/25 has been updated in line with the provisional allocation announced in the settlement. In respect of all other years, due to the uncertainty surrounding future funding levels, the estimated amounts for 2025/26 onwards are in line with the allocation for 2024/25 and are subject to change as and when further announcements in respect of the scheme are made.

**c) Other Government Grants for 2024/25**

Other grant changes were also announced in respect of 2024/25 as part of the provisional settlement which for Fylde Council were as follows:

- Services Grant – a final allocation for Fylde of £14k in 2024/25 (reduced from £75k in 2023/24);
- Revenue Support Grant – a final allocation for Fylde of £104k (increased from £98k in 2023/24) and
- The continuation of the “one-off/for 2023/24 only” Funding Guarantee Grant for with a final allocation for Fylde of £1.048m in 2024/25 (increased from £871k in 2023/24). The Funding Guarantee grant aims to ensure all local authorities receive a minimum 3% “Core Spending Power” increase from 2023/24, excluding any funding from increases to 2023/24 council tax levels. Core Spending Power is a measure used by the government of the resources available to local authorities to fund service delivery. It sets out the money that has been made available through the Local Government Finance Settlement. The calculations made by the government to assess Core Spending Power assume that business rate income is receivable at the baseline level, whereas actual business rate income is subject to variation from the baseline level.

The calculation also estimates the council tax base for the coming year based on the average increase on the tax based over the last 4 years, whereas the actual tax base for 2024/25 is below the average increase of the last 4 years.

These updated grant allocations for 2024/25 have been reflected in the summary at Appendix E to this report.

#### **d) Confirmation of the 2024/25 General Council Tax Referendum Principles**

The council tax referendum limit for 2024/25 will be 2.99% for local authorities, with an additional 2% social care precept allowed for social care authorities (not Fylde). The 2.99% figure is the same as that for 2023/24 and is the level of increase that is assumed by DLUHC when calculating the core spending power of individual councils. Appendix E of this report assumes an increase in council tax of 2.99% per annum in line with the maximum amount that can be applied without the requirement for a local referendum on this matter.

#### **8.3 Estimates of Government Funding Beyond 2024/25**

Estimating the level of funding for local authorities beyond 2024/25 is problematic in light of short-term settlements, national pressures on public finances as a whole, continuing delays to the reform of local government funding mechanisms as well as the changes that may result from a general election due to take place within the next twelve months.

**Accordingly, the estimates of government funding contained in the financial forecast at Appendix E of this report have been calculated on a continuation basis and to assume an overall protection of the council's "Core Spending Power" for 2025/26 onwards. This is considered to be the best estimate available given the various uncertainties as outlined in the report.**

#### **8.4 Other Forecast Changes**

The Financial Forecast has also been updated to reflect the following changes:

##### **a) New Homes Bonus Distribution to Town and Parish Councils**

The Finance and Democracy Committee meeting in November 2022 approved that with effect from 2023/24, and for all financial years thereafter, in the event that Fylde Council receives confirmation of an allocation of New Homes Bonus grant for each year, 5% of that grant will be distributed to town and parish councils that have experienced above average housing growth in the previous year using the established distribution methodology. Following the confirmation of the amount of New Homes Bonus grant as part of the 2024/25 financial settlement, allocations of a proportion of this grant to town and parish councils have been calculated in the total sum of £28,489. The financial consequence of this decision is contained within the summary Financial Forecast at **Appendix E** to this report.

## **b) Other budget adjustments**

A number of further budget adjustments have been made to this updated financial forecast in light of the most recent budget monitoring as reported to the Internal Affairs Scrutiny Committee and a further budget-rightsizing review undertaken since the forecast was last updated. These are included within the variance analysis at **Appendix C** to this report and an explanation of each is provided at Appendix D

## **Section 9: SAVINGS & GROWTH PROPOSALS**

- 9.1 In order to prepare for the funding uncertainties of future years only a limited number of growth proposals have been identified and the Council continues to look for further efficiencies. In identifying the growth items now proposed (detailed in Appendix F) and exploring opportunities for future savings, the following criteria has been considered:
- The impact on the Council's corporate priorities;
  - The impact on front line service provision to residents;
  - The sustainability of proposed savings;
  - Value for Money and efficiency implications; and,
  - The potential for further cost reductions both in back-office and service delivery costs, in particular, to be achieved via a mix of more shared services and partnering arrangements.
- 9.2 Although there are no proposed budget reductions as part of this MTFS, the impact of any such future proposed budget reductions would be assessed by way of an equality impact assessment. Any reduction in Council expenditure that leads to a reduction in services will inevitably have an impact on the wider community served. However, in carrying out a high level equality impact assessment on savings options it is necessary to look at two specific issues:
- The effect on persons who share a protected characteristic in relation to the wider community; and,
  - If and how one group is disproportionately disadvantaged by the cuts in relation to other groups.
- 9.3 The Council is consulting with a wide range of stakeholders, including the general public, local business groups, Town and Parish Councils, business rate payers, partners, and other local authorities on the proposed budget for 2024/25.
- 9.4 In putting together the budget proposals due consideration is given to the consultation and feedback which is collated on an ongoing basis through the various service providers as well as bespoke research aimed at specific initiatives. This includes customer satisfaction surveys, suggested service delivery improvements obtained through feedback and an analysis of the complaint and service failure data collated by the Council each month.

## Section 10: KEY AREAS OF FINANCIAL RISK (REVENUE)

10.1 In considering this forecast Members should note that there are a number of significant risks. In the context of the Council's financial forecast a risk can be defined as a change with an unknown or uncertain impact on the financial position of the Council that can be favourable or adverse. In assessing each risk the following has been taken into account:

### High Level Financial Impact Risk

- Potentially a significant sum, with the potential for impact over a number of years
- Relatively little mitigation available to spread or defer the impact
- The possibility of a significant financial impact on the Council if the risk materialises
- Probable need for change to the forecast if it materialises

### Medium Level Financial Impact Risk

- Potentially a large sum, with the potential for impact over a number of years
- Some mitigation may be possible to spread or defer the impact
- The possibility of a sizeable financial impact on the Council if the risk materialises
- Possible need for change to the forecast if it materialises

### Low Level Financial Impact Risk

- Potentially a less significant sum
- Some mitigation may be possible to spread or defer the impact
- Impact should be capable of being absorbed without major forecast changes

## 10.2 High Level Financial Impact Risks

### (i) Future Central Government Funding

The central government funding figures currently shown within the General Fund Forecast at Appendix E comprise the funding allocations as contained within the Local Government Financial Settlement for 2024/25.

Estimating the level of funding for local authorities beyond 2024/25 is problematic in light of short-term settlements, national pressures on public finances as a whole, continuing delays to the reform of local government funding mechanisms as well as the changes that may result from a general election due to take place within the next twelve months.

Accordingly, the estimates of government funding contained in the financial forecast at Appendix E of this report have been calculated on a continuation basis and to assume an overall protection of the council's "Core Spending Power" for 2024/25 onwards. This is considered to be the best estimate available given the various uncertainties as outlined in the report.

The Financial Forecast will be updated for future years as and when there is greater clarity regarding the central government funding regime. Until there is more certainty over future funding arrangements for local government, this will remain high level financial risk to the council's financial position.

(ii) Further Delays to the 'Fair Funding Review'

The Government has previously issued a consultation document which focussed specifically on potential approaches that have been identified to measure the relative needs of local authorities. The 2023 policy statement did confirm, however, that the government is 'committed to improving the local government finance landscape in the next Parliament', though no details of future reform are provided.

At the earliest, the implementation of any reform will not now be until 2025/26 - or realistically, depending on the timing and outcome of the General Election and the appetite of the new government for reform, until perhaps 2026/27.

The Fair Funding Review represents a high level risk to the council because it could ultimately result in significant changes to the existing local government funding regime.

(iii) Retained Business Rates – Business Rates Pooling

Currently the financial forecast has been updated to reflect the potential beneficial impact of pooling in 2024/25, followed by estimated reductions of 5% per annum thereafter in line with the possibility of future changes. There remains a risk that the business rate regime is changed as part of the financial settlement and the pooling benefit is diminished.

Any amendments to the levels of forecast Business Rate income to be retained will be reflected in future updates to the financial forecast.

(iv) New Homes Bonus

The provisional settlement confirms a single-year allocation for 2024/25 in the sum of £570k and that there are to be no changes to the New Homes Bonus until after the next election, contrary to the settlement announcement for 2023/24 which stated that there would be a review of the system during 2023.

The forecast of New Homes Bonus income for 2024/25 has been updated in line with the provisional allocation announced in the settlement. In respect of all other years, due to the uncertainty surrounding future funding levels, the estimated amounts for 2025/26 onwards are in line with the allocation for 2024/25 and are subject to change depending on the outcome of any future review of the scheme.

Given that New Homes Bonus is a major source of funding for the Council this represents a significant risk to the overall level of future central government funding.



### 10.3 Medium Level Financial Impact Risks

#### i) Price Inflation and the General Economic Outlook

Price inflation as measured by the Consumer Prices Index (CPI) has remained stubbornly higher than the Bank of England target of a maximum of 2% throughout the year to date. From a peak of an 11.1% annual increase in October 2022 the rate of inflation has fallen to the latest published figure at the time of writing of 4.0% for December 2023.

Initially driven by energy price effects and by inflation in sectors such as retail and hospitality which were re-opening after the pandemic lockdowns, inflation then was initially expected to be temporary. Thereafter price rises slowly became more widespread during 2023/24, as a combination of rising global costs and strong demand which was exacerbated by supply shortages as a consequence of the ongoing conflict in Ukraine. The surge in wholesale gas and electricity prices during 2023/24 contributed significantly to overall cost pressures.

Whilst the rate of increase may have slowed during the year to date, prices continue to rise month by month. Price increases represent a significant cost pressure to the council and increase the risk that existing budget provision is insufficient to cover the cost of service delivery. This is particularly pertinent with respect to the financial risks associated with the delivery of the capital programme with building costs and materials continuing to rise.

#### ii) Borrowing Cost Assumptions

The Capital Financing Requirement (CFR) is a key component of an authority's capital strategy. It quantifies the amount of capital spending that has not been financed by capital receipts, capital grants or contributions from revenue income or reserves. It measures the "underlying need to borrow" for a capital purpose, although this borrowing may not necessarily take place externally. For 2023/24 the Council has a CFR of £4.3m based on past and current capital expenditure plans that have been approved as part of the Capital Programme. A large proportion of the CFR relates to the acquisition of vehicles which are used to deliver operational services including waste management and parks. Further information of the councils Capital Programme can be found in section 8 of this report.

The Council's Capital Financing Requirement is currently being financed by "internal borrowing", a common practice whereby a local authority utilises its internal resources which are not required in the short to medium-term (comprising working capital and reserves), rather than external borrowing, to finance expenditure. Currently the use of internal borrowing continues to be the most cost-effective means of funding capital expenditure not financed from another source as it allows the council to lower the overall treasury risk by reducing both external debt and temporary investments, and to minimise interest costs. It is expected that internal borrowing will continue to be used for the rest of the financial year, and in the medium term, in line with advice from the Council's treasury advisers. However, this position may not be sustainable over the longer term.

The forecast therefore currently assumes that no external borrowing will be required during the life of the financial forecast, that internal borrowing will continue to be utilised to fund capital expenditure not financed from another source, and that the council remains debt-free. This means that the base forecast contains no provision for any external borrowing costs.

There is a risk therefore that if circumstances change over the forecast period and it is necessary to take out external borrowing to fund existing capital commitments which are not funded from other sources, there is no budget cover for such an eventuality. It is not currently envisaged that such circumstances will occur during the life of the forecast, and the position will be monitored carefully on an ongoing basis.

(iii) Employee Costs - Pay Award

In light of the current year settlement and the continuing high level of inflation relative to the Bank of England target of 2%, the budget provision for the pay award for 2024/25 has been updated to an estimated 4% per annum for 2024/25 and 2025/26 and at 2.75% per annum thereafter. If actual pay awards for those years are higher than these figures this will result in additional costs beyond those budgeted for. Each additional 1% increase in pay equates to an estimated £100k additional cost on the pay bill of the council per annum.

iv) Treasury Management – Investment Income Receipts

The forecast has been updated to reflect the positive impact of increased interest yields receivable on the council's treasury management investments as the bank base rate has increased during the year. Future years estimated interest income levels have also been revised upwards in line with the updated forecast of bank base rate levels provided by the council's treasury management advisors. It is possible that the base rate reduces more quickly or further than estimated which will adversely affect the estimates of interest income receivable by the council, and as such this represents a medium level financial risk.

(v) St Annes Swimming Pool

The council is in the process of re-tendering the contract for the future operation of St Annes swimming pool when the current arrangements with the YMCA come to an end in summer 2025. There is a risk that the existing revenue budget provision is insufficient to cover future revenue costs of the operation of the pool. In addition, a condition survey has been commissioned which may result in the need for capital investment in the pool to keep it operational. Accordingly a capital risk has also been included in section 13 of this report.

(vi) Grounds Maintenance – External Contracts

Throughout the future life of the forecast a number of grounds maintenance contracts with external parties will come to an end or will be due for renewal/re-tender. At the same time other opportunities will arise for additional contract work and these will be actively pursued as appropriate. Income from contracts supports the work of the Parks and Leisure Service teams by way of a contribution to management costs and corporate overheads. Officers will endeavour to seek extensions to contracts as they become due for renewal/expiry and will continue to seek suitable alternative new work. Should this not be possible there may be an adverse impact on the forecast.

#### 10.4 Low Level Financial Impact Risks

##### i) The Living Wage

In March 2015 the Council agreed a policy to adopt the Living Wage Foundation pay rates for all employees, excluding apprentices, with effect from 2015/16, such that the Council became a 'Living Wage Employer' from that point forward. Additionally, in the autumn of 2015, the government announced the introduction of a statutory National Living Wage to apply from April 2016 for all employees over the age of 25. The age for entitlement was reduced to those over the age of 23 with effect from April 2021, and in the October 2023 Autumn Statement the government announced that the hourly rate would increase by 9.8% to £11.44 from April 2024 and would apply to 21 and 22-year-olds for the first time.

The revenue estimates include annual amounts for the estimated impact of the annual increases in the hourly rates for the Foundation Living Wage and the National Living Wage. In the event that actual future year increases are higher than the estimated levels such that the increases cannot be contained within the approved budgets future adjustments to the financial forecast may be necessary.

##### (ii) Planning Application Fee Income

As part of the Autumn Statement announced on 22<sup>nd</sup> November 2023, DLUHC will bring forward plans for authorities to offer guaranteed accelerated decision dates for major developments in England in exchange for a fee, ensuring refunds are given where deadlines are not met and limiting the use of extension of time agreements. This will also include measures to improve transparency and reporting of planning authorities' records in delivering timely decision-making. Whilst further detail on the proposition is still to be confirmed, it is possible that this initiative could result in the council ultimately refunding some planning fee income to applicants. As such this is considered to be a low level financial risk.

##### (iii) Reforms of Waste Collection, including Food Waste

In October 2023 the Department for Environment, Food & Rural Affairs (DEFRA) announced reforms of waste collection, including the introduction of weekly collections of food waste for most households across England by 2026. [Further details of the announcement can be found here.](#) The government have given details of initial financial support to be provided to councils to fund implementation of the proposals, but it is currently unclear what the potential cost implications of this announcement are and whether the financial support indicated will be sufficient to meet the full costs of implementation, and as such this is considered to be a financial risk to the council.

## **Section 11: CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN**

- 11.1 The Council owns a number of operational properties and assets and has developed a Capital Strategy and an Asset Management Plan to formalise the management process in respect of physical assets. Operational properties include office accommodation, depots, yards and venues such as the Town Hall and other offices, the crematorium, open space facilities, and various car parks. The Council has a five-year rolling programme of maintenance for its assets which is factored into the Medium Term Financial Strategy.
- 11.2 A small investment property portfolio is managed to generate income to support the revenue budget and maximise any opportunities for regeneration. This position is reviewed regularly in order that income can be maximised and timely decisions made on the disposal of under-performing or surplus assets.
- 11.3 The Asset Management Plan includes a stock condition survey to establish the rolling programme of repair and maintenance, which takes account of the need for efficiency and environmental impact.
- 11.4 Asset holdings are reviewed as part of the annual planning cycle. This could lead to the disposal of some assets to maintain the remaining estate to the desired standard.
- 11.5 A review and revaluation of all heritage assets including furniture and artwork was carried out during 2022. The next review and revaluation will take place in 2027, as required by the Council's adopted accounting policy, to ensure that valuations remain current.

## **Section 12: THE CAPITAL PROGRAMME**

- 12.1 Capital Expenditure is defined as expenditure on the acquisition of a fixed asset and/or expenditure which adds value to (not merely maintains) the value of an existing fixed asset. Examples of fixed assets are; land, building, plant and vehicles. Capital expenditure also includes the making of an advance, grant or other financial assistance towards expenditure which would, if incurred by the Council, be classed as capital expenditure.
- 12.2 The Capital Programme is updated continually for agreed changes and reported in periodic monitoring reports to each Programme Committee.
- 12.3 With effect from the financial year 2019/20 the revised CIPFA Prudential Code 2017 required the Council to produce a Capital Strategy. This new reporting format brings together capital, treasury and investment strategies within a single framework. The latest updated Capital Programme is therefore contained within the Capital Strategy shown at Appendix G which has been updated to reflect the latest position. A prudent approach is taken in preparing the programme to ensure that financing resources are only recognised when there is relative certainty that they will be received. Cost efficiencies achieved in respect of vehicle fleet modernisation, waste collection service development and lease rationalisation have been incorporated.
- 12.4 Capital schemes are directly linked with the Council's priorities and delivered through a series of key programmes through detailed Service Delivery Plans. Major items of enhancement or renewal are identified through the Council's Asset Management Plan.

### **12.5 Financing the Capital Programme**

The Council finances the Capital Programme from a variety of sources. These include:

- (i) Specific Capital Grant Allocations;
- (ii) Disabled Facilities Grant / Better Care Fund (from central government);
- (iii) Capital Receipts;
- (iv) External Funding (such as Future High Street / Heritage Lottery / Environment Agency Funding);
- (v) Prudential Borrowing / Leasing;
- (vi) Revenue Funding; and
- (vii) Earmarked reserves such as the Capital Investment Reserve and Funding Volatility Reserve.

12.6 Given the significant financial resources directed towards delivery of the Capital Programme, and the consequential revenue implications of some of the financing options, it is necessary for the Council to carefully consider the most appropriate mechanism for ensuring that the programme is delivered in the most cost-effective manner. The below table shows the summarised Capital Programme by Portfolio over the forecast period showing a balanced position. Full details of all schemes and their financing are shown in Appendix G within the Capital Strategy.

## SUMMARY CAPITAL PROGRAMME

	Estimate 2023/24 £000	Estimate 2024/25 £000	Estimate 2025/26 £000	Estimate 2026/27 £000	Estimate 2027/28 £000
<b>Portfolio:</b>					
Tourism, Leisure & Culture Portfolio	732	1,085	40	40	40
Customer & Operational Services Portfolio	531	2,224	1,281	389	658
Environment Portfolio	1,252	0	0	0	0
Social Wellbeing Portfolio	4,840	1,417	1,317	1,317	1,317
Corporate and Economic Development Portfolio	5,526	6,404	0	0	0
<b>Total Capital Payments</b>	<b>12,881</b>	<b>11,130</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>
<b>Financing:</b>					
Availability of Resources	<b>12,881</b>	<b>11,130</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>
<b>Total surplus (-) / shortfall in year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cumulative surplus (-) / shortfall</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Section 13: KEY AREAS OF FINANCIAL RISK (CAPITAL)

13.1 Members should be aware that the following financial risk areas remain relevant on the Capital Programme:

#### 13.2 High Level Financial Impact Risks

##### i) Town Centre Regeneration Kirkham

Following the Government's Future High Street funding initiative (FHSF), the Planning Committee resolved, in the autumn of 2019, to select Kirkham Town Centre as its choice to pursue any bids for funding under the scheme. The first opportunity, being part of the broader FHSF, named the High Street Heritage Action Zone initiative (HS HAZ) was launched. This was a competitive process and seeks to enhance the historic environment of high streets that have conservation area status. Following the expansion of the funding for the scheme, due to unprecedented bids from a national perspective, the Kirkham bid proved to be successful, following a recommendation to Government from Historic England (HE). HE is the body responsible for administering the scheme. The grant award was £1.8m and will be match funded from a number of sources including Fylde Council, Kirkham Town Council and Section 106 payments for public realm improvements attributed to residential planning permissions. The scheme will run over 4 years, commencing in April 2020, and includes a wide range of projects. The implementation of the scheme was initially delayed due to the impact of Covid-19 and a revised project plan, which sets out the projects to be delivered and the associated funding, has been agreed with Historic England.

A further bid for £9.1m was also submitted under the main body of the Future High Street Fund during 2020 and proposed to deliver a number of schemes across the whole of the town centre including the re-purposing of buildings, traffic management measures, building reuse and enhancement and public realm projects. This was once again a competitive process. The bid was well founded, and the economic case was very strong. In April 2021 an award of £6.29m for the Kirkham scheme was announced from the Ministry of Housing, Communities and Local Government (MHCLG) which was approved at Council on the 5<sup>th</sup> July 2021. A report was approved by Planning Committee and Council in December 2021 to authorise various property acquisitions as part of the project.

The Historic England HAZ scheme is progressing in line with the revised project plan as referenced previously. The shopfront projects supported by HAZ are now committed through the execution of grant agreements and will be defrayed by the end of 2024. A plan for expenditure on Hillside through Phase 2 works (approximately £350k) has been agreed and will be delivered by the end of March 2024. Works to the Public Realm will be substantially complete by the end of February 2024.

The works funded through Future High Street (TSB Refurbishment and Hillside Conversion) are subject to a programme extension until September 2024. The original date for programme completion was March 2024.

The Kirkham Futures Regeneration Programme, which encompasses the funding streams identified above is a complex multi-stranded programme with strict delivery timeframes. As such the Programme has been added to the Council's Strategic Risk Register in order that the identified risks can be managed. Due to the complexities of the scheme, its high value, the strict delivery timescales, and the potential for additional costs beyond those in the approved budget, the scheme is classified as a **high level risk**.

### 13.3 Medium Level Financial Impact Risks – Capital Programme

#### i) Price Inflation

As explained in section 10.3 of this report, the latest published UK CPI at the time of writing stands at 4.0% year on year to December. Although the rate of inflation has recently fallen, throughout 2023 price increases have continued to exert significant upward pressure on the costs for utilities and for supplies and services across all sectors of the economy, which in turn increases the base costs for both revenue and capital budget items. The situation is particularly acute in the construction sector where supply chain issues and price increases have combined to put increased risks on the delivery of capital programme schemes.

Although the rate of inflation is forecast to fall further during the course of 2024, inflationary price increases represent a significant cost pressure to the council and increase the risk that existing budget provision is insufficient to cover the cost of scheme delivery, or that the scope of scheme deliverables is reduced.

#### ii) Swimming Pools

A condition survey has been commissioned for St Annes swimming pool which may result in the need for capital investment in the pool to keep it operational. In addition, the council passed a resolution in October 2023 to look at all practicable options to work with partners and stakeholders to support public swim provision following the announcement by the YMCA to permanently close Kirkham Baths. The outcome of these pieces of work may result in as yet unquantified capital expenditure, and accordingly these issues are assessed as a **medium level** capital financial risk.

#### iii) Vehicle Replacement Programme

The estimated vehicle purchase profile to replace existing fleet at the end of its useful economic life from 2023/24 to 2027/28 within the Capital Programme totals £4.531m (including slippage).

It is important to note that there is currently significant upward pressure on purchase prices for replacement vehicles and technological/legislative changes and alternative fuel options are likely to increase prices further. As a result, it is necessary to reality check the costs associated with new



vehicles on an annual basis and make any necessary adjustments to the capital programme to ensure that ongoing fleet replacement is accurately budgeted for in future years.

Due to the significant value of the vehicle replacement programme and the potential for changes in vehicle costs, specifications, and emissions regulations this scheme has been highlighted as a **medium level risk**.

iv) Borrowing Costs

The Financing section of Table 1 above shows how the capital programme is to be funded. Within that section is the element that is to be funded from Prudential Borrowing. This refers to that element of the capital programme that is not funded by specific or general grants, from capital receipts, or from reserves such as the Capital Investment Reserve, and which requires funding from borrowing. As described in detail at section 10.3(ii) this is currently being financed by “internal borrowing”, the practice whereby a local authority utilises its internal resources which are not required in the short to medium-term (comprising working capital and reserves), rather than external borrowing, to finance the expenditure. However, this position may not be sustainable over the longer-term and it is possible that external borrowing will be required at some future point. This is highlighted as a **medium level financial risk**.

v) Fairhaven Lake and Gardens Heritage Lottery Scheme

In December 2018, the council was notified that it had been successful in securing the second-round capital grant from the Heritage Lottery Fund in the sum of £1.4m for the restoration of Fairhaven Lake & Gardens, with further match funding provided by Fylde Council and other external financial contributions. All capital works apart from the lake package were completed in September 2021, with the defect period and all snags due to be completed by the end of 2023. The refurbished buildings are all now in use, with the new interpretation and activity scheme in place. The final evaluation report for the project is available on request.

The final package of works to be completed is the lake infrastructure and dredge. Design work and different methodologies to desilt the lake are ongoing. The preferred methodologies have been estimated and the costs are significantly higher than the approved capital budget. Officers are seeking additional external grant funding to deliver this remaining element of the project during 2024. Until the scheme is fully delivered there remains the possibility of additional contract costs beyond those in the approved budget.

Consequently, this scheme is considered a **medium level risk**.

vi) St Annes Event Square Scheme

The St Annes Event Space project is the first project to be taken forward from the St Annes Masterplan. The budget for the scheme is £1.5m and this includes physical works, fees, preliminaries, surveys, and contingency.

The objective of the scheme is to provide a flexible events space within the western section of St Annes Road West, from the junction at Clifton Drive to Orchard Road. The road will be able to be temporarily closed during the delivery of large events. The works also include improvements to public

realm items such as seating, planting, and a general softening of the highway. The works will also look at the introduction of new lighting and infrastructure required to support events delivery.

The project is **medium level risk** due to the nature of the works involved, i.e. working in the ground, working adjacent to many stakeholders, public engagement and disruption to the high street.

vii) UK Shared Prosperity Fund (UKSPF)

The UKSPF programme includes 14 different projects across 3 main investment themes: these being Employment & Skills, Support for Business and Communities and Place. There is some flexibility to the Council with regards programme underspends as the government will allow underspends to be moved to different projects, however the funds still are required to be spent within year. Fylde's UKSPF Programme allocation including revenue is £2.6m to be spent across 2022/2023, 2023/2024 and 2024/2025. The capital element within the programme for 2023/24 and 2024/25 is £981k.

The UKSPF programme is considered **medium risk** given the range of projects to be delivered.

### 13.4 Low Level Financial Impact Risks

i) Project Slippage

It is important that the Council monitors capital scheme slippage to ensure that there is no loss of external grant funding as a result of scheme delays and re-phasing into later years. This is classified as a low level financial risk.

ii) Other Capital Receipts

The approved capital programme assumes "Right to Buy" receipts of £45k for 2023/24 and £25k per annum thereafter, and "General Asset Sale" capital receipts of £404k for 2023/24 (including unapplied receipts from prior years) and £45k per annum thereafter. Future receipts are dependent on prevailing market conditions and values cannot be predicted with certainty. This will be monitored and reviewed during the year and adjusted accordingly in future quarterly monitoring reports, along with the impact this may have on the financing of the programme.

iii) Better Care Fund (Formerly Disabled Facilities Grants)

As the local housing authority, the Council has a statutory duty to provide disabled adaptations within the Borough. In order to fund these works the Council receives grant support which previously was provided by the Department for Communities and Local Government (DCLG). From 2015/16 the Government established the 'Better Care Fund', and under these new arrangements the funding for Disabled Facilities Grants transferred to the Department of Health, with funding being distributed to all Councils via the upper-tier authority for that area. As such, in Lancashire the fund is administered by Lancashire County Council. Each upper-tier authority then allocates the funding to their respective housing authorities (i.e., district councils within their area) to enable them to continue to meet this statutory responsibility.

The level of government funding has increased significantly under the 'Better Care Fund' arrangements and the budget for 2023/24 (including slippage) totals £1.638m which provides for the delivery of disabled adaptations. It is anticipated that for 2023/24 all identified need for disabled adaptations can be met from the existing resource. There is a risk that future allocations are reduced to a level that is insufficient to meet the demand. The position will be kept under continuous review.

#### **Section 14: RESERVES AND BALANCES PROVISION**

14.1 The Council carries a number of reserves, balances and other provisions which are held for three main purposes:

- To maintain a working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing. This forms part of what is commonly referred to as 'general fund balances';
- A contingency to cushion the impact of unexpected events or emergencies; and
- A means of building up funds to meet known or predicted liabilities or costs - commonly referred to as 'earmarked reserves'.

14.2 The Council's General Fund Reserve balance as at 31st March 2023 was £5.006m. The first call on this in 2023/24 was approved slippage items totalling £0.435m.

14.3 Within the existing statutory and regulatory framework, it is the responsibility of the Chief Financial Officer to advise local authorities about the level of reserves that they should hold and to ensure clear protocols for their establishment and use. Accordingly, an updated Useable Reserves and Balances Policy is appended at Appendix H and approval of this updated policy is sought as part of this report. In line with the policy the current level of useable reserves and balances has been reviewed.

14.4 The Financial Forecast summary at Appendix E includes the proposed transfers to the Capital Investment Reserve in 2023/24 and 2024/25 equivalent to the amount of the revenue surplus for those years (after allowing for all approved transfers to other reserves). The latest estimated surpluses are £0.595m in 2023/24 and £0.375m in 2024/25.

14.5 To maintain a future stable financial environment for the Council, a minimum level of General Fund reserves of £1.0m is the recommendation of the Chief Financial Officer. This is an updated level from the previous approved level of £0.750m to reflect the increased uncertainty in the future levels of central governments funding and the current economic environment in which inflation remains relatively high, economic growth prospects are limited and a significant section of the population is still feeling the effects of the recent inflationary shocks.

## Section 15: THE COLLECTION FUND

- 15.1 As a Council Tax and Non-Domestic Rates (NDR) Billing Authority, Fylde Council is required by legislation to collect council tax and business rates within the borough on behalf of central government, Town and Parish Councils and major preceptors (being Lancashire County Council, and the Fire and Police Authorities), and to account for that income through a 'Collection Fund'. Under the Collection Fund accounting arrangements any surplus or deficit on the fund each year, which occur as a result of actual income being higher or lower than that budgeted for, is split between the Government and the other precepting bodies in proportion to their shares.
- 15.2 In respect of **Council Tax**, there was a surplus on the fund as at 31st March 2023 of £276k. This difference between the actual and estimated surplus will be shared between Fylde Council, the County Council, the Police Authority and the Fire & Rescue Authority when calculating the estimated surplus in 2024/25. Fylde Council's share of the estimated surplus in 2023/24 is £40k, the impact of which has been reflected in the Council Tax income forecast within Appendix E.
- 15.3 In respect of **Non-Domestic Rates** there was a deficit on the fund as at 31st March 2023 of £2.926m. A large proportion of this arises from the decision from Government due to the impact of Covid-19 to continue to increase business rate reliefs during 2021/22 and 2022/23 to support businesses during the pandemic. This has the impact of reducing business rates collectable by the council, thus creating a shortfall in income. The difference between the actual and estimated deficit in 2022/23 will be shared between Central Government, Fylde Council, the County Council, and the Fire & Rescue Authority in 2024/25. Fylde Council's share of the estimated deficit in 2023/24 is £1.445m, the negative impact of which will be funded in 2023/24 from the specific government grant allocated for this purpose (i.e. to offset collection fund deficits caused by the additional reliefs awarded to businesses) which has been set aside into the Collection Fund Deficit Reserve in 2020/21 to 2023/24. The remaining balance on the Collection Fund Deficit Reserve is likely to be required to offset collection fund deficits in 2024/25 and later years. The net impact of these movements is reflected within the business rate income forecasts within Appendix E.

## Section 16: TREASURY MANAGEMENT AND THE CAPITAL STRATEGY

- 16.1 Treasury Management is defined as the management of cash flow, banking monies, money market and capital market transactions and the control of the risks associated with these activities. Prudential Indicators provide the framework within which these transactions should be monitored.
- 16.2 From 2019/20 there was a significant change to the format and content of the reporting of treasury management and capital investment activities. The revised CIPFA Prudential Code 2018 required the Council to produce a 'Capital Strategy' in place of the former Treasury Management Strategy. The format of the Capital Strategy incorporates the current Capital Programme (along with any the new proposed capital expenditure for the period 2023/24 to 2027/28).

These elements are now brought together thus linking investment decisions in terms of financial assets (e.g. loans and deposits) together with those relating to physical assets (e.g. land and buildings purchased to achieve an investment yield), with a particular emphasis on how all capital and investments are financed. Furthermore, the Capital Strategy sets out how the investment of capital resources contributes to the delivery of the

Council's key objectives and priorities and describes the long-term context in which capital expenditure and investment decisions are made. The new reporting format aims to ensure that due consideration is given to both the risk and reward of all investment decisions and the impact of such decisions on the delivery of the Corporate Plan.

- 16.3 The objective of the Prudential Code for Capital Finance in Local Authorities (the Code) is to provide a framework to ensure that the Council's Capital and Revenue Budget Plans are affordable, prudent and sustainable.
- 16.4 The Chartered Institute of Public Finance and Accountancy (CIPFA) Code of Practice on Treasury Management requires the Council to review and approve a Treasury Management Strategy. The Strategy covers the operation of the treasury function, its expected activities for the forthcoming year and also includes a number of mandatory Prudential Indicators covering the forthcoming three years. This is contained within the Capital Strategy at Appendix G.
- 16.5 There are a number of potential areas of significant risk associated with Treasury Management activities.

The main risks to the Medium Term Financial Strategy as a result of Treasury Management activity are:

- (i) Unexpected movement in cash flow;
- (ii) Difference between actual interest rates and rates used in the forecast; and
- (iii) The security of monies invested with counterparties.

These are referenced in more detail within the **Capital Strategy at Appendix G**.

## **Section 17: SUMMARY AND CONCLUSIONS**

### **The General Fund Revenue Forecast**

- 17.1 The 2024/25 Local Government Financial Settlement has not fundamentally changed the general financial standing of Fylde Council. The central government grants detailed in section 8 of this report are to be welcomed as they marginally improve the financial position of the Council, albeit in the short term. There remains (as reported in the Financial Forecast update reported to the Executive Committee in January 2024 and to Council in February 2024) a projected surplus for 2023/24 and 2024/25 followed by a period of uncertainty as the national framework for the financing of local government beyond that year is uncertain.
- 17.2 The confirmation of the continuation of a Business Rates Pool amongst Lancashire authorities is welcomed. Developments with regard to future proposals (the implementation of a 'Fair Funding Review' encompassing a possible re-assessment of relative need within local government generally), although further delayed, will be followed closely and any implications reported within future Financial Forecast updates when known.
- 17.3 These uncertainties, together with the potential for future reductions in central government funding, require that in order to maintain the current robust financial position and be able to deliver on the Corporate Plan priorities the Council needs to continue with the approach to delivering savings and efficiencies and maximising income which have helped deliver balanced budgets over recent years. Ongoing modernisation work and business improvement will continue to make Council services more efficient, save money and maintain frontline services to customers. This work has yielded ongoing savings to help improve the Council's overall financial position over that period.
- 17.4 Although it is clear that further uncertainty lies ahead, the finances of the Council remain robust and the reserves and balances are at healthy levels as compared to earlier periods. Furthermore, Fylde Council has a past record of taking actions in order to meet and overcome financial challenges as they arise. The Council will continue to seek opportunities to maintain a robust financial position in the face of a changing financial environment. This approach will ensure that the Council continues to achieve and sustain a balanced budget position on an ongoing basis and is able to deliver the priorities set out in the Corporate Plan.
- 17.5 The assumptions set out in this forecast are the latest best estimates and will be updated as and when further information becomes available.

### **The Capital Programme**

- 17.6 The current Capital Programme as updated is showing a balanced position.
- 17.7 There are a number of priority areas beginning to emerge across the Council's property asset portfolio that may require further investment in the medium term.
- 17.8 Any additional expenditure which is not fully funded by either external finance, revenue contributions, or from existing earmarked reserves would require the generation of capital receipts or external borrowing. The latter would place additional pressure on the Revenue Budget from the consequent financing costs.
- 17.9 Due to the ongoing risks faced by the Council, the Capital Programme will continue to be closely monitored and reviewed on a regular basis throughout each year.

## Overall Conclusions

- 17.10 The year 2022/23 saw a gradual recovery from the pandemic of the previous two years, both economically and socially, and 2023/24 was a continuation of a return to a relatively settled environment, although several international events continue to cause concern alongside high levels of inflation domestically and other risks to the Councils financial position, as detailed in sections 10 and 13 of this report.
- 17.11 **The overall forecast financial position of the Council continues to be relatively stable, and the finances of the Council remain robust.** Whilst challenges remain as detailed in this report, and will no doubt continue to be present given the uncertainty over central government funding for future years, prudent financial management has provided a relatively stable financial environment which allows the necessary time to determine how this Council can best respond to the challenges it faces and deliver its strategic priorities.
- 17.12 The Council has set out its response to the financial challenges within its Efficiency Plan, published in 2016. The actions that are contained within the Efficiency Plan remain valid and at the forefront of future service planning. The key elements of the Efficiency Plan are:
1. To redouble the challenges to existing expenditure budgets through the regular budget right-sizing exercises which have produced significant levels of savings in recent years in order to seek to further reduce total expenditure;
  2. To seek to maximise existing income streams and explore new sources of income generation and to review existing services for opportunities to generate new forms of income or increased levels of income;
  3. To ensure that the Councils staffing structure is appropriate to the needs of the services that are delivered and to take advantage of opportunities to review establishment structures; and
  4. To transfer a significant sum from General Fund balances to the Funding Volatility Reserve to set-aside resources that can be used to support the revenue budget in future years, as and when that becomes necessary.
- 17.13 At a strategic level, activity and resources are focused on the delivery of the key objectives of the Council as set out within the Councils approved Corporate Plan. Given the level of reserves that has been generated in recent years the budget deficits in the final years of the forecast appear to be at manageable levels. However, in an uncertain financial environment the position can change in unexpected ways. It is important that the Council continues to operate in a sound and prudent manner in order to maintain a stable financial position and to explore further means by which the financial position can be further strengthened, whilst continuing to provide high quality services to residents and to deliver the priorities set out in the Corporate Plan.

17.14 Under section 151 of the Local Government Act 2003, the Council's Chief Financial Officer is required to comment on the robustness of the Council's financial position.

**Having considered the major items of expenditure and income and their sensitivity to change, together with the savings and growth proposals and their impact on the Council's future forecasts and level of reserves, it is the Chief Financial Officer's opinion:**

- **that the estimates have been prepared and reviewed utilising the most up to date and accurate information available;**
- **that the recommendations contained in this report provide the Council with a robust financial position at least for a number of years on the basis of the assumptions set out in this report, and is of the view that:**
  - **the Council has the processes and procedures in place to continue to develop further savings and income generation proposals as necessary to ensure that the minimum revenue balances are maintained over the medium term in light of the financial uncertainty regarding the future impact of the reforms to Local Government Finance in future years; and,**
  - **the Council has the processes and procedures in place to monitor the strategy and its risks in order to take effective remedial action should the need arise.**

**In forming this view on the Council's financial position, the Chief Financial Officer would remind Members of the risks outlined in sections 10 and 13 of the report and, in particular, the current uncertainties surrounding the assumptions upon which the forecast is based. These will be closely monitored, and advice provided to Members accordingly over the coming months by way of updates to the MTFS.**



**Latest General Fund Budget Forecast 2022/23 to 2026/27 - Approved at Budget Council March 2023**

**Appendix A**

	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Adverse / Favourable
<b>Forecast approved at Council on 3rd March 2022</b>	11,429	11,951	12,212	12,522	12,522	
Forecast Changes since March 2022 - per Appendix C of March 2023 MTFS	28	- 157	- 148	13	661	<b>Adverse</b>
Revenue Budget Growth Items - per Appendix F of March 2023 MTFS		38	39	40	42	<b>Adverse</b>
<b>Forecast Budget Requirement: TOTAL</b>	<b>11,457</b>	<b>11,832</b>	<b>12,103</b>	<b>12,575</b>	<b>13,225</b>	
<b>Financed by:</b>						
<b>Council Tax Funding:</b>						
Council Tax - Precept	6,881	7,002	7,231	7,466	7,707	
<b>Sub Total - Council Tax Income</b>	<b>6,881</b>	<b>7,002</b>	<b>7,231</b>	<b>7,466</b>	<b>7,707</b>	
<b>Business Rates Funding:</b>						
Retained Business Rates	3,580	3,580	3,401	3,231	3,069	
<b>Sub Total - Business Rates Income</b>	<b>3,580</b>	<b>3,580</b>	<b>3,401</b>	<b>3,231</b>	<b>3,069</b>	
<b>Other Funding:</b>						
Lower Tier Services Grant	89					
Services Grant	133	75	75	75	75	
New Homes Bonus (NHB)	1,236	516	516	516	516	
Less - NHB distribution to Town & Parish Councils	- 62	- 26	- 26	- 26	- 26	
Funding Guarantee Grant - one-off 2023/24 only		871				
Assumed "other" government funding to maintain "Core Spending Power"			821	756	677	
<b>Sub Total - Other Income</b>	<b>1,396</b>	<b>1,436</b>	<b>1,386</b>	<b>1,321</b>	<b>1,242</b>	
<b>Forecast Financing: TOTAL</b>	<b>11,857</b>	<b>12,018</b>	<b>12,018</b>	<b>12,018</b>	<b>12,018</b>	
<b>Forecast surplus (-) / deficit for year</b>	<b>- 400</b>	<b>- 186</b>	<b>85</b>	<b>557</b>	<b>1,207</b>	
<b>Reserves</b>						
Forecast surplus/deficit (-) for year from above:	400	186	- 85	- 557	- 1,207	
Less: Proposed Transfer to Capital Investment Reserve	- 400	- 186				
<b>Balance of surplus/deficit(-) remaining:</b>			- 85	- 557	- 1,207	
<b>Balance of General Fund Reserves b/f</b>	<b>5,056</b>	<b>4,571</b>	<b>4,571</b>	<b>4,486</b>	<b>3,929</b>	
Less in year transfer to fund slippage from 2021/22	- 485					
Less estimated transfer from (-) General Fund Reserves in year			- 85	- 557	- 1,207	
<b>Forecast Reserves at Year End</b>	<b>4,571</b>	<b>4,571</b>	<b>4,486</b>	<b>3,929</b>	<b>2,722</b>	
<b>Band D Council Tax (Excl Parish Precepts)</b>	<b>£219.19</b>	<b>£218.89</b>	<b>£223.25</b>	<b>£227.69</b>	<b>£232.22</b>	
<b>Indicative Band D Average Council Tax Increase</b>	<b>£4.28</b>	<b>-£0.30</b>	<b>£4.36</b>	<b>£4.44</b>	<b>£4.53</b>	
<b>Band D Average Council Tax Increase</b>	<b>1.99%</b>	<b>-0.14%</b>	<b>1.99%</b>	<b>1.99%</b>	<b>1.99%</b>	

**General Base Budget Assumptions**

The forecast has been prepared on the basis of the following assumptions:

- General Prices Inflation – a freeze or cash-limiting of all general revenue expenditure budgets with the exception of payroll budgets and where contractual commitments require increases;
- Slippage – approved underspend items from 2022/23 agreed by the Executive Committee in May 2023 have been slipped into 2023/24;
- Pay award – the impact of the agreed 2023/24 pay award of £1,925pa for each pay point has been reflected in the updated forecast, with future pay awards estimated to be 4% per annum for 2024/25 and 2025/26 and at 2.75% per annum thereafter;
- Employers Pension Contributions – the Council’s contributions to the Lancashire pension fund scheme are set in accordance with the outcome of the 2022 Triennial Pension Review which was carried out by the scheme actuaries, Mercer. The figures provided by the pension fund confirmed contributions at 19.2% per annum, reduced by scheme surplus payments of 4% per annum for the period from 2023/24 to 2025/26; with future years estimates provided on a continuation basis. The forecast has been updated accordingly;
- Employer’s National Insurance contributions – the forecast reflects the statutory contribution rates currently in place, including a reduced contribution rate as a result of the Council being part of the pension scheme;
- Council tax increases – the forecast has been prepared to include annual council tax increases at the current referendum threshold of 2.99% per annum from 2024/25 onwards;
- New Homes Bonus Grant – the forecast for 2024/25 onwards assumes a continuation of the 2024/25 level of New Homes Bonus as set out in Section 3.2(b) of the report;
- Fees and Charges – The forecast takes account of the revised fee levels as approved by Budget Council in March 2023. For future years budget-holders have reviewed fee levels as appropriate and any proposed changes to fees & charges will be considered at the Budget Council in March 2024 following consideration by the Executive Committee and the Internal Affairs Scrutiny Committee. The forecast assumes additional income from fees and charges increases of £100k per annum from 2024/25 onwards;
- Vacancy Savings – the forecast assumes vacancy savings of £300k per annum from 2023/24 onwards; and
- Localisation of Council Tax Benefit Scheme – the forecast assumes a fully funded scheme with no additional cost to the Council from 2023/24 onwards; and
- Other Government Funding - the estimates of government funding contained in the financial forecast at Appendix E of this report have been calculated on a continuation basis and to assume an overall protection of the council’s "Core Spending Power" for 2024/25 onwards. This is considered to be the best estimate available given the various funding uncertainties as outlined in the report.

## Appendix C

### General forecast changes since Budget Council March 2023

	2023/24	2024/25	2025/26	2026/27	2027/28	
	£000	£000	£000	£000	£000	<u>ADVERSE /</u> <u>FAVOURABLE /</u> <u>NEUTRAL</u>
<b><u>CHANGES AS A RESULT OF MEMBER APPROVALS (fully funded items excluded):</u></b>						
Lytham Festival - Extension of stadium and car parking - (Exec Committee 25/05/23)	-32	0	0	0	0	FAVOURABLE
Lytham Festival - Impact Assessment (part funding) - (Exec Committee 25/05/23)	13	0	0	0	0	ADVERSE
Members Allowances Report 2023/24 - (Council 27/03/2023)	-7	-9	-9	-9	-9	FAVOURABLE
Lytham Festival - Executive Committee - Dec 2023	0	-35	-38	-41	-44	FAVOURABLE
Members Allowances - annual CPI increases wef 01/04/24 onwards - Council - Dec 2023	0	9	18	27	35	ADVERSE
<b><u>BUDGET RIGHTSIZING EXERCISE:</u></b>						
Revenue impact of budget right-sizing across all budget areas of the Council	-89	-27	-26	-126	-29	FAVOURABLE
<b><u>STAFFING COSTS:</u></b>						
Updated pay award estimates: £1,925 for 23/24; 4% for 24/25 & 25/26, and 2.75% for 26/27 & 27/28	204	374	521	545	861	ADVERSE
Agency labour cost increases	137	142	147	152	157	ADVERSE
Estimated impact of increase in living wage by 9.8% to £11.44 per hour wef 01/04/2024	0	35	35	35	35	ADVERSE
<b><u>UPDATED ESTIMATES OF INCOME BUDGETS:</u></b>						
Updated estimates of Treasury Management investment interest receipts	-855	-710	-555	-380	-310	FAVOURABLE
Planning application fee income - updated in-year estimate based on income to date	58	0	0	0	0	ADVERSE
Planning application fee income - updated estimates including impact of Government fee increases	0	-100	-126	-153	-181	FAVOURABLE
Swimming Pool Support Fund Grant Award - to fund additional subsidy to YMCA in 2023/24	-59	0	0	0	0	FAVOURABLE
Adventure Golf Income - reduced estimate for current year based on income to date	30	0	0	0	0	ADVERSE
Splash facility Income - reduced estimate for current year based on income to date	46	0	0	0	0	ADVERSE
Car Parking Income - updated estimates based on 2023/24 actuals to date	40	20	20	20	20	ADVERSE
Bus Shelters - estimated potential advertising income following tender process	-16	-55	-56	-58	-60	FAVOURABLE
Local Audit Grant - estimated allocation from DLUHC	-16	0	0	0	0	FAVOURABLE
Blackpool Council Planning Committee Support by Fylde Legal Team	-12	-2	-2	-2	-2	FAVOURABLE
Green waste subscription service - updated income estimates based on current subscription level	-10	-10	-10	-10	-10	FAVOURABLE
Trade Waste - additional income from increased usage of the service	-15	-15	-15	-15	-15	FAVOURABLE
Increase in revenue fee income of 15% of £107k additional DFG Capital Grant Funding for 23/24	-16	0	0	0	0	FAVOURABLE
Fylde Waste Schemes - updated estimate of income from other sales - wheeled bins	-13	-13	-13	-13	-13	FAVOURABLE
Fylde Waste Schemes - updated estimate of income from household bulky waste collections	-10	0	0	0	0	FAVOURABLE
Former Public Offices: Rent-free period - budget originally assumed income during 2023/24	30	0	0	0	0	ADVERSE
Beachcomber Café: Rent-free period - budget originally assumed income during 2023/24	11	0	0	0	0	ADVERSE
Estimated additional income from annual fees and charges increases	0	-100	-200	-300	-400	FAVOURABLE
Building Control - updated income based on current income	19	19	19	19	19	ADVERSE
<b><u>OTHER FORECAST CHANGES</u></b>						
Gas supply contract renewal - budget increases to reflect estimated increased costs	50	50	50	50	50	ADVERSE
Homelessness costs - increase in number of clients in temporary accommodation	150	100	50	0	0	ADVERSE
Homelessness costs - increase in HB/UC income from clients above	-95	-60	-35	0	0	FAVOURABLE
Homelessness costs - increase in employed client contributions for interim accommodation	-23	-20	-10	0	0	FAVOURABLE
Estimated increase in cost of Housing Benefit, net of subsidy and overpayments recovered	85	85	85	85	85	ADVERSE
Settlement 2023/24 - roll up of 3 grants into RSG (LCTS Admin, CTAX Annex and Food Safety)	80	52	52	52	52	ADVERSE
Increase in council owned asset repairs and maintenance budget to cover inflationary increases	20	20	20	20	20	ADVERSE
Cemetery & Crematorium - increase in statutory medical fees	17	17	17	17	17	ADVERSE
Cemetery & Crematorium - increased cremator R&M costs to keep cremators operational	20	20	20	20	20	ADVERSE
Cemetery & Crematorium - cremated remains containers	5	5	5	5	5	ADVERSE
Fleet Repairs and Maintenance Costs to keep fleet operational - Impact of inflation	80	20	20	20	20	ADVERSE
Further increase in external audit fees from 2023/24 onwards as advised by PSAA	29	29	29	29	29	ADVERSE
Business Rates - additional annual costs following VOA nationwide NNDR revaluation exercise	22	22	22	22	22	ADVERSE
Public Conveniences Contract Inflationary Increases	21	22	10	12	26	ADVERSE
Borough Election 2027/28 - estimated cost	0	0	0	0	150	ADVERSE
Inflationary increase on HR, Payroll & H&S services from Blackpool Council	0	6	10	14	18	ADVERSE
<b>TOTAL</b>	<b>-101</b>	<b>-109</b>	<b>55</b>	<b>37</b>	<b>568</b>	<b>ADVERSE</b>

### Explanations of Forecast Changes set out in Appendix C

The following notes relate to specific adjustments made to the Forecast since Budget Council in March 2023 as set out in Appendix C:

(1) Changes as a Result of Member Approvals

The forecast that was approved at the Council meeting in March 2023 has been updated to reflect the financial impact of Member decisions made since then. The significant decisions in terms of their financial effect are detailed within the body of the report.

(2) Impact of budget-right-sizing exercise across all budget areas of the Council

Each year officers carry-out a budget right-sizing exercise focussing on a review of underspends across all budget areas and these have been updated and reflected through the forecast.

(3) Staffing Costs

The estimate for staffing costs has been amended to take account of:

- The agreed pay award for 2023/24, and updated estimates of pay awards for future years
- the on-going effect of the 2022 Triennial Pension Review
- the announcement in the 2023 Autumn statement of a 9.8% increase in the living wage.

(4) Updated Estimates of Income Budgets including:

- Estimates of planning application fee income, car parking income, green waste subscription service income, bus shelter advertising income, domestic and trade waste services income have all been updated to reflect the latest estimated levels throughout the life of the forecast.
- The forecast has been updated to reflect the positive impact of increased interest yields receivable on the council's treasury management investments as the bank base rate has increased during the year. Future years estimated interest income levels have also been revised upwards in line with the updated forecast of bank base rate levels provided by the council's treasury management advisors.

The forecast has been updated to include an estimate of annual increases in the total levels of income from fees and charges as a result of anticipated future increases in charge levels.

(5) Other Forecast Changes:

A number of other changes have been made to the forecast as itemised in the appendix, including additional costs on the repair and maintenance of council-owned buildings, increased estimates of utility costs across the council's asset base, increased estimates of the net cost of providing statutory interim accommodation and the effect of inflationary increases across a range of services most notably in fleet repair and maintenance costs.

**Latest General Fund Budget Forecast 2023/24 to 2027/28 - as at February 2024**

**Appendix E**

	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000	<u>Adverse / Favourable</u>
<b>Forecast approved at Council on 2nd March 2023</b>	11,832	12,103	12,575	13,225	13,225	
Forecast Changes since March 2023 - Per Appendix C	- 101	- 109	55	37	568	<b>Adverse</b>
<b>Forecast Budget Requirement: TOTAL</b>	<b>11,731</b>	<b>11,994</b>	<b>12,630</b>	<b>13,262</b>	<b>13,793</b>	
<b>Financed by:</b>						
<b>Council Tax Funding:</b>						
Council Tax - Precept	7,002	7,261	7,571	7,893	8,227	
Council Tax - Collection Fund Surplus	40					
<b>Sub Total - Council Tax Income</b>	<b>7,042</b>	<b>7,261</b>	<b>7,571</b>	<b>7,893</b>	<b>8,227</b>	
<b>Business Rates Funding:</b>						
Retained Business Rates	3,580	3,401	3,231	3,069	2,916	
<b>Sub Total - Business Rates Income</b>	<b>3,580</b>	<b>3,401</b>	<b>3,231</b>	<b>3,069</b>	<b>2,916</b>	
<b>Other Funding:</b>						
Services Grant	75	14	14	14	14	
Revenue Support Grant	98	104	104	104	104	
New Homes Bonus (NHB)	516	570	570	570	570	
Less - NHB distribution to Town & Parish Councils	- 26	- 29	- 29	- 29	- 29	
Funding Guarantee Grant	871	1,048				
Assumed "other" government funding to maintain "Core Spending Power"			908	748	567	
<b>Sub Total - Other Income</b>	<b>1,534</b>	<b>1,707</b>	<b>1,567</b>	<b>1,407</b>	<b>1,226</b>	
<b>Forecast Financing: TOTAL</b>	<b>12,156</b>	<b>12,369</b>	<b>12,369</b>	<b>12,369</b>	<b>12,369</b>	
<b>Forecast surplus (-) / deficit for year</b>	<b>- 425</b>	<b>- 375</b>	<b>261</b>	<b>893</b>	<b>1,424</b>	
<b>Reserves</b>						
Forecast surplus/deficit(-) for year from above:	425	375	- 261	- 893	- 1,424	
Contribution to revenue from Funding Volatility Reserve	170					
Less: Proposed Transfer to Capital Investment Reserve	- 595	- 375				
<b>Balance of surplus/deficit(-) remaining:</b>			- 261	- 893	- 1,424	
<b>Balance of General Fund Reserves b/f</b>	<b>5,006</b>	<b>4,571</b>	<b>4,571</b>	<b>4,310</b>	<b>3,417</b>	
Less in year transfer to fund slippage from 2022/23	- 435					
Less estimated transfer from (-) General Fund Reserves in year			- 261	- 893	- 1,424	
<b>Forecast GF Reserve Balance at Year End</b>	<b>4,571</b>	<b>4,571</b>	<b>4,310</b>	<b>3,417</b>	<b>1,993</b>	
<b>Band D Council Tax (Excl Parish Precepts)</b>	<b>£218.89</b>	<b>£225.43</b>	<b>£232.17</b>	<b>£239.11</b>	<b>£246.26</b>	
<b>Indicative Band D Average Council Tax Increase</b>	<b>-£0.30</b>	<b>£6.54</b>	<b>£6.74</b>	<b>£6.94</b>	<b>£7.15</b>	
<b>Band D Average Council Tax Increase</b>	<b>-0.14%</b>	<b>2.99%</b>	<b>2.99%</b>	<b>2.99%</b>	<b>2.99%</b>	

## Appendix F

### BUDGET PROPOSALS - CAPITAL ITEMS

(It is recommended that each of the schemes detailed below is funded from the Capital Investment Reserve)

	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000	Notes
Fairhaven Lake H&S Fencing	0	68	0	0	0	This scheme is for the installation of new fencing along the lakeside edge. This has been highlighted as a safety risk and the new fencing will reduce the risk of members of the public falling into the lake.
Depot Heat Management System	0	117	0	0	0	This proposal is for the replacement of the existing heating oil system in the fleet management workshop, at Snowdon Road Depot with a more modern, fit for purpose, energy efficient heating system to provide adequate welfare facilities for staff working in this building.
Improvements to Ashton Gardens Parks Footpaths	0	63	0	0	0	This scheme is to replace some of the tarmac pathways in Ashton Gardens, particularly the bowling green and skatepark, which are currently served by defective crazy paving paths which are not Disability Discrimination Act compliant, pose safety issues and are difficult to maintain.
Freckleton PC Community Centre Roof	0	30	0	0	0	Fylde Council support for this project has been requested by Freckleton Parish Council. The roof of the Rawstorne Centre is leaking in certain areas and is in need of replacement. The full cost is estimated to be £39,000 of which Fylde Council has been asked to contribute £30,000.
<b>TOTAL OF CAPITAL SCHEME PROPOSALS</b>	<b>0</b>	<b>278</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Further details of each of the above capital bids are provided in the following pages.

## Capital Bids

## FBC Capital Bid 2024/25

Prepared by / Bid Originator – Head of Place and Culture

**Scheme Title: Lakeside Fencing – Fairhaven Lake and Gardens****Description of Scheme:**

The Fairhaven Management Team are proposing a capital scheme to undertake the provision and installation of new fencing along the lakeside. Following recent investment from the Heritage Lottery Fund, Fylde Council and external partners, the destination venue has seen an increase in visitors, who enjoy the various recreational facilities on offer around the park and a busy events programme delivered by Fylde Council, the community and the RSPB.

The lake is bordered by a perimeter path that runs around the entirety of the lake, however, in some places the path is narrow and very close to the edge of the water, with no current physical protection in place, which poses a health and safety risk. There have been several instances of visitors falling into the water, particularly close to the café and on the stretch of path from Stanner Bank to the Pagoda Building (RSPB).

The Fairhaven Team have highlighted this as a safety risk to and are proposing that a new fence is installed at these areas to reduce the risk of visitors falling into the lake.

The proposed works are to install 302 linear metres of ornate metal fencing as shown below to create a barrier between the lake and the footpath to stop visitors accidentally falling into the lake in these locations. The proposed design of the fencing is appropriate to the heritage status of the site.

**Area A (shown in yellow) – café boundary.**

Approximate length of 76 linear metres. This area was identified during the HLF works as a potential hazard with the pathway narrowing to a pinch point alongside the café building but was not covered in the grant funding. This area becomes concentrated with people during busy periods, and visitors have accidentally fallen into the water several times throughout the season.

**Area B (shown in red) – Stanner Bank to the Pagoda Building (RSPB).**

Approximate length of 226 linear metres. This area was identified during the HLF works as a potential hazard with the pathway being the narrowest of the lakeside pathways with no barrier between the pathway and the water. There have been several instances where visitors have accidentally fallen into the water on this stretch as the pathway becomes very busy. Children often walk on the ramped edge ignoring the painted safety line.



The lakeside edge between the yellow and red areas has adequate fenced marked in blue on the map.

**Capital cost plan:**

<b>Cost Heading</b>	<b>Description</b>	<b>Total</b>
		<b>£</b>
Supply and install new fencing	Provision preparation and installation of new fencing	£65,000
Contingency at 5%		£3,250
<b>Total Project Costs</b>		<b><u>£68,250</u></b>

**Outputs (i.e., details of what the investment will specifically deliver):**

- Installation of new fencing.
- Improved safety in known areas where visitors have fallen into the water.

**Contribution to corporate objectives (i.e., how does the project achieve or help deliver priorities within the corporate plan):**

- Provide high quality leisure, tourism, arts, sports and recreation facilities.
- Develop leisure offer along the coast to cater for residents and visitors all year round.



**Budget Resource Requirements**

Breakdown of initial capital costs and future revenue implications

Estimated Total Capital costs of bid (£000's): £68,250

Lakeside fencing safety measures.

Annual additional Revenue costs arising from the bid (£000's): £ nil.

OR

Future Annual Revenue Savings achievable as a result of the bid: (£000's): £ nil

**Please provide any further details of revenue savings below:****Value and phasing of bid:**

2024/25	2025/26	2026/27	Additional capital investment required (i.e., the value of the bid)
£68,250	Nil	Nil	
2024/25	2025/26	2026/27	Existing capital resources in the approved Capital Programme
Nil	Nil	Nil	

**Estimated timescales for the bid:**

Project Start Date: April 2024

Project Completion Date: May 2024

**Project Risks (outline any risks to delivery of the project and how these will be mitigated)**

Risk	Impact	Mitigating Action
Works non-compliant with Planning Regulations.	Design and development disputes. Alterations not in keeping with heritage value.	Ongoing consultation with Planning Development. Proposals to be agreed with HLF.
Invasive works to heritage structure.	Damage to lakeside edging infrastructure.	Contract works specification and work method statements to be formally agreed in advance. Ongoing consultation with Planning / Technical Services. Assigned Project Manager.

**Endorsement of bid by Chief Executive**

Signature



Position

Chief Executive

Date

29<sup>th</sup> January 2024

Prepared by/Bid Originator – Head of Place and Culture

**Scheme Title: Fleet Management Services (FMS) Workshop Heating System Improvements.**

**Description of Scheme:**

The proposed project is to replace the existing heating oil system in the fleet management workshop, at Snowdon Road Depot with a more modern, fit for purpose, energy efficient heating system to provide adequate welfare facilities for staff working in this building. The existing heating oil system has been in place since 2010 and was transferred from the old Poulton Fleet Depot where it had previously been in use for many years. It requires replacing as it has become inefficient, costly to run and the infrastructure being used for the system is outdated. The current price for heating oil is 98 pence per litre (September 2023), which has more than doubled from 40 pence per litre (May 2021). This system is designed to heat the entire workshop area, including the MOT bay, fuel pits and vehicle ramps, by pumping heat through a fan system into the building rather than heating any specific work area or object. This results in significant heating loss whenever the roller shutter doors are opened throughout the day when manoeuvring vehicles in and out of the workshop and particularly in the MOT bay area, where there is a requirement for the roller shutter door to be opened constantly. The overall heating oil consumption has risen from around £3,500 per annum in 2021/22 to £8,200 per annum in 2022/23. This is a considerable increase in costs for the service and is a result of an aging workshop heating system in need of complete modernisation.

Another issue with the existing heating system is the oil tank, which is currently stored in an external container and is serviced annually by a contractor. During the last service in 2022 the team were advised that the oil tank and the container that houses the tank, both need to be replaced soon due to their deteriorating condition. If the tank and storage container are not upgraded there is a danger of the heating oil system being condemned with no other means to provide heating in the building, which further necessitates the need to explore alternative heating options for the workshop building to ensure compliance with health and safety standards.

After exploring new heating techniques suitable for workshops, the best solution would be an infrared heating system for the fleet workshop. Infrared heating uses shortwave heat, which is designed to warm spaces or zones effectively and efficiently. Infrared heaters are known to heat objects and people directly, which is ideal for a workshop building environment. This is because the workshop contains large open spaces that can be difficult to heat using the existing heating oil system. More details for the proposed infrared heating system can be found in the attached appendix.

Other heating systems have been considered and discounted such as wet systems (radiators), fan systems and ground source heat pumps. These methods are not suitable for large workshop areas, as they will only heat the entire building and result in heat loss when the roller shutter doors are opened. A reliable, energy efficient, heating system for the workshop is essential and will assist the Council in realising carbon savings from buildings and cost saving benefits in the longer term with the uncertainty of rising oil fuel costs. Therefore, by investing in a more efficient, fit for purpose system will provide considerable cost savings to be made over the longer term.

A detailed breakdown of the funding strategy is detailed below –

**Capital cost plan:**

<b>Cost Heading</b>	<b>Description</b>	<b>Total £</b>
Removal and disposal of the old system	Removal of fan and vented system in the workshop area plus separate removal of the heating oil tank and container housing from site	6,720
Equipment for New Heating System	10 x gas fired radiant heaters including controllers, flues and all suspension kits etc	21,872
Installing New Heating System	Installation including new internal gas main, electrics, labour and all access equipment	40,603
Upgraded gas supply	Installation of upgraded gas supply including Cadent admin fees	21,535
Installing New Ventilation	New localised fan vents to be placed around workshop for increased air circulation	5,250
Approval costs	Building control costs	500
Project fees @ 10%	Project Management costs (Blackpool Council M&E specialist)	9,648
Contingency 10%	Contingency and inflation allowance	10,612
<b>Total Costs</b>	Full project costs	<b>116,740</b>

**Outputs (i.e. details of what the investment will specifically deliver):**

Replace an outdated and inefficient heating system, which could cease to be operational soon, with a new efficient heating system. This will ensure staff welfare is maintained and the fleet management workshop continues to operate.

**Contribution to corporate objectives (how does the proposal achieve or help deliver priorities within the Corporate Plan and other key corporate strategies?)**

By implementing more energy efficient technology will reduce the use of fossil fuels for environmental benefits. The system will also be more adaptable to advances in technology to realise further economic, environmental and efficiency savings.

**Budget Resource Requirements - Breakdown of initial capital costs and future revenue implications**

Estimated **Total Capital costs** of bid (£000's): **£116,740**


Annual future **additional Revenue costs** arising from the bid as applicable (£000's):

Utility costs are currently volatile so potential savings or additional costs are uncertain. However, based on estimated future price changes and expected use of the heating system, annual gas charges are estimated at about £7,000. Oil costs for 2022/23 were £8,200 and are likely to have further increased through the current financial year. As such it is expected that there should be an annual revenue saving of at least £1,200 with the new system.

<b>Value and phasing of bid (amend dates as necessary):</b>				
<b>2024/25</b> £116,740	<b>2025/26</b> £000	<b>2026/27</b> £000	<b>2027/28</b> £000	<b>Total</b> £116,740
<b>Existing resources in the Capital Programme relating to this scheme (as applicable):</b>				
<b>2024/25</b> £000	<b>2025/26</b> £000	<b>2026/27</b> £000	<b>2027/28</b> £000	<b>Total</b> £000
<b>Estimated timescales for the bid:</b>				
Project Start Date: May 2024			Project Completion Date: August 2024	

<b>Project Risks (outline any risks to delivery of the project and how these will be mitigated)</b>		
<b>Risk</b>	<b>Impact</b>	<b>Mitigating Action</b>
New heating system not adequate	Workshop environment unsuitable to work in	Specialist officers qualified in Mechanical Engineering from Blackpool Council to lead on the specification, tender and project management
Cost of project exceeds budget	Overspend on budget	A contingency of 10% has been included in the project cost breakdown

**Endorsement of bid by Chief Executive**

**Signature** 
**Position** Chief Executive  
**Date** 29<sup>th</sup> January 2024

## LRU/LRL Radiant Tube Series

Gas Fired U Tube and Linear Models

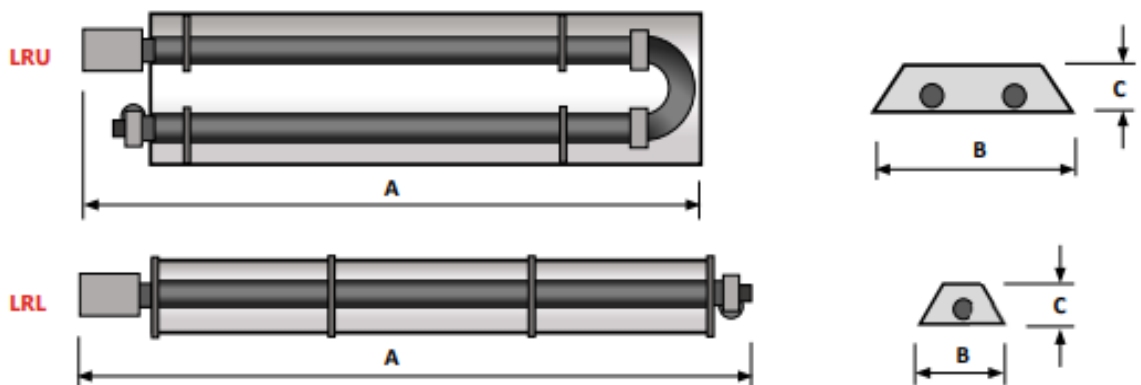


- Six input ratings: 15kW to 47kW available in Linear and 'U' models
- 'Herringbone' link flue systems available with all 'U' and linear models
- Heat treated Aluminised Calorised emitter tube surface - for flake free and cleaner working environment
- Natural Gas and Propane
- Aluminium reflectors - the tested and proven superior material - designed to maximise downward radiant heating effect
- Lightweight construction - tubes supplied in 3m sections - easy to assemble and fit
- CE Approved
- Efficient and cost saving heating method
- Made in the UK under our ISO9001:2008 quality assured system - all units test fired before despatch



SPECIFICATION GUIDE - LRU & LRL Series													
Models		LRU15	LRU25	LRU30	LRU35	LRU40	LRU45	LRL15	LRL25	LRL30	LRL35	LRL40	LRL45
Heat Input	kW Hs	15.0	23.0	29.2	34.5	42.2	47.0	15.0	23.0	29.2	34.5	42.2	47.0
	kW Hi	13.5	20.7	26.3	31.1	38.0	42.3	13.5	20.7	26.3	31.1	38.0	42.3
Seasonal efficiency	ErP %	75.2	75.9	78.2	76.3	75.0	74.1	75.6	77.9	81.0	75.7	78.3	75.3
	BREEAM %	91.4	89.2	89.8	88.1	87.8	86.7	91.4	91.2	92.0	87.9	89.9	86.8
Gas connection	BSP	1/2"											
Maximum gas consumption	Nat gas G20 (m <sup>3</sup> /h)	1.43	2.19	2.78	3.29	4.02	4.55	1.43	2.19	2.78	3.29	4.02	4.55
	LPG G30 (m <sup>3</sup> /h)	0.43	0.66	0.84	0.99	1.21	1.34	0.43	0.66	0.84	0.99	1.21	1.34
Gas inlet pressure	mbar	Natural gas - 20mbar						LPG - 37mbar					
Flue connection	Ømm	127mm or 100mm											
Inlet air connection	Ømm	101mm											
Supply voltage	V	230V 50Hz 1PH N & E Current rating 0.55A External fuse rating - 3A											

### Dimensional Data

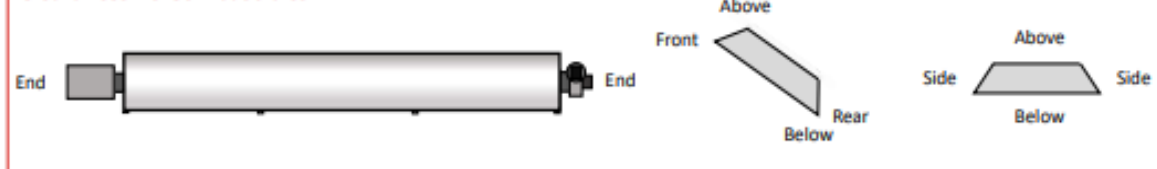


DIMENSIONAL DATA - LRU & LRL Series													
Models		LRU15	LRU25	LRU30	LRU35	LRU40	LRU45	LRL15	LRL25	LRL30	LRL35	LRL40	LRL45
Length (A) Standard unit	mm	3100	5385	5510	6970	5493	10065	9955	13000				
Length (A) Extended unit	mm	-	-	7034	8494	-	-	13003	16048				
Width (B)	mm	460	715	715	715	340	340	340	340	340	340	340	340
Height (C)	mm	175	210	210	210	180	180	180	180	180	180	180	180
Weight	kg	31	47	66-std 78.5-ext	81-std 93.5-ext	27	46	62-std 74.5-ext	79-std 91.5-ext				

### RECOMMENDED MOUNTING HEIGHT RANGE (General Guidance only) - LRU & LRL Series

Models		LRU & LRL15	LRU & LRL25	LRU & LRL30	LRU & LRL35	LRU & LRL40	LRU & LRL45
Horizontal mounting	m	2.4 to 6.0	3.0 to 8.0	3.8 to 10.0	4.0 to 12.5	4.8 to 13.5	5.6 to 15.0
Angled mounting >30°	m	2.1 to 4.5	2.7 to 5.0	3.3 to 7.0	3.7 to 8.0	4.0 to 9.0	4.8 to 11.0

### Clearances To Combustibles



MINIMUM CLEARANCES TO COMBUSTIBLE SURFACES - LRU & LRL Series						
Models	Side	Above	Below	End	Front	Rear
LRU & LRL15 to 25	510mm	450mm	1220mm	510mm	610mm	305mm
LRU & LRL30 to 45	760mm	610mm	2285mm	610mm	760mm	380mm

Prepared by/Bid Originator – Head of Place and Culture

**Scheme Title: Ashton Gardens Path Resurfacing**

**Description of Scheme:**

Ashton Gardens is one of Fylde Council’s most significant Grade II listed heritage parks and contains a range of recreational facilities which are well used by the local community.

Most park facilities are well served by safe and accessible tarmac paths. However, the bowling green and skatepark are currently served by defective crazy paving paths which are not DDA compliant, pose safety issues and are difficult to maintain.

This capital bid proposes the removal of the defective crazy paving and that it is replaced with a new tarmac surface. The new surface will ensure safe access to the bowling green and pavilion as well as the skatepark and youth area.

The work will benefit both the Ashton Bowling Club and general park users, making the facilities safe to use.

Estimates to undertake these works are shown below. Costs include preliminaries, safety fencing and welfare facilities.

**Capital cost plan:**

Cost Heading	Description	Total £
Remove and dispose of existing crazy paving slabs, including skip hire	Site/surface preparation	£17,000
Installation of tarmac surfacing	Path surfacing	£42,000
Hire of security fencing and welfare facilities	Public safety and welfare arrangements	£4,000
<b>Total Project Costs</b>		<b>£63,000</b>

**Outputs (i.e. details of what the investment will specifically deliver):**

- Removal of old defective surfacing
- Installation of new, DDA compliant tarmac surfacing

**Contribution to corporate objectives:**

- Provide high quality leisure, tourism, arts, sports and recreation facilities
- Provide high quality parks and open spaces


<b>Budget Resource Requirements</b>			
Breakdown of initial capital costs and future revenue implications			
Estimated Total Capital costs of bid:		£63,000	
Annual additional Revenue costs arising from the bid:		£ Nil	
OR			
Future Annual Revenue Savings achievable as a result of the bid:		£ Nil	
<b>Value and phasing of bid:</b>			
<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	Additional capital investment required (i.e. the value of the bid)
£63,000	£000	£000	
<b>Existing resources in the Capital Programme relating to this scheme:</b>			
<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	
£000	£000	£000	
<b>Estimated timescales for the bid:</b>			
Start Date: April 2024		Completion Date: July 2024	

<b>Project Risks (outline any risks to delivery of the project and how these will be mitigated)</b>		
<b>Risk</b>	<b>Impact</b>	<b>Mitigating Action</b>
Works not compliant with Planning Regulations.	Design and development disputes. Alterations not in keeping with heritage value.	Ongoing consultation with Planning Development Manager.
Invasive works to existing infrastructure.	Damage to bowling pavilion, bowling greens and surrounding park infrastructure.	Contract works specification and work method statements to be formally agreed in advance. Designated project Clerk of Works.
Project not delivered to specification.	Unsafe and incorrect surfacing.	Detailed specification provided in tender and in-house project management by experienced officers.



Budget overspend.	Additional cost incurred.	Tender documents will state all project costs
-------------------	---------------------------	---

**Endorsement of bid by Chief Executive**

**Signature**  **Position** Chief Executive

**Date** 29<sup>th</sup> January 2024

Prepared by/Bid Originator – Head of Technical Services

**Scheme Title: Rawstorne Centre Roof Project, Freckleton**

**Description of Scheme:**

This project has been requested by Freckleton Parish Council, which was initiated by an electrical issue at the Rawstorne Sports Centre, caused due to a leak in the roof. An emergency repair was undertaken to solve the problem. After an inspection of the roof, it was discovered that the tiles and felt weren't waterproof and therefore in need of replacing. In addition, the roofing battens were found to be rotten. As a result, the electrics have been compromised in the building.

The outcome is that the roof needs replacing on the Rawstorne Centre, which is still leaking in certain areas and causing the Centre not to be used to its full capacity.

This is an emergency project which needs to be undertaken at the earliest opportunity to mitigate further damage. The Centre is used by local residents including 2 Cricket teams; 4 Football teams (including seniors, teens, and juniors): a Netball team; Youth Club, support for local Organisations (e.g., NHS seminars) and for social events such as birthday parties and Christenings.

Recently the venue was used for a charity event in aid of Breast Cancer Research as detailed on the poster below.

The venue is also the location for various events on Club Day, including the travelling fairground and the sports day.

The Centre is the local communal hotspot to host local events and bring the community together. Some more events are shown below.

**Paint the town PINK**  
in aid of Breast Cancer Research

You'll be tickled PINK by our spectacular show  
 Fylda Ukelele Network  
 HARLEQUINS  
 Please come and join us for fun and laughter and support this amazing charity.  
 Rawstorne Sports Centre  
 Bush Lane, PR4 1SL  
 November 18th 2023  
 7.30pm  
 Licensed Bar  
 Tickets on the door  
 Adults £7; U16 £3.50

RAWSTORNE SPORTS CENTRE  
 PRE CHRISTMAS  
**70S & 80S**  
 FANCY DRESS ENCOURAGED  
 ABBA  
 TICKETS £8  
 INCLUDES PIE AND PEAS - MUSIC BINGO  
 EMAIL CAROL FOR TICKETS  
 CAROLTHOMAS23@HOTMAIL.COM  
 FRIDAY 8TH DEC 2023  
 8PM  
 WITH DJ DAN FROM MUSIC AND MAYHEM

**CHILDREN'S CHRISTMAS PARTY**  
 SUNDAY  
 17TH DECEMBER  
 2PM TO 4PM  
 PARTY FOOD, ENTERTAINMENT FROM MUSIC AND MAYHEM AND A VERY SPECIAL VISITOR  
 RAWSTORNE SPORTS CENTRE, BUSH LANE, FRECKLETON  
 Tickets £10 each - please message Carol Thomas or email - carolthomas23@hotmail.com

**Christmas Eve Firework Display**  
 at 6.45 pm  
 Rawstorne Sports Centre Field, Bush Lane, Freckleton  
 (the bar will be open from 5pm)

A detailed breakdown of the funding strategy is detailed below –

**Capital cost plan:**

Cost Heading	Description	Total £
Funding For Re-Roof	External Roofing Works and Scaffolding Costs	37,580
	Internal Insulation Costs	1,200
	Building Regulations	400
<b>Total Cost of Project</b>		<b>£39,180</b>

Freckleton Parish Council are in the process of obtaining a grant for this project from George's Garage Trust for £5,000.

The outcome of this will be known after 15<sup>th</sup> January 2024.

**The Parish Council are requesting £30,000 from Fylde Council towards the upgrade of the roof.**

Any additional funds required will come from the Parish Council.

The Parish Council has very limited funds to support the project so is unable to fund the full value of the works required and therefore require Fylde Council support.

**Outputs (i.e., details of what the investment will specifically deliver):**

Currently, areas of the centre are not available to use due to the leaking roof. This project will deliver a watertight roof, fit for purpose, with upgraded insulation to meet current regulations and therefore providing a more cost effective and environmentally friendly building.

**Contribution to corporate objectives (how does the proposal achieve or help deliver priorities within the Corporate Plan and other key corporate strategies?)**

**Environment** – Provide high-quality parks and open spaces.

**Tourism** – Provide high quality leisure, tourism, arts, sports, and recreation facilities. Deliver and support a diverse programme of events across the Fylde coast and countryside.

**Budget Resource Requirements - Breakdown of initial capital costs and future revenue implications**

Estimated <b>Total Capital costs</b> of bid (£000's):	<b>£39,180</b>
<b>Funded by; Fylde Council</b>	<b>£30,000</b>
<b>Freckleton Parish Council</b>	<b>£ 4,180</b>
<b>George's Garage Trust</b>	<b>£ 5,000</b>

**Value and phasing of bid (amend dates as necessary):**

2023/24 £000	2024/25 £30,000	2025/26 £000	2026/27 £000	Total £30,000

**Existing resources in the Capital Programme relating to this scheme (as applicable):**

2023/24 £000	2024/25 £000	2026/27 £000	2027/28 £000	Total £000

**Estimated timescales for the bid:**

Project Start Date: April 2024

Project Completion Date: June 2024

**Project Risks (outline any risks to delivery of the project and how these will be mitigated)**

Risk	Impact	Mitigating Action
a) Inclement weather  b) Health & Safety	Work delayed due to poor weather conditions.  Ill Health, Injuries and Death	Appropriate Risk Contingency. Work carried out during Spring/Summer.  Appropriate Control Measures Applied By Contractor. Site Visits by FBC.

**Endorsement of bid by Chief Executive**

**Signature**



**Position**

Chief Executive

**Date**

29<sup>th</sup> January 2024

## Capital Strategy 2024/25 to 2027/28

### 1. Background

The Local Government Act 2003 requires the Council to have regard to the CIPFA Treasury Management Code of Practice, and specifically the Prudential Code, when determining how much it can afford to borrow. The objectives of the Prudential Code are to ensure, within a clear framework, that the capital expenditure plans of local authorities are affordable, prudent and sustainable. The Prudential Indicators required by the Prudential Code are designed to support and record local decision making in a manner that is publicly accountable.

The CIPFA Prudential Code 2021 requires the Council to produce a Capital Strategy. The format of the Capital Strategy incorporates the current Capital Programme (along with any new proposed capital expenditure for the period 2024/25 to 2027/28), and what was previously termed the Annual Treasury Management Strategy Report. These elements are now brought together thus linking investment decisions in terms of financial assets (e.g. loans and deposits) together with those relating to physical assets (e.g. land and buildings purchased to achieve an investment yield), with a particular emphasis on how all capital and investments are financed.

Furthermore, the Capital Strategy sets out how the investment of capital resources contributes to the delivery of the Council's key objectives and priorities and describes the long-term context in which capital expenditure and investment decisions are made. The new reporting format aims to ensure that due consideration is given to both the risk and reward of all investment decisions and the impact of such decisions on the delivery of the Corporate Plan.

### 2. Format of the Reporting Requirements

The reporting arrangements under the CIPFA Prudential Code 2021 requires the Council to prepare and present for approval a number of documents relating to treasury management and capital expenditure. These are:

#### The Treasury Management Policy

This statement sets out the overarching principles to which the Council will adhere in its Treasury Management activities and details those policies and practices which will remain in place as cornerstones for effective treasury management. The statement also details responsibility for functions and approved delegations to Council bodies and officers relating to treasury management activities.

#### The Capital Strategy

The Capital Strategy is intended to provide a short overview of the authority's approach to, and activities relating to, treasury management and capital expenditure. There is a particular emphasis on the method of financing of capital expenditure along with a number of prudential indicators to measure how the concepts of prudence, affordability and sustainability have been considered as part of the development of the Capital Programme.

The **Capital Strategy** is comprised of a number of component parts addressing particular aspects of the overall strategic approach. These are as follows:

### **Part A. The Capital Programme**

This section details the key aspects of the Council's Capital Programme including any proposed additional Capital Expenditure during the life of the Strategy.

### **Part B. The Treasury Management Strategy**

This section details the Council's approach to borrowing and investment in financial assets, focussing primarily on the risk management aspect of investment decisions. It incorporates an Investment Strategy, a Borrowing Strategy, the key Treasury Management Indicators and an Interest Rate Forecast.

### **Part C. The Investment Strategy**

This section details the Council's approach to borrowing and investment in physical assets (primarily focussing on commercial/investment property transactions) and considers the key aspect of proportionality in terms of the scale of investment activity relative to the profile of the particular authority. It addresses key concepts such as the security and liquidity of investments, as well as considering the capacity and skills of investment decision-makers.

### **Part D. The Minimum Revenue Provision Statement**

The Council must put aside resources where the Council finances capital expenditure by debt (internal or external borrowing), to repay that debt in later years. This cost is charged to the revenue account annually, and forms part of the Council Tax cost to taxpayers and is known as Minimum Revenue Provision (MRP). The annual MRP statement for 2024/25 is included in this part of the report. The statement aims to show how the Council is behaving in a prudent manner with regard to capital expenditure.

## **Treasury Management Policy**

Fylde Borough Council defines its treasury management activities as:

1. The management of the organisation's investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.
2. The Council regards the successful identification, monitoring and control of risk to be the prime criteria by which the effectiveness of its treasury management activities will be measured. Accordingly, the analysis and reporting of treasury management activities will focus on their risk implications for the organisation, and any financial instruments entered into to manage these risks.
3. The Council acknowledges that effective treasury management will provide support towards the achievement of its corporate and service objectives. It is therefore committed to the principles of achieving value for money in treasury management, and to employing suitable comprehensive performance measurement techniques, within the context of effective risk management.

### **Policy on Borrowing**

The Council currently holds no external debt. The last Public Works Loans Board (PWL) loan of £1m, relating to historic borrowing to finance an element of previous years' capital expenditure, was repaid during 2019/20. It is not anticipated that any new borrowing will be necessary during 2024/25, nor is any planned further into the future. The Council's Capital Financing Requirement (a measurement of the "underlying need to borrow" for capital purposes), is currently being financed by "internal borrowing", a common practice whereby a local authority utilises its internal resources which are not required in the short to medium-term (comprising working capital and reserves), rather than external borrowing, to finance expenditure. Currently the use of internal borrowing continues to be the most cost-effective means of funding capital expenditure not financed from another source as it allows the council to lower the overall treasury risk by reducing both external debt and temporary investments, and to minimise interest costs. It is expected that internal borrowing will continue to be used for the rest of the financial year, and in the medium term, in line with advice from the Council's treasury advisers. However, this position may not be sustainable over the longer term.

If circumstances change, the Council may however borrow to pre-fund future years' requirements, providing this does not exceed the authorised limit for borrowing as defined within the Capital Strategy.

### **Policy on Investments**

The Council holds significant invested funds, representing income received in advance of expenditure, monies held on behalf of the Collection Fund (Lancashire County Council, the Police and Crime Commissioner for Lancashire and Lancashire Combined Fire Authority) plus balances and reserves held for its own purposes. The CIPFA Code requires the Council to invest its funds prudently, and to have regard to the security and liquidity of its investments before seeking the highest rate of return, or yield. The Council's objective when investing money is to strike an appropriate balance between risk and return, minimising the risk of incurring losses from defaults and the risk of receiving unsuitably low investment income.

The Council's Investment Strategy forms part of the Capital Strategy and includes further information on investment activities and the controls and limits that have been set in place to manage the associated risks.

The Council will create and maintain, as the cornerstones for effective treasury management:

- A treasury management policy statement, stating the policies, objectives and approach to risk management of its treasury management activities;

- Suitable treasury management practices, setting out the manner in which the Council will seek to achieve those policies and objectives, and prescribing how it will manage and control those activities.

Council Members will receive reports on its treasury management policies, practices and activities, including as a minimum, an annual strategy and plan in advance of the year, quarterly updates (including a mid-year review at Quarter two), and an annual report after the close of the financial year.

The Council delegates responsibility for the implementation and monitoring of its treasury management policies and practices and the execution and administration of treasury management decisions to the Chief Financial Officer (who is also the Section 151 Officer), who will act in accordance with the Council's policy statement and treasury management practices and CIPFA's Standard of Professional Practice on Treasury Management.

The Council has nominated the Audit and Governance Committee to be responsible for ensuring effective scrutiny of the treasury management strategy and policies.



## **The Capital Strategy**

This capital strategy report gives a high-level overview of how capital expenditure, capital financing and treasury management activities contribute to the provision of local public services along with an overview of how associated risk is managed and the implications for future financial sustainability. It has been written in an accessible style to enhance members' understanding of these sometimes technical areas.

Decisions made this year on capital and treasury management may have financial consequences for the Authority for many years into the future. They are therefore subject to both a national regulatory framework and to local policy framework, as summarised within this report.

### **1. Capital Expenditure and Financing**

Capital expenditure is where the Council spends money on assets, such as property or vehicles that will be used for more than one year. In local government this includes spending on assets owned by other bodies, and loans and grants to other bodies enabling them to buy assets. The Council has some limited discretion on what counts as capital expenditure, for example assets costing below £10,000 are not capitalised and are charged to revenue in year.

In 2024/25, the Council is planning capital expenditure of £11.13m. A summary of planned capital expenditure for the period 2023/24 to 2026/27 is shown in table 1 below.

**Table 1: Prudential Indicator: Estimates of Capital Expenditure**

	2023/24 Estimate £m	2024/25 Estimate £m	2025/26 Estimate £m	2026/27 Estimate £m
Total Capital Expenditure	12.881	11.130	2.638	1.746

**Governance:** New capital projects arise from a variety of sources and in a number of ways, including the changing needs for effective service delivery and the identification of projects to improve and enhance the borough.

The Council has a duty to manage its assets and capital resources in order to best deliver its objectives as set out in the Corporate Plan, which is accessible at the link below.

[Corporate Plan 2020-24](#)

The prioritisation of capital investment according to a well-defined and rational approach is especially important in helping to prioritise resources when the demand for such resources exceeds the total of the resources available.

A key element of the prioritisation process is the consideration of capital bids by the Council's Committees. Growth bid business cases for spending plans are reviewed by Management Team before passing through to the Leadership Board for review prior to consideration by the Executive Committee and the scrutiny process. Budget decisions are ultimately made at Full Council in line with the Constitution and Financial Regulations as part of an updated Medium Term Financial Strategy (MTFS) report on a proposed budget package, which will include capital budget proposals. Full details of the Council's capital programme for 2023/24 to 2027/28 are shown within Part A of this Capital Strategy document.

All capital expenditure must be financed, either from external sources (government grants and other contributions), the Council’s own resources (revenue, reserves and capital receipts) or debt (borrowing or leasing). The planned financing of the programmed expenditure for the period 2023/24 to 2026/27 is shown in table 2 below.

**Table 2: Capital financing**

	<b>2023/24 Estimate £m</b>	<b>2024/25 Estimate £m</b>	<b>2025/26 Estimate £m</b>	<b>2026/27 Estimate £m</b>
External sources	11.306	5.814	1.317	1.317
Own resources	1.575	3.125	0.070	0.070
Borrowing (see note below)	0.000	2.191	1.251	0.359
<b>TOTAL</b>	<b>12.881</b>	<b>11.130</b>	<b>2.638</b>	<b>1.746</b>

In the above table, borrowing refers to that element of the capital financing which is not currently planned to be met by external grants, capital receipts, the council’s own reserves, other external finance or direct revenue financing. The Council currently meets all its prudential borrowing needs through Internal Borrowing which is when the Authority uses its own cash resources to finance capital expenditure rather than new external borrowing, as detailed in the Councils Policy on Borrowing shown earlier in this report.

It is expected that internal borrowing will continue to be used for the rest of the financial year, and in the medium term, in line with advice from the Council’s treasury advisers. However, this position may not be sustainable over the longer term.

The forecast therefore currently assumes that no external borrowing will be required during the life of the financial forecast, that internal borrowing will continue to be utilised to fund capital expenditure not financed from another source, and that the council remains debt-free. This means that the base forecast contains no provision for any external borrowing costs.

There is a risk therefore that if circumstances change over the forecast period and it is necessary to take out external borrowing to fund existing capital commitments which are not funded from other sources, there is no budget cover for such an eventuality. It is not currently envisaged that such circumstances will occur during the life of the forecast, and the position will be monitored carefully on an ongoing basis.

The Authority is required to provide for an element of the accumulated capital expenditure each year through a charge to revenue known as the Minimum Revenue Provision (MRP). Planned MRP repayments are shown in table 3 below.

**Table 3: Minimum Revenue Provision**

	<b>2023/24 Estimate £m</b>	<b>2024/25 Estimate £m</b>	<b>2025/26 Estimate £m</b>	<b>2026/27 Estimate £m</b>
Minimum Revenue Provision	0.638	0.685	0.681	0.725

The Council's Minimum Revenue Provision statement is shown at Part D of this strategy document.

The Council's underlying need to borrow is measured by the Capital Financing Requirement (CFR). This increases with new debt-financed capital expenditure and reduces with MRP and capital receipts. The CFR is expected to decrease by £0.638m by the end of 2023/24. Based on the above figures for expenditure and financing, the Council's estimated CFR is shown in table 4 below.

**Table 4: Prudential Indicator Estimates of Capital Financing Requirement**

	<b>31.3.2024 Estimate £m</b>	<b>31.3.2025 Estimate £m</b>	<b>31.3.2026 Estimate £m</b>	<b>31.3.2027 Estimate £m</b>
Total Estimated CFR	4.288	4.393	4.962	4.596

**Asset disposals:** When a capital asset is no longer needed, it may be sold so that the proceeds, known as capital receipts, can be spent on new assets or to repay debt. The Council expects to receive a total of £0.659m of capital receipts in the financial years 2023/24 to 2026/27 as shown in table 5 below.

**Table 5: Capital Receipts**

	<b>2023/24 Estimate £m</b>	<b>2024/25 Estimate £m</b>	<b>2025/26 Estimate £m</b>	<b>2026/27 Estimate £m</b>
Estimated Capital Receipts	0.449	0.070	0.070	0.070

## 2. Treasury Management

Treasury management is concerned with keeping sufficient but not excessive cash available to meet the Council's spending needs, while managing the risks involved. Surplus cash is invested until required to avoid excessive credit balances on the bank account and to generate investment income. A temporary shortage of cash could be met by short-term borrowing if necessary, to avoid overdraft charges on the bank account. The Authority is typically cash-rich in the short-term as revenue income is often received before it is required to meet commitments. The revenue cash surpluses are also used to finance capital expenditure to reduce the need for external borrowing.

**Borrowing strategy:** The Council's main objective when borrowing is to achieve a low but certain cost of finance while retaining flexibility should plans change in future. The Council repaid its final £1.0m of borrowing in December 2019 and has since been debt free.

The Authority does not borrow to invest for the primary purpose of financial return and therefore retains full access to the Public Works Board, should the need to borrow arise.

Projected levels of the Council's total outstanding debt are shown in table 6 below, compared with the capital financing requirement.

**Table 6: Prudential Indicator Gross Debt and the Capital Financing Requirement**

	<b>31.3.2024 Estimate £m</b>	<b>31.3.2025 Estimate £m</b>	<b>31.3.2026 Estimate £m</b>	<b>31.3.2027 Estimate £m</b>
Estimated Long Term Borrowing	0	0	0	0
Capital Financing Requirement	4.288	4.393	4.962	4.596

Statutory guidance is that debt should remain below the capital financing requirement, except in the short-term. As can be seen from table 6, the Council expects to comply with this in the medium term.

**Affordable borrowing limit:** The Council is legally obliged to set an affordable borrowing limit (also termed the ‘Authorised Limit’ for external debt) each year. In line with statutory guidance, a lower ‘Operational Boundary’ is also required to be set as a warning level should debt approach the limit. This is detailed in table 7 below.

**Table 7: Prudential Indicators: Authorised limit and operational boundary for external debt**

	<b>2023/24 limit £m</b>	<b>2024/25 limit £m</b>	<b>2025/26 limit £m</b>	<b>2026/27 limit £m</b>
Authorised limit – total external debt	8.0	8.0	8.0	8.0
Operational boundary – total external debt	2.0	2.0	2.0	2.0

Further details on borrowing are in the Treasury Management Strategy at Part B of this Capital Strategy document.

**Treasury investment strategy:** Treasury investments arise from the investment of surplus funds including the use of the Council’s reserves and balances and from positive cash flows. Investments made for service reasons or for pure financial gain are not generally considered to be part of treasury management.

The Council’s policy on treasury investments is to prioritise security and liquidity over yield, that is, to focus on minimising risk rather than maximising returns. Cash that is likely to be spent in the near term is invested securely, for example with the government, other local authorities or selected high-quality banks, to minimise the risk of loss.

Further details on treasury investments are included within the Treasury Management Strategy at Part B of this Capital Strategy document.

**Risk management:** The effective management and control of risk are prime objectives of the Authority’s treasury management activities. The Treasury Management Strategy therefore sets out various indicators and limits to constrain the risk of unexpected losses and details the extent to which financial derivatives may be used to manage treasury risks.

**Governance:** Decisions on treasury management investment and borrowing are made daily and are therefore delegated to the Chief Financial Officer, who must act in line with the Treasury Management Strategy approved by Council. Reports on treasury management activity are presented to Council and to The Audit and Governance Committee which is responsible for scrutinising treasury management activities.

### 3. Commercial Activities

With central government financial support for local public services subject to continuous review, the Council has developed a Commercial Strategy as a framework to explore ways in which the authority can become more financially self-reliant by adopting a more commercial outlook. Among the areas covered by the Commercial Strategy is the potential investment in property assets as a means to generate additional revenue income. The strategy was first adopted in 2018 and updated in 2022 (Finance and Democracy Committee 28<sup>th</sup> March 2022) and is accessible at the link below:

[Fylde Council Commercial Strategy](#)

Since adoption of the Commercial Strategy there have been no acquisitions of property assets solely to generate future income streams, although the parameters and expectations of such a consideration in the future are set out within the strategy.

**Governance:** Decisions relating to capital expenditure for all purposes, including for the acquisition of property assets, are made in accordance with the Financial Regulations of the Council, this requiring the approval of either the Executive Committee) or of the full Council.

### 4. Liabilities

The Council is required to meet its share of any future deficit of the Lancashire Local Government Pension Fund. Full details of the defined benefit pension scheme can be found in the Council's statutory financial accounts.

The Council has also set aside £1.612m (as at 31<sup>st</sup> March 2023) in a Business Rates Appeal Provision to cover risks arising from the costs of Business Rates appeals as a consequence of the transfer of such risks under the localisation of business rates arrangements introduced in 2013.

Provisions are made where an event has taken place that gives the Authority a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation.

The Council also faces a number of contingent liabilities for which it has not set aside a specific sum. A contingent liability arises where an event has taken place that gives the authority a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the authority. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required, or the amount of the obligation cannot be measured reliably.

**Governance:** Decisions on incurring new discretionary liabilities are made in accordance with the Financial Regulations of the Council, this requiring the approval of either the Executive Committee or by a meeting of the full Council.

### Revenue Budget Implications

Although capital expenditure is not charged directly to the revenue budget, interest payable on loans and MRP are charged to revenue, offset by any investment income receivable. The net annual charge is known as financing costs; this is compared to the net revenue stream of the council i.e. the amount funded from Council Tax, business rates and general government grants including New Homes Bonus.

**Table 8: Prudential Indicator: Proportion of financing costs to net revenue stream**

	<b>2023/24 forecast</b>	<b>2024/25 budget</b>	<b>2025/26 budget</b>	<b>2026/27 budget</b>
Financing costs (£m)	0.638	0.685	0.681	0.725
Proportion of net revenue stream	5.3%	5.5%	5.5%	5.9%

Further details on the revenue implications of capital expenditure are in table 3 of the Capital Strategy.

**Sustainability:** Due to the very long-term nature of capital expenditure and financing, the revenue budget implications of expenditure incurred in the next few years may extend for up to 50 years into the future. The Chief Financial Officer is satisfied that the proposed capital programme is prudent, affordable and sustainable.

## **5. Knowledge and Skills**

The Council employs professionally qualified and experienced staff in senior positions with responsibility for making capital expenditure, borrowing and investment decisions. For example, the Chief Financial Officer is a qualified accountant with 40 years of Local Government finance experience. The Council supports accountancy staff to study towards relevant professional accountancy qualifications and the staff within the treasury team attend treasury seminars and workshops provided by CIPFA and other external service providers.

Where Council staff do not have the knowledge and skills required, use is made of external advisers and consultants that are specialists in their particular field. The Council currently employs Arlingclose Limited as treasury management advisers. This approach is more cost effective than employing such staff directly and ensures that the Council has access to knowledge and skills commensurate with its risk appetite.

Training is provided to councillors as part of the member training and development programme and more detailed treasury management training is offered to councillors who serve on the Audit and Governance Committee by the Council's treasury management advisors.

## Part A. The Capital Programme

This section details the key aspects of the Councils Capital Programme including any proposed additional Capital Expenditure during the life of the Capital Strategy.

The Council has a current underlying need to borrow for capital schemes for the years 2023/24 to 2027/28 as set out in the Capital Programme of £4.429m (Total of estimated Prudential Borrowing for all years as shown in table 2). Budget Proposals have been put forward to be approved for inclusion in the programme with a cost to the Council of £0.278m as shown at Appendix F of the Medium Term Financial Strategy. These have also been highlighted within table 1 below. **Each of the proposed new schemes will be fully financed from the Capital Investment Reserve and consequently no borrowing is required for these schemes.**

**Table 1** shows the updated 5 year Capital Programme 2023/24 to 2026/27 by scheme, including the schemes proposed as part of the 2024/25 budget.

**Table 2** shows the Financing of the updated 5 year Capital Programme 2023/24 to 2027/28.

**Table 3** shows a summary of the updated 5 year Capital Programme 2023/24 to 2027/28 by Portfolio, including how the programme is to be financed.

## Capital Programme: Table 1

### UPDATED 5 YEAR CAPITAL PROGRAMME 2023/24 TO 2027/28 - BY SCHEME

	Estimate 2023/24 £000	Estimate 2024/25 £000	Estimate 2025/26 £000	Estimate 2026/27 £000	Estimate 2027/28 £000
<b>TOURISM, LEISURE &amp; CULTURE PORTFOLIO</b>					
Fairhaven Lake & Promenade Gardens Restoration	240				
Fairhaven Lake H&S Fencing - <i>BUDGET PROPOSAL</i>	0	68			
Improvements to Ashton Gardens Parks Footpaths - <i>BUDGET PROPOSAL</i>	0	63			
Freckleton PC Community Centre Roof - <i>BUDGET PROPOSAL</i>	0	30			
Promenade Footways	0	235	40	40	40
Staining Playing Fields Development Scheme	13				
Coastal Signage Improvements	54				
Outdoor Digital Signage	20				
Blackpool Road North Playing Fields drainage	0	26			
Park View Drainage Improvement Scheme	0	15			
Fairhaven Boathouse - Remodelling and Refurbishment Scheme	5	212			
Fairhaven Kiosk / Ice Cream Bar Project	38	300			
Boating Pool Safety Improvements	25				
Petanque Court - Budget Council March 2022	7				
Improvements to Children's Play Areas - Budget Council March 2022	100				
Lytham St Annes Art Collection Display Options	65				
St Annes Paddling Pool Water Quality Improvements	35				
Improvements To Children's Play Areas - Budget Proposal March 2023	120				
St Annes Beach Hub Facility	10	61			
Lytham Hall - Drainage & Green Car Parking	0	75			
<b>Sub total</b>	<b>732</b>	<b>1,085</b>	<b>40</b>	<b>40</b>	<b>40</b>
<b>CUSTOMER &amp; OPERATIONAL SERVICES PORTFOLIO</b>					
Replacement Vehicles	349	1,944	1,251	359	628
Depot Heat Management System - <i>BUDGET PROPOSAL</i>	0	117			
Car Park Improvements	0	120	30	30	30
North Beach Car Park Public Conveniences	17				
Stanner Bank Public Conveniences Refurbishment	38				
Changing Places	127				
Kirkham Toilet Block Internal Refurbishment	0	43			
<b>Sub total</b>	<b>531</b>	<b>2,224</b>	<b>1,281</b>	<b>389</b>	<b>658</b>
<b>ENVIRONMENT PORTFOLIO</b>					
St Annes Sea Wall	950	0			
Carbon Neutral Vehicles	61				
Hydration points	44				
Staining Drainage Improvement Scheme	65				
Fylde Sand Dunes Improvement Scheme	11				
Tree Planting Scheme	36				
Replacement ICT System for Environmental Health and Housing Services	85				
<b>Sub total</b>	<b>1,252</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## Capital Programme: Table 1 (Continued)

### UPDATED 5 YEAR CAPITAL PROGRAMME 2023/24 TO 2027/28 - BY SCHEME

	Estimate 2023/24 £000	Estimate 2024/25 £000	Estimate 2025/26 £000	Estimate 2026/27 £000	Estimate 2027/28 £000
<b>SOCIAL WELLBEING PORTFOLIO</b>					
Disabled Facilities Programme	1,638	1,317	1,317	1,317	1,317
Affordable Warmth Scheme - Housing	77				
Housing Needs Grant	51				
Fylde Affordable Housing Delivery Programme	0				
Empty Homes Strategy	75	100			
Local Authority Housing Fund - Phase 2	2,784				
Replacement of Town Centre CCTV Systems	105				
Cremator Engineering Repairs	55				
Cemetery Lodge Refurbishment	55				
<b>Sub total</b>	<b>4,840</b>	<b>1,417</b>	<b>1,317</b>	<b>1,317</b>	<b>1,317</b>
<b>CORPORATE AND ECONOMIC DEVELOPMENT PORTFOLIO</b>					
Purchase of Land Adjacent to Squires Gate Station	6				
Public Transport Improvements	90				
Charging Infrastructure for Electric Taxis	8				
St Annes Regeneration Schemes	0				
St Annes Road West – Square to Pier link and Gateway	0				
St Annes Event Square	100	1,400			
UK Shared Prosperity Fund	0	981			
Lytham Regeneration Schemes	27	800			
Kirkham Public Realm Improvements	2				
Future High Street Fund: Kirkham	3,372	2,823			
Kirkham Heritage Action Zone	1,785				
Public Transport Facilities, Clifton Drive	36				
St Annes Levelling Up Round 3 Funding Application	100	400			
<b>Sub total</b>	<b>5,526</b>	<b>6,404</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>12,881</b>	<b>11,130</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>

## Capital Programme: Table 2

### UPDATED 5 YEAR CAPITAL PROGRAMME 2023/24 TO 2027/28 - FINANCING

	Estimate 2023/24 £000	Estimate 2024/25 £000	Estimate 2025/26 £000	Estimate 2026/27 £000	Estimate 2027/28 £000
<b>FINANCING:</b>					
Capital Receipts - General Asset Sales	404	45	45	45	45
Capital Receipts - Right to Buy Receipts	45	25	25	25	25
Better Care Fund / Disabled Facilities Grant	1,558	1,237	1,237	1,237	1,237
Disabled Facilities Grant Repayments - 'Housing Needs Grants'	51				
Section 106 Monies - St Annes	20	53			
Section 106 Monies - Lytham	0	130			
Section 106 Monies - Public Transport Improvements	90				
Section 106 Monies - Kirkham Heritage Action Zone	431				
Section 106 Monies - Fylde Affordable Housing Delivery Programme	0				
Section 106 Monies - Newton Community Park Improvement Scheme	37				
Section 106 Monies - Transport / Public Transport Facilities, Clifton Drive	36				
Section 106 Monies - Empty Homes Strategy	75	100			
Section 106 Monies - Local Authority Housing Fund - Phase 2	1,526				
Capital Investment Reserve	1,071	2,755			
ICT Investment Reserve	17				
Funding Volatility Reserve - Fairhaven Kiosk / Ice Cream Bar Project	38	300			
Funding Volatility Reserve - St Annes Sea Wall	0				
Other External Finance (see analysis below )	7,482	4,294	80	80	80
Prudential Borrowing	0	2,191	1,251	359	628
<b>Total Financing</b>	<b>12,881</b>	<b>11,130</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>
<b>Total surplus (-) / shortfall in year</b>	0	0	0	0	0
<b>Cumulative surplus (-) / shortfall</b>	0	0	0	0	0

See note below for external funding available to finance the above schemes:

<b>Other External Finance: Analysis</b>					
LSP Performance Reward Grant Reserve	1				
Environment Agency - St Anne's Sea Wall	950	0			
Central Government Grant - Future High Street Fund: Kirkham	2,527	2,823			
New Fylde Housing - DFG Contribution	80	80	80	80	80
Lancashire Environmental Fund - Fylde Sand Dunes Imp't Scheme	11				
Heritage Lottery Fund - Fairhaven Restoration Project (Remainder of £1.476m)	240				
External Grants - Historic England (Kirkham Heritage Action Zone)	595				
External Grants - Historic England - Additional Grant (Kirkham HAZ)	39				
Private Sector / Other (Kirkham Heritage Action Zone)	720				
Changing Places - Department for LevellingUp, Housing and Communities	87				
Lancashire County Council - Affordable Warmth Scheme	77				
Police & Crime Commissioners Community Safety Fund	25				
DLUHC - Local Authority Housing Fund - Phase 2	1,258				
Lancashire County Council - Kirkham Futures	845				
Lancashire County Council - St Annes Event Space		250			
UK Shared Prosperity Fund	27	1,141			
	7,482	4,294	80	80	80

### Capital Programme: Table 3

#### UPDATED 5 YEAR CAPITAL PROGRAMME 2023/24 TO 2027/28 - SUMMARY

	Estimate 2023/24 £000	Estimate 2024/25 £000	Estimate 2025/26 £000	Estimate 2026/27 £000	Estimate 2027/28 £000
<b>Portfolio:</b>					
Finance & Resources Portfolio	0	0	0	0	0
Tourism, Leisure & Culture Portfolio	732	1,085	40	40	40
Customer & Operational Services Portfolio	531	2,224	1,281	389	658
Environment Portfolio	1,252	0	0	0	0
Social Wellbeing Portfolio	4,840	1,417	1,317	1,317	1,317
Corporate & Economic Development Portfolio	5,526	6,404	0	0	0
<b>Total Expenditure</b>	<b>12,881</b>	<b>11,130</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>
<b>Financing:</b>					
Capital Receipts - General Asset Sales	404	45	45	45	45
Capital Receipts - Right to Buy Receipts	45	25	25	25	25
Better Care Fund / Disabled Facilities Grant	1,558	1,237	1,237	1,237	1,237
Disabled Facilities Grant Repayments - 'Housing Needs Grants'	51				
Section 106 Monies - St Annes	20	53			
Section 106 Monies - Lytham	0	130			
Section 106 Monies - Public Transport Improvements	90				
Section 106 Monies - Kirkham Heritage Action Zone	431				
Section 106 Monies - Fylde Affordable Housing Delivery Programme	0				
Section 106 Monies - Newton Community Park Improvement Scheme	37				
Section 106 Monies - Transport / Public Transport Facilities, Clifton Drive	36				
Section 106 Monies - Empty Homes Strategy	75	100			
Section 106 Monies - Local Authority Housing Fund - Phase 2	1,526				
Capital Investment Reserve	1,071	2,755			
ICT Investment Reserve	17				
Funding Volatility Reserve - Fairhaven Kiosk / Ice Cream Bar Project	38	300			
Funding Volatility Reserve - St Annes Sea Wall	0				
Other External Finance (see analysis below )	7,482	4,294	80	80	80
Prudential Borrowing	0	2,191	1,251	359	628
<b>Total Financing</b>	<b>12,881</b>	<b>11,130</b>	<b>2,638</b>	<b>1,746</b>	<b>2,015</b>
<b>Total surplus (-) / shortfall in year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cumulative surplus (-) / shortfall</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>See note below for external funding available to finance the above schemes:</i>					
<b>Other External Finance: Analysis</b>					
LSP Performance Reward Grant Reserve	1				
Environment Agency - St Anne's Sea Wall	950	0			
Central Government Grant - Future High Street Fund: Kirkham	2,527	2,823			
New Fylde Housing - DFG Contribution	80	80	80	80	80
Lancashire Environmental Fund - Fylde Sand Dunes Imp't Scheme	11				
Heritage Lottery Fund - Fairhaven Restoration Project (Remainder of £1.476m)	240				
External Grants - Historic England (Kirkham Heritage Action Zone)	595				
External Grants - Historic England - Additional Grant (Kirkham HAZ)	39				
Private Sector / Other (Kirkham Heritage Action Zone)	720				
Changing Places - Department for Levelling					
Up, Housing and Communities	87				
Lancashire County Council - Affordable Warmth Scheme	77				
Police & Crime Commissioners Community Safety Fund	25				
DLUHC - Local Authority Housing Fund - Phase 2	1,258				
Lancashire County Council - Kirkham Futures	845				
Lancashire County Council - St Annes Event Space		250			
UK Shared Prosperity Fund	27	1,141			
	<b>7,482</b>	<b>4,294</b>	<b>80</b>	<b>80</b>	<b>80</b>

## **Part B. The Treasury Management Strategy**

### **1. Introduction**

Treasury management is the management of the Council's cash flows, borrowing and investments, and the associated risks. As an active investor, the Council, in common with all investors, is exposed to a number of financial risks including the loss of invested funds and the revenue effect of changing interest rates. The successful identification, monitoring and control of financial risk are therefore central to the Council's prudent financial management.

Treasury risk management at the Council is conducted within the framework of the Chartered Institute of Public Finance and Accountancy's Treasury Management in the Public Services: Code of Practice 2021 Edition (the CIPFA Code) which requires the Authority to approve a treasury management strategy before the start of each financial year. This report fulfils the Authority's legal obligation under the Local Government Act 2003 to have regard to the CIPFA Code.

Investments held for service purposes or for commercial profit are considered in the Investment Strategy (see Part C of this Capital Strategy).

### **2. Economic background**

The financial year 2023/24 to date has been shaped by a number of the key themes. The economic backdrop during the period continued to be characterised by high oil, gas and commodity prices, ongoing high, though reducing, inflation, and its impact on consumer's cost of living, and no imminent end in sight to the conflict in Ukraine, along with the additional conflict in the Middle East. Inflation eased during the second half of 2023 but remains significantly above the Bank of England target of below 2%. Consequently, the economic outlook for UK and world growth remains weak. The ongoing impact on the UK of significant international events, together with continuing inflationary pressures, relatively high interest rates, uncertain government policy, and a depressed economic outlook, will be major influences on the Authority's treasury management strategy for 2024/25.

Whilst the rate of increase of CPI may have slowed during the year to date, prices continue to rise month by month. Price increases represent a significant cost pressure to the council and increase the risk that existing budget provision is insufficient to cover the cost of service delivery. This is particularly pertinent with respect to the financial risks associated with the delivery of the capital programme with building costs and materials continuing to rise.

**Interest rate forecast:** the Bank Rate is forecast to decrease during 2024/25. Longer term investment yields and borrowing rates are forecast to reduce accordingly over the medium term although there may be continued volatility across shorter time periods, especially as a result of international events.

**Table 1: Arlingclose Interest Rate Forecast**

Quarter Ending	Bank Rate %	Investment Rates		Borrowing Rates		
		3 month %	5 year %	5 year %	20 year %	50 year %
Dec 2023	5.25	5.40	3.75	4.55	5.00	4.60
Mar 2024	5.25	5.40	3.75	4.55	5.00	4.65
Jun 2024	5.25	5.30	3.75	4.55	5.00	4.70
Sep 2024	5.00	5.15	3.70	4.50	5.00	4.70
Dec 2024	4.75	4.80	3.60	4.40	5.00	4.70
Mar 2025	4.25	4.30	3.50	4.30	5.00	4.70
Jun 2025	4.00	4.10	3.50	4.30	5.00	4.70
Sep 2025	3.75	3.8	3.40	4.20	5.00	4.70
Dec 2025	3.50	3.5	3.30	4.10	5.00	4.70
Mar 2026	3.25	3.25	3.30	4.10	5.00	4.70
Jun 2026	3.00	3.05	3.30	4.10	5.00	4.75
Sep 2026	3.00	3.05	3.35	4.15	5.00	4.75

### 3. Treasury Balances Forecast

On 31<sup>st</sup> December 2023 the Authority had no external debt and £29m of investments. This is summarised in Table 2 below. The revised forecast of treasury balances is shown in Table 3.

**Table 2: Existing Investment & Debt Portfolio Position at 31.12.23**

	<b>31.12.23 Actual Portfolio £m</b>
<b>External Borrowing:</b>	
Public Works Loan Board	0.0
<b>Total External Borrowing</b>	<b>0.0</b>
<b>Treasury investments:</b>	
<b><u>Short Term</u></b>	
Banks	0.0
Local Authorities	21.0
Debt Management Office	3.0
Money Market Funds	5.0
<b>Total Treasury Investments</b>	<b>29.0</b>
<b>Net Lending / (Borrowing)</b>	<b>29.0</b>

**Table 3: Treasury Balances Forecast**

	<b>31.03.24 Estimate £m</b>	<b>31.03.25 Forecast £m</b>	<b>31.03.26 Forecast £m</b>	<b>31.03.27 Forecast £m</b>	<b>Notes</b>
Capital Financing Requirement (CFR)	4.3	4.4	5.0	4.6	1
Less: Long Term Borrowing already taken	-	-	-	-	2
<b>Cumulative Borrowing Requirement</b>	<b>4.3</b>	<b>4.4</b>	<b>5.0</b>	<b>4.6</b>	3
Usable Reserves and Provisions as at 31 <sup>st</sup> March	15.2	15.1	14.8	13.8	4
Working Capital	5.8	5.0	5.0	5.0	5
Less: Internal Borrowing	(4.3)	(4.4)	(5.0)	(4.6)	6
<b>Forecast cash available for Investment</b>	<b>16.7</b>	<b>15.7</b>	<b>14.8</b>	<b>14.2</b>	7

Notes to Table 3

1. The CFR is the amount the Authority needs to borrow for a capital purpose. The CFR increases when Prudential Borrowing is used to finance the capital programme. The Authority's capital expenditure plans are the key driver of treasury management activity and are summarised within the Capital Programme.
2. This is the amount of debt that the Authority has already borrowed. The Council repaid the last £1m of Public Works Loan Board debt in December 2019 and has since been debt free.
3. This is the cumulative amount of new borrowing that is required to finance the Capital Programme. The timing of any new borrowing will be determined by the profile of capital expenditure and the availability of Internal Borrowing (Note 6), the expectation being that no additional external borrowing will be required in the short term.
4. This is the estimated amount of usable reserves, balances and provisions which are available funds. These estimates are assessed taking into account the budgeted drawdown of reserves, balances and provisions as estimated in the Financial Forecast Update 2023/24 to 2027/28 and the Capital Programme.
5. Working Capital is a temporary surplus in day to day cash. The current balance represents an estimate of cash held at 31<sup>st</sup> March 2024.
6. Internal Borrowing occurs when the Authority uses its own cash resources to finance capital expenditure rather than new external borrowing. The amounts shown are the cumulative amount of borrowing required at the end of each year.
7. This is the forecast amount of cash available for investment after allowing for the funding of Internal Borrowing.

The underlying need to borrow for capital purposes is measured by the Capital Financing Requirement (CFR), while balance sheet resources are the underlying sums available for investment. The Authority's current strategy is to maintain borrowing and investments below their underlying levels, sometimes known as internal borrowing.

The Authority became debt free in 2019 and its capital plans do not currently imply any need to borrow over the forecast period. The cash available for investing is forecast to reduce over time as reserves are drawn down, working capital reduces and internal borrowing is used to fund the Capital Programme.

CIPFA's *Prudential Code for Capital Finance in Local Authorities* recommends that the Authority's total debt should be lower than its highest forecast CFR over the next three years. Table 3 shows that the Authority expects to comply with this recommendation during 2024/25.

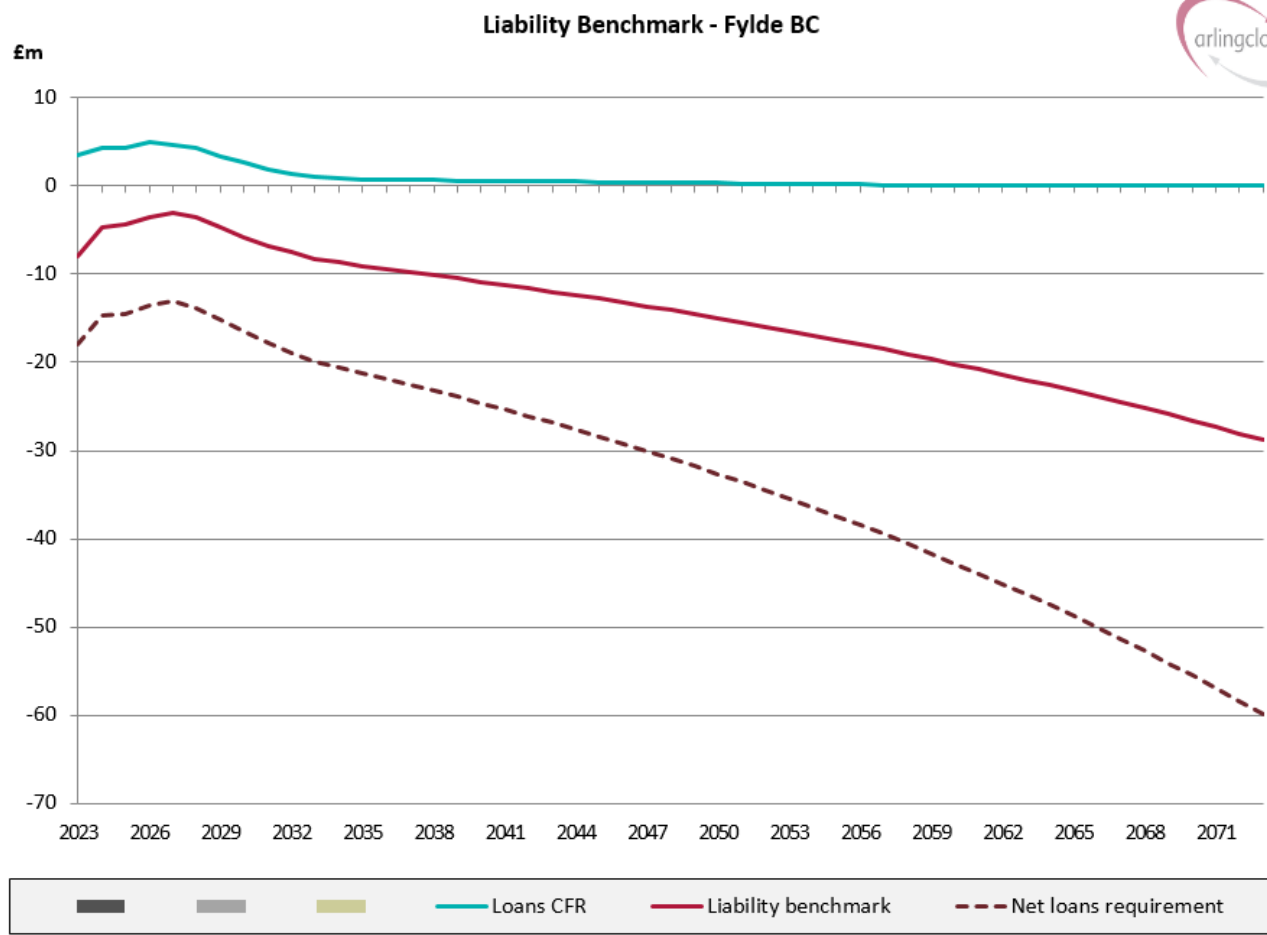
The CIPFA Prudential and Treasury Management Codes have introduced a new Prudential Indicator known as the **Liability Benchmark**. The liability benchmark is a measure of how well the existing loans portfolio matches the Authority's planned borrowing needs. It tells the Authority how much it needs to borrow, when, and the maturity of investments needed to match the planned borrowing needs. It is made up of four balances:

- Existing borrowing, which for Fylde is nil
- CFR – projected into the future
- Net loans requirement – a forecast of the Authority's net loan debt (net of investments for treasury management purposes)
- Liability benchmark – a forecast of the Council's gross loan debt

**Table 4: Prudential Indicator Liability/Asset Benchmark**

	31.03.23 Actual £m	31.03.24 Estimate £m	31.03.25 Estimate £m	31.03.26 Estimate £m	31.03.27 Estimate £m
CFR	3.5	4.3	4.4	5.0	4.6
External borrowing	0	0	0	0	0
Internal (over) borrowing	<b>3.5</b>	<b>4.3</b>	<b>4.4</b>	<b>5.0</b>	<b>4.6</b>
Less: Usable Reserves & Provisions / Balance Sheet Resources	(21.5)	(18.9)	(18.8)	(18.5)	(17.6)
<b>Net loans requirement / (Balance of Resources)</b>	<b>(18.0)</b>	<b>(14.7)</b>	<b>(14.4)</b>	<b>(13.5)</b>	<b>(13.0)</b>
Plus: Liquidity allowance requirement	10.0	10.0	10.0	10.0	10.0
<b>Asset Benchmark</b>	<b>(8.0)</b>	<b>(4.7)</b>	<b>(4.4)</b>	<b>(3.5)</b>	<b>(3.0)</b>

Using the forecasts in Table 4 above, the long-term liability/asset benchmark includes capital expenditure that is required to be funded by borrowing, the minimum revenue provision on capital expenditure, and includes expenditure and reserves (all increasing by inflation of 2.5% in the longer term from 2028). This is shown in the Arlingclose chart below over a 50 year period.



The benchmark suggests that in the short to medium term there is sufficient cash resources to fund the existing capital programme by internal borrowing. There is no requirement for external borrowing in the forecast if the Council’s spending proceeds as planned.

#### 4. Borrowing Strategy

The Authority currently holds no external debt. The balance sheet forecast in table 3 shows that the Authority does not expect to need to borrow in 2024/25. The Authority may however decide to take external borrowing to pre-fund future years’ requirements, providing this does not exceed the authorised limit for borrowing of £8.0 million. There are currently no plans in place to take external borrowing during 2024/25.

**Objectives:** The Authority’s chief objective when borrowing money is to strike an appropriate risk balance between securing low interest costs and achieving certainty of those costs over the period for which funds are required. The flexibility to renegotiate loans in the event that the Council’s long-term plans change is a secondary objective.

**Strategy:** Given the pressures on public finances and in particular to local government funding, the Authority’s borrowing strategy continues to address the key issue of affordability. The key element of this has been to repay historic debt and to avoid external borrowing, for so long as that is possible, by the use of internal borrowing. By doing so, the Council is able to avoid external borrowing costs and reduce overall treasury risk. The benefits of internal borrowing will be monitored regularly, and this strategy will be reviewed if the outlook for borrowing rates indicates a significant risk of a rise in borrowing rates, with the outcome being that external loans may be taken whilst borrowing rates are relatively cheap.



The Authority has previously raised all of its long-term borrowing from the PWLB but will consider long-term loans from other sources including banks, pensions and local authorities in order to lower interest costs. PWLB loans are no longer available to local authorities to fund the purchase of investment assets primarily for yield.

It may be necessary for the Council to borrow in the short-term to cover unexpected cash flow movements, although current cash flow projections suggest this will not be necessary.

**Sources of borrowing:** The approved sources of long-term and short-term borrowing are:

- HM Treasury's PWLB lending facility (formerly the Public Works Loan Board)
- UK Infrastructure Bank Ltd
- Any other UK public sector body
- Any institution approved for investments (see below)
- Any other bank or building society authorised to operate in the UK
- Any other UK public sector body
- UK public and private sector pension funds (except Lancashire County Pension Fund as it is the Council's own pension fund)
- Capital market bond investors
- UK Municipal Bonds Agency plc and other special purpose companies created to enable local authority bond issues

**Other sources of debt finance:** In addition, capital finance may be raised by the following methods that are not borrowing, but may be classed as debt liabilities:

- Leasing
- Hire purchase
- Private Finance Initiatives
- Sale and leaseback

All decisions on borrowing will be reported as part of the Council's annual reporting cycle on Treasury Management and Prudential Indicators.

## 5. Investment Strategy

The Council holds significant invested funds, representing income received in advance of expenditure, monies held on behalf of the Collection Fund (Lancashire County Council, the Police and Crime Commissioner for Lancashire and Lancashire Combined Fire Authority) plus balances and reserves held. At 31<sup>st</sup> December 2023 the Authority had treasury investments of £29m but these are expected to diminish in the forthcoming years as funds is required to fund the Capital Programme.

**Objectives:** The CIPFA Code requires the Authority to invest its funds prudently, and to have regard to the security and liquidity of its investments before seeking the highest rate of return, or yield. The Authority's objective when investing money is to strike an appropriate balance between risk and return, minimising the risk of incurring losses from defaults and the risk of receiving unsuitably low investment income. The Authority aims to be a responsible investor and will consider environmental, social and governance (ESG) issues when investing.

**Strategy:** The Council will continue to adopt a prudent approach to investment management to ensure that cash balances are readily available to fund capital projects and meet revenue needs.

**ESG Policy:** Environmental, social and governance (ESG) considerations are increasingly a factor in global investors' decision making, but the framework for evaluating investment opportunities is still developing and therefore the Authority's ESG policy does not include ESG scoring or other real-time ESG criteria at an individual investment level. When investing in banks and funds, the Authority will prioritise banks that are signatories to the UN Principles for Responsible Investment.

**Approved counterparties:** The Authority may invest its surplus funds with any of the counterparty types in table 4 below, subject to the cash limits (per counterparty) and the time limits shown.

**Table 4: Approved investment counterparties and limits**

Investment Type / Minimum Credit Rating (Note 1)	Banks Unsecured (Note 2)	Banks Secured (Note 3)	Government (Note 4)
UK Government (Gilts & Debt Management Office)	n/a	n/a	£ Unlimited for up to 50 years
National Governments Rated A-	n/a	n/a	£2m each for up to 5 years
UK Treasury Bills	n/a	n/a	£ Unlimited for up to 1 year
UK Local Authorities	n/a	n/a	£5m each for up to 5 years Lancashire County Council call account - £8m
Institutions Rated A- (or above)	£1.5m each for up to 6 months	£2m each for up to 1 year	N/A
UK Unrated Building Societies (Note 2)	£1m each (maximum of £2m in total) for up to 3 months		
Money Market Funds (Note 5)	£3m per Fund		
Pooled Funds (Note 5)	£2m per Fund (£5m in total)		
Real Estate Investment Trusts (6)	£2m in Total		
Registered Housing Providers (Note 7)	£2m in total for up to 5 years		
Any other organization (Note 8)	£100k each for up to 5 years		

This table should be read in conjunction with the notes below.

**Notes to Table 4**

**1. Credit rating:** Investment limits are set by reference to the lowest published long-term credit rating from a selection of external rating agencies. However, investment decisions are never made solely based on credit ratings, and all other relevant factors including external advice will be considered.

**2. Banks and building societies unsecured:** Includes accounts, deposits, certificates of deposit and unsecured bonds with banks and building societies. These investments are subject to the risk of credit loss via a bail-in should the regulator determine that the bank is failing or likely to fail. See below for arrangements relating to operational bank accounts.

**3. Banks secured:** Includes covered bonds, reverse repurchase agreements and other collateralised arrangements with banks and building societies. These investments are secured on the bank's assets, which limits the potential losses in the unlikely event of insolvency, and means that they are exempt from bail-in. Where there is no investment specific credit rating, but the collateral upon which the investment is secured has a credit rating, the higher of the collateral credit rating and the counterparty credit rating will be used to determine cash and time limits.

**4. Government:** Includes loans, bonds and bills issued or guaranteed by national governments, regional and local authorities and multilateral development banks. These investments are not subject to bail-in, and there is

generally a lower risk of insolvency. Investments with the UK Central Government may be made in unlimited amounts as a contingency in the event of a financial crisis.

**5. Pooled Funds:** These Funds are shares in diversified investment vehicles which invest in any of the investment types above (Notes 2 to 4), plus equity shares and property. These funds provide wide diversification, together with the services of a professional Fund Manager. The Money Market Funds offer same-day liquidity and very low volatility and are used as an alternative to instant access bank accounts. The Cash Plus and Bond Funds may be used for investments for a longer period and the value of these investments may change in line with market prices but offer enhanced returns over the longer term. These funds have no defined maturity date but are available for withdrawal after a short notice period.

**6. Real Estate Investment Trusts (REITS):** REITS are pooled investments in property (real estate) funds. As with many property funds, REITs offer enhanced returns over the longer term as compared to other types of investment but are more volatile especially as the share price reflects price fluctuations as well as changes in the value of the underlying properties. Investments in REIT shares cannot be withdrawn but can be sold on the stock market to another investor.

**7. Registered providers:** These are longer term Loans or bonds that are secured or guaranteed on the assets of Registered Providers of Social Housing. These bodies are highly regulated by the Homes and Communities Agency and are likely to receive government support if needed.

**8. Other organisation:** This is subject to an external credit assessment and specific advice from the Council's treasury management adviser.

**9. Foreign Countries:** Investments with institutions domiciled in foreign countries rated AA+ or higher will be limited to £2m per foreign country. This limit does not apply to Pooled Funds as these funds spread their investments over many countries in order to reduce risk.

**10. Operational bank accounts:** The Council's own bank account which is used for all of the Council's operational activities will have a minimum credit rating of BBB- and assets greater than £25 billion. The Bank of England has stated that in the event of failure, banks with assets greater than £25 billion are more likely to be bailed-in than made insolvent, increasing the chance of the Council maintaining operational continuity. The balances in the Council's own bank account will ideally be kept below £2m. Due to cash flow fluctuations this limit may be exceeded on occasion and if the limit is exceeded for more than three working days the Chief Financial Officer will review the position.

**11. Risk assessment and credit ratings:** Credit ratings are obtained and monitored by the Council's treasury advisers, who will notify changes in ratings as they occur. Where a credit rating agency announces that a counterparty of the Council is on review for a possible credit rating downgrade (so that it may fall below the approved rating criteria), then only investments that can be withdrawn on the next working day will be made until the outcome of the review is announced. This policy will not apply to credit rating 'negative outlooks' which indicate a long-term trend rather than an imminent change of credit rating.

**12. Reputational Considerations:** The Authority is aware that investment with certain counterparties, while considered secure from a purely financial perspective, may leave it open to criticism, valid or otherwise, that may affect its public reputation, and this risk will therefore be taken into account when making investment decisions.

**13. Other information on the security of investments:** Credit ratings are not the only predictors of investment default. Other information is also used to assess the credit quality of counterparties. This information includes credit default swap prices, financial statements, potential government support and reports in the financial press and analysis and advice from the Authority's treasury management adviser. No investments will be made with

an organisation if there are substantive doubts about its credit quality, even though it may otherwise meet the above criteria.

When deteriorating financial market conditions affect the creditworthiness of all organisations, as happened in 2008 and 2020, this is not generally reflected in credit ratings, but can be seen in other market measures. In these circumstances, the Council will restrict its investments to those organisations of higher credit quality and reduce the maximum duration of its investments to maintain the required level of security. The extent of these restrictions will be in line with prevailing financial market conditions. If these restrictions mean that insufficient commercial organisations of high credit quality are available to invest the Authority's cash balances, then the surplus will be deposited with the UK Government via the Debt Management Office or invested in government treasury bills for example, or with other local authorities. This will cause a reduction in the level of investment income earned, but will protect the principal sum invested.

To minimise counterparty risk, the Chief Financial Officer (Section 151 Officer) may implement additional internal treasury instructions from time-to-time, over and above the approved investment strategy cash limits and time limits, as and when the economic or market conditions require that more prudent approach is adopted.

All investments are authorised by the Chief Financial Officer (Section 151 Officer) or the Deputy S151 Officer.

**Liquidity management:** The Council uses a detailed daily cash flow forecast to determine the maximum period for which funds may prudently be committed. The forecast is compiled on a prudent basis to minimise the risk of the Council being forced to borrow on unfavourable terms to meet its financial commitments. Limits on long-term investments are set by reference to the Council's medium-term financial plan and cash flow forecast. The council spreads its liquid cash over a number of providers (e.g. Bank accounts and money market funds) to ensure that access to cash is maintained in the event of operational difficulties at any one provider.

#### **Treasury Management Indicators**

The Authority measures and manages its exposures to treasury management risks using the following indicators:

**Security:** The Authority has adopted a voluntary measure of its exposure to credit risk by monitoring the average credit rating of its investment portfolio. Unrated investments are assigned a score based on their perceived risk.

<b>Credit risk indicator</b>	<b>Target</b>
Portfolio average credit rating	A-

**Liquidity** – the Authority will manage its cash flow so as to not go overdrawn.

**Yield** – the benchmark for returns on investments is the Sterling Overnight Index Average (SONIA). Actual investment returns are monitored against budget.

**Maturity structure of borrowing:** This indicator is set to control the Authority's exposure to refinancing risk. The upper and lower limits on the maturity structure of borrowing will be:

**Table 5: Maturity Structure of Debt**

	Lower Limit	Upper Limit
Under 12 months	0%	100%
12 months to 2 years	0%	100%
2 years to 5 years	0%	100%
5 years to 10 years	0%	100%
10 years and above	0%	100%

No lower limit is set in order to allow flexibility when managing the debt portfolio in the current economic conditions. Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment. The Council does not hold any debt or plan to borrow, however, if funding is required for cash flow purposes this is all likely to have a maturity date of less than one year.

**Long-term Treasury Management Investments:** The purpose of this indicator is to control the Authority's exposure to the risk of incurring losses by seeking early repayment of its investments. The prudential limits on the long-term treasury investments will be:

**Table 6: Price Risk Indicator**

	2024/25	2025/26	2026/27
Limit on principal invested beyond year end	£4.0m	£4.0m	£2.0m

**Table 7: Interest Rate Risk Indicator**

**Interest rate exposures:** Currently all of the Councils investments are at fixed rates of interest. However, as these investments mature the investments to be arranged to replace them are expected to be at lower yield levels as interest rates are predicted to reduce during 2024/25. The following indicator shows the sensitivity of future investments and borrowing to a change in interest rates at the current levels of investment/borrowing:

Interest rate risk indicator	Values subject to interest rate exposure:	Impact of a 1% rate rise (Increase in interest receivable)			Impact of a 1% rate fall Reduction in interest receivable		
		2024/25	2025/26	2026/27	2024/25	2025/26	2026/27
	£m	£m	£m	£m	£m	£m	£m
Investments	14.0	(0.071)	(0.126)	(0.140)	0.071	0.126	0.140
Borrowing	0.0	No external borrowing					

## Related Matters

The CIPFA Code requires the Council to include the following in its Treasury Management Strategy.

- **Policy on use of financial derivatives** – the Council will only use financial derivatives (such as swaps, forwards, futures and options) where it can be clearly demonstrated to reduce the level of financial risks that the Council is exposed to. Embedded derivatives, including those present in pooled funds and forward starting transactions, will not be subject to this policy, although the risks they present will be managed in line with the overall treasury risk management strategy. In line with the CIPFA Code, the Council will seek external advice and will consider that advice before entering into financial derivatives to ensure that it fully understands the implications.
- **Markets in Financial Instruments Directive** – the Council has opted up to professional client status with its providers of financial services, including advisors, banks and brokers allowing it to access a greater range of services but without the additional regulatory protections afforded by individuals and small companies. Given the size and the range of the Councils treasury management activities, the Chief Financial Officer believes this to be the most appropriate status.

## Financial Implications

The latest budget for investment income in 2024/25 is £980k, based on an average investment portfolio of £20m through the year at an estimated *average* interest rate of 4.9%. If actual levels of investments and borrowing, or actual interest rates, differ from those as forecast, performance against budget will be correspondingly different.

## Other Options Considered

The CIPFA Code does not prescribe any particular treasury management strategy for local authorities to adopt. The Chief Financial Officer (who is also the Section 151 officer) believes that the above strategy represents an appropriate balance between risk management and cost effectiveness. Some alternative strategies, with their financial and risk management implications, are listed below.

<b>Alternative</b>	<b>Impact on income and expenditure</b>	<b>Impact on risk management</b>
Invest in a narrower range of counterparties and/or for shorter times	Interest income will be lower	Lower chance of losses from credit related defaults, but any such losses may be greater
Invest in a wider range of counterparties and/or for longer times	Interest income will be higher	Increased risk of losses from credit related defaults and reduced liquidity
Borrow additional sums at long-term fixed interest rates	Debt interest costs will rise; this is unlikely to be offset by higher investment income	Higher investment balance leading to a higher impact in the event of a default; however long-term interest costs may be more certain
Borrow short-term or variable loans instead of long-term fixed rates	Debt interest costs will initially be lower	Increases in debt interest costs will be broadly offset by rising investment income in the medium term, but long-term costs may be less certain

## Part C. The Investment Strategy

### Introduction

The Authority invests its money for three broad purposes:

- because it has surplus cash as a result of its day-to-day activities, for example when income is received in advance of expenditure (known as **treasury management investments**),
- to support local public services by lending to or buying shares in other organisations (**service investments**), and
- to earn investment income (known as **commercial investments** where this is the main purpose).

This investment strategy meets the requirements of statutory guidance issued by the government in January 2018 and focuses on the second and third of these categories.

The statutory guidance defines investments as “all of the financial assets of a local authority as well as other non-financial assets that the organisation holds primarily or partially to generate a profit; for example, investment property portfolios.” The Authority interprets this to exclude (a) trade receivables which meet the accounting definition of financial assets but are not investments in the everyday sense of the word and (b) property held partially to generate a profit but primarily for the provision of local public services. This aligns the Authority’s definition of an investment with that in the 2021 edition of the CIPFA Prudential Code, a more recent piece of statutory guidance.

### Treasury Management Investments

The Authority typically receives its income (e.g. from taxes and grants) before it pays for its expenditure (e.g. through payroll and invoices). It also holds reserves for various purposes including future expenditure. These activities, plus the timing of borrowing decisions, lead to a cash surplus which is invested in accordance with guidance from the Chartered Institute of Public Finance and Accountancy

**Contribution:** The contribution that these investments make to the objectives of the Authority is to support effective treasury management activities.

**Further details:** Full details of the Authority’s policies and its plan for 2024/25 for treasury management investments are covered in the Treasury Management Strategy at Part B.

### Commercial Investments: Property

Department for Levelling Up, Housing and Communities (DLUHC) defines property to be an investment if it is held primarily or partially to generate a profit.

The Council holds a number of assets which generate rental returns that contribute to the general revenue resource available to be spent on local public services. These have all been held for a number of years and have been acquired over time for various reasons, including the improvement of the general economic development position of the borough, and are largely tourism and leisure related, reflecting one of the key economic forces within the area. The Council has not acquired commercial property of a speculative nature nor acquired commercial property solely for the economic return to be derived from that property. The main revenue generating investments held by the Council include the Pleasure Island site in St Annes, Carr Bridge Caravan Park in Westby-with-Plumpton, a commercial lease of part of the former public offices building and a number of café concessions in the borough.

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement in the authority's most recent Statement of Accounts as at 31<sup>st</sup> March 2023 as shown below:

	2021/22	2022/23
	£'000	£'000
Rental Income from Investment Property	(422)	(565)
Direct operating expenses arising from investment	133	174
	(289)	(391)
Changes in Fair Value of Investment Properties	1,314	(656)
<b>Net (Gain) / Loss</b>	<b>1,025</b>	<b>(1,047)</b>

Rental income for 2021/22 included in the table above was adversely affected by the covid-19 pandemic. There are no restrictions on the Authority's ability to realise the value inherent in its investment property or on the Authority's right to the remittance of income and the proceeds of disposal. The Authority has no contractual obligations to purchase, construct or develop investment property or repairs, maintenance or enhancement.

The Council is not dependent upon profit generating activities to achieve a balanced revenue budget, this representing less than 1% of Gross Service Expenditure for 2022/23.

The following table summarises the movement in the fair value of investment properties over the most recent year for the Council's accounts.

	2021/22	2022/23
	£'000	£'000
<b>Value at start of year</b>	3,688	4,133
Additions	1,040	533
Net gains /(losses) from fair value adjustments	(1,314)	656
Reclassification of Assets	719	3
<b>Value at end of year</b>	<b>4,133</b>	<b>5,325</b>

### Investment Properties – Classification

The categories of investment properties held by the Council are used are summarised in the table below:

	Value as at 01/04/2022	Value as at 01/04/2023	Gain / (Loss)
Property type	£'000	£'000	£'000
Ground Leases	606	602	(4)
Retail/Leisure Land & Buildings	2,873	4,070	1,197
Other Land & Buildings	654	653	(1)
<b>Total</b>	<b>4,133</b>	<b>5,325</b>	<b>1,192</b>



**Security:** In accordance with government guidance, the Authority considers a property investment to be secure if its accounting valuation is at or higher than its purchase cost including taxes and transaction costs. A fair value assessment of the Authority’s investment property portfolio has been made within the past twelve months, and the underlying assets provide security for capital investment.

**Risk assessment:** The Authority assesses the risk of loss before entering into and whilst holding property investments by completing due diligence checks and relevant officer skill sets.

**Liquidity:** Compared with other investment types, property is relatively difficult to sell and convert to cash at short notice and can take a considerable period to sell in certain market conditions. To ensure that the invested funds can be accessed when they are needed, for example to repay any capital borrowed, the Authority minimises this risk by ensuring that commercial investments remain proportionate to the size of the authority.

**Governance:** Any decisions on commercial investments are made in line with the criteria and limits approved by Full Council or it’s committees in line with Financial Regulations, the Constitution and the Commercial Strategy which was first adopted in 2018 and updated in 2022 (Finance and Democracy Committee 28<sup>th</sup> March 2022) and is accessible at the link below:

[Fylde Council Commercial Strategy](#)

**Investment Indicators**

The Council has set the following quantitative indicators to allow elected members and the public to assess the Councils total risk exposure as a result of its investment decisions.

**Total Risk exposure:** The first indicator in the table below shows the Council’s total exposure to potential investment losses. The valuation of property assets takes place at the end of the financial year and future year valuations are not forecast in advance. Therefore the future year valuation of property is the same as that for 31<sup>st</sup> March 2023.

**Table 1: Total Investment Exposure**

Investment Exposure	31.03.2023 Actual £m	31.03.2024 Forecast £m	31.03.2025 Forecast £m
Treasury management investments	18.0	16.7	15.7
Commercial investments: Property Asset Values	5.3	5.3	5.3

**How investments are funded:** Government Guidance is that the following indicator shows how investments are funded. The Council has not, and does not intend to, undertake any borrowing to fund its treasury management or commercial property investments as shown in the table below.

**Table 2: Investments Funded by Borrowing**

Investments funded by borrowing	31.03.2023 Actual £m	31.03.2024 Forecast £m	31.03.2025 Forecast £m
Treasury management investments	Nil	Nil	Nil
Commercial investments: Property	Nil	Nil	Nil

**Rate of return received:** This indicator shows the investment income received less the associated costs, including the cost of borrowing where appropriate, as a proportion of the fair value of those property assets at the start of the financial year.

Note that due to the complex local government accounting framework, not all recorded gains and losses affect the revenue account in the year they are incurred.

**Table 3: Investment Rate of Return (net of all assets)**

<b>Investments net rate of return</b>	<b>2022/23 Actual %</b>	<b>2023/24 Forecast %</b>	<b>2024/25 Forecast %</b>
Treasury management investments	3.35%	4.8%	4.9%
Commercial investments: Property	7.3%	7.0%	7.0%

**Capacity, Skills and Culture**

**Elected members and statutory officers:**

The Council employs professionally qualified and experienced staff in senior positions with responsibility for making capital expenditure, borrowing and investment decisions. For example, the Chief Financial Officer is a qualified accountant with over 40 years of Local Government finance experience, and is supported by the Deputy Chief Financial Officer who is also a qualified accountant, with 26 years of Local Government finance experience. The Council supports accountancy staff in the wider team to study towards relevant professional accountancy qualifications and the staff within the treasury team attend treasury seminars and workshops provided by CIPFA and other external service providers. Training is provided to Councillors as part of the Member training and development programme and more detailed treasury management training is offered to Councillors who serve on the Audit and Governance Committee by treasury management advisors Arlingclose Limited.

Where Council staff do not have the knowledge and skills required, use is made of external advisers and consultants that are specialists in their field. The Council currently employs Arlingclose Limited as treasury management advisers. This approach is more cost effective than employing such staff directly and ensures that the Council has access to knowledge and skills commensurate with its risk appetite.

#### **Part D. The Minimum Revenue Provision Statement**

The Authority is required to provide for an element of the accumulated capital expenditure each year through a charge to revenue known as the Minimum Revenue Provision (MRP).

The Department for Levelling Up, Housing and Communities (DLUHC) regulations require the Authority to approve an MRP policy in advance of each year. This policy sets out how much the Authority will set aside from revenue each year in order to fund capital expenditure. Council is recommended to approve the following MRP statement:

- I. For capital expenditure incurred **before** 1 April 2008 – the MRP is based on 4% of the adjusted CFR. This option provides for a 4% reduction in the borrowing need (CFR) each year.
- II. For capital expenditure incurred **after** 1 April - the MRP policy for all unsupported capital expenditure (i.e. Prudential Borrowing) will be the estimated life of the assets in accordance with the Regulations.

Fylde Borough Council

Useable Reserves and  
Balances  
Policy

## Policy on Useable Reserves and Balances

### **1 The Useable Reserves and Balances Policy**

- 1.1 Setting the level of useable reserves and balances is just one of several related decisions in the formulation of the Council's Medium Term Financial Strategy.
- 1.2 In establishing and approving the Medium Term Financial Strategy, "the Council will ensure that it maintains a prudent level of reserves in line with best practice and relevant guidelines".
- 1.3 Any surplus balances will be considered in the light of the budget forecast and the risks associated with that forecast. Any changes to this Policy will require approval by Members.

### **2 Integrated Financial Planning**

- 2.1 Under section 114 of the Local Government Finance Act 1988 the Chief Financial Officer is required to report to all Councillors if there is or is likely to be unlawful expenditure or an unbalanced budget. This would include situations where reserves have become seriously depleted and it is forecast that the authority will not have the resources to meet its expenditure in a particular financial year.
- 2.2 There are no statutory minimum levels of general reserves but in line with best practice and CIPFA advice it is suggested that 5% of the total net budget requirement is set as the minimum for the reserve balances. For Fylde this equates to approximately £600k based on a net budget requirement for 2024/25 of approximately £12m.

However, during 2008/09, due to the downturn in the economy, the Council had to take urgent in year action to make further service cuts in order to maintain minimum balances at that time. In order to remain financially robust over the medium term, Budget Council in February 2009, based on the advice of the Chief Financial Officer, agreed to increase the minimum level of balances to £750k.

- 2.3 Due to the range and scale of the risks that are presently facing the Council, as set out in Sections 10 and 13 of this report, and in particular the uncertainty surrounding the Council's main source of funding as a consequence of planned reform to local government financing, it is now considered appropriate to raise the minimum level of General Fund balances to £1m.

In making a recommendation as to the level of balances which should be maintained, the Chief Financial Officer will pay particular attention to:-

- The overall financial standing of the authority (level of borrowing, debt outstanding, council tax collection rates, etc.)
  - The authority's track record in budget and financial management including the robustness of the Council's Medium Term Financial Strategy
  - The authority's capacity to manage in-year budget pressures
  - The strength of the financial information and reporting arrangements
  - The authority's virement and end of year procedures in relation to revised budget and cash limit under/over-spends at authority and departmental level
  - The adequacy of the authority's insurance arrangements to cover major unforeseen risks.
- 2.4 The level of earmarked reserves will be reviewed in the preparation of each update to the Medium Term Financial Strategy and annually as part of the closure of accounts process. The creation of any new Earmarked Reserves will be subject to Member approval.
  - 2.5 The Council's General Fund Reserve balance as at 31st March 2023 was £5.006m.

### **3 Reporting Framework**

- 3.1 Any recommended changes to the level of useable reserves held will be reported within the Medium Term Financial Strategy or in the consideration of the Annual Accounts and will take account of the strategic, operational and financial risks facing the authority at that time.
- 3.2 In making any recommendation the Chief Financial Officer will provide Members, (in line with the requirements of the Local Government Act 2003) with an opinion on the robustness of the budget estimates and on the adequacy of the Council's useable reserves.

### **4 Earmarked General Fund Reserves**

- 4.1 Earmarked general fund reserves are a means of voluntarily and prudently building up funds to meet known future or predicted liabilities. When establishing reserves the Council must adhere to the International Financial Reporting Standards (IFRS) and in particular the need to distinguish between reserves (set aside for future liabilities) and provisions (mandatory set asides for actual liabilities existing).

In approving any new earmarked reserves the Council needs to identify the purpose of the reserve, the protocol for its use and the procedures for its management and control. The earmarked reserves as at 31st March 2023 and expected at 31st March 2024 are set out in a note at the end of this Appendix. The note identifies any earmarked reserves that can be released to revenue if required.

### **5 Presentation of the Reserves & Balances**

- 5.1 These have been presented in a way which is intended to be an easy to follow and useful summary format. These Reserves & Balances are also fully detailed in the Annual Statement of Accounts but are presented in a more technical format to ensure that the Council comply with the new International Financial Reporting Standards (IFRS).

### **6 Earmarked Reserves – Proposals for 2024/25**

- 6.1 Having reviewed the current useable reserves and balances it is now proposed that in order to minimise the need for additional borrowing in the future, transfers be made to the Capital Investment Reserve in 2023/24 and 2024/25 equivalent to the balance of the revenue surplus for those years, after allowing for all approved transfers to other reserves, currently estimated at £0.595m in 2023/24 and £0.375m in 2024/25 to provide sufficient resource for further capital projects.
- 6.2 The capital schemes that remain to be funded from the Capital Investment Reserve and the forecast balance at the end of each year throughout the forecast are set out in the table below.

**Capital Investment Reserve - Analysis of forecast balances, contributions and expenditure**

	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000
<b>Opening balance at start of year</b>	<b>5,458</b>	<b>4,982</b>	<b>2,602</b>	<b>2,602</b>	<b>2,602</b>
<b><u>Schemes approved at Budget Council 5th March 2018</u></b>					
Kirkham Town Centre - Public Realm scheme	- 2				
Wood Steet St Annes - Public Realm scheme	- 27	- 23			
Staining Playing Fields Development Scheme	- 13				
<b><u>Schemes approved at Budget Council 5th March 2019</u></b>					
Coastal Signage Improvements	- 17				
Lytham Regeneration Scheme		- 670			
St Annes Road West – Square to Pier link and Gateway Improvements		- 110			
Purchase of Land Adjacent to Squires Gate Station	- 5				
<b><u>Schemes approved at Budget Council 4th March 2020</u></b>					
Outdoor Digital Signage	- 20				
Hydration points	- 44				
Beach Safety Sign Improvements	- 37				
<b><u>Schemes approved at Budget Council 4th March 2021</u></b>					
Fairhaven Boathouse - Remodelling and Refurbishment Scheme	- 5	- 212			
Play Area Improvements					
Friends of Newton Community Park Improvement Scheme - Fylde Council Contribution					
Staining Drainage Improvement Scheme					
Tree Planting Scheme					
South Fylde Line Study					
Purchase of Land Adjacent to Squires Gate Station	- 1				
Blackpool Road North Playing Fields Drainage		- 26			
St Annes Paddling Pool (boating lake) - health and safety improvements - F&D January 2022	- 25				
<b><u>Schemes proposed for Approval by Council 3rd March 2022</u></b>					
Replacement of Town Centre CCTV Systems	- 79				
North Beach Car Park Public Conveniences	- 17				
Stanner Bank Public Conveniences Refurbishment	- 18				
Carbon Neutral Vehicles	- 61				
Petanque Court	- 7				
Improvements to Children's Play Areas	- 100				
<b><u>Changes since Budget Council March 2022</u></b>					
Lytham St Annes Art Collection Display Options - F&D June 2022	- 65				
Stanner Bank Public Conveniences Refurbishment - F&D June 2022	- 20				
<b>Kirkham Futures - Special Council July 2022 - FBC underwriting of FHSF Funding</b>	<b>- 943</b>				
<b>Kirkham Futures - Special Council July 2022 - Reversal of underwriting</b>	<b>943</b>				
St Annes Paddling Pool: Water Quality Improvements - F&D Jan 2023	- 35				
<b>Budgeted forecast transfers for 2023/24 &amp; 2024/25 - Budget Council March 2024</b>	<b>595</b>	<b>375</b>			
<b><u>Budget Council March 2023 Proposals</u></b>					
Children's Play Areas - Budget Proposal - T&L - 1	- 120				
St Annes Beach Hub Facility - Budget Proposal - T&L - 2	- 10	- 61			
Lytham Hall Drainage and Green Car Parking - Budget Proposal - T&L - 3		- 75			
Kirkham Toilet Block Internal Refurbishment - OM - 1		- 43			
Cemetery Lodge Refurbishment - OM - 2	- 55				
Tree Planting Programme - EH&H	- 25				
<b><u>Changes since Budget Council March 2023</u></b>					
Changing Places - Exective Committee - 04/07/23	- 40				
St Annes Event Space - Council - 17/07/23		- 857			
Replacement ICT System - Environmental Health & Housing - Executive Committee - 19/09/23	- 68				
St Annes Levelling Up Round 3 Funding Application - Council - 02/10/23	- 100	- 400			
Cremator Engineering Repairs	- 55				
<b><u>Budget Council March 2024 Proposals</u></b>					
Fairhaven Lake H&S Fencing		- 68			
Depot Heat Management System		- 117			
Improvements to Ashton Gardens Parks Footpaths		- 63			
Freckleton PC Community Centre Roof		- 30			
<b>Forecast balance at end of year</b>	<b>4,982</b>	<b>2,602</b>	<b>2,602</b>	<b>2,602</b>	<b>2,602</b>

6.3 Additionally, a number of schemes have been approved that are to be funded from the Funding Volatility Reserve. These schemes and the forecast balance at the end of each year throughout the forecast are set out in the table below.

**Funding Volatility Reserve - Analysis of Contributions & forecast balances**

	2023/24	2024/25	2025/26	2026/27	2027/28
	£000	£000		£000	£000
<b>Opening balance at start of year</b>	4,711	4,445	4,145	4,145	4,145
<b>Approved Commitments</b>					
- Additional resource to support Town Centres/Blackpool Enterprise Zone	- 170				
<b>ADDITIONAL COMMITMENTS 2021-22</b>					
- Stanner Bank Kiosk	- 38	- 300			
- St Anne's foreshore sand extraction development studies and regulatory applications	- 46				
- St Annes Sea Wall - FBC contribution	- 2,300				
- St Annes Sea Wall - FBC contribution no longer required - Exec Cttee 17/10/2023	2,300				
- Town Centre and Island Masterplans	- 12				
<b>REQUIRED CONTRIBUTION TO REVENUE TO MAINTAIN MINIMUM GF RESERVES</b>					
<b>Forecast balance at end of year</b>	<b>4,445</b>	<b>4,145</b>	<b>4,145</b>	<b>4,145</b>	<b>4,145</b>



## Useable Reserves and Balances Position

### Earmarked Reserves

Reserve	Purpose	How and When Used	Balance 31/03/23 £000	Budgeted Transfers in for 2023/24 £000	Budgeted Use/ Transfers out 2023/24 £000	Estimated Balance 31/03/24 £000	Comments
ICT Investment Reserve	Voluntary set aside for the funding of new IT initiatives and development of IT systems - this fund was established from savings in revenue ICT expenditure .	To be used to fully fund ICT developments and investment in moving this important support function forward.	40		-40	0	Part-used in 2017/18 to provide equipment for the new Council chamber. The balance is committed to fund the replacement Environmental Health IT system.
Performance Reward Grant Reserve	Created in 2009/10, this is a voluntary set aside of performance reward grant (PRG). Although Fylde Borough Council is the Accountable Body for the Fylde PRG, The Fylde Local Strategic Partnership (LSP) are the appointed decision making body in relation to the allocation of the PRG.	Used to set aside Performance Reward Grant funding in order to support LSP approved projects.	1			1	The LSP approved some legacy funding for projects prior to it's wind-up in March 2013. The remaining balance of funds is earmarked for the replacement of CCTV equipment.
MMI Insurance Reserve	Created in 2011/12, this is a set aside to cover the likely liability in respect of the MMI scheme of arrangement.	Used to meet the cost of future scheme run off.	80			80	Not available for release as to be fully utilised to fund the scheme run-off.
Capital Investment Reserve	Created in 2012/13, this is a voluntary revenue set aside established to fund capital expenditure and thus minimise the future need to borrow.	As required to meet the cost of capital expenditure.	5,458	595	-1,071	4,982	Whilst the balance at 31/03/24 is projected to be £4.982m, after taking account of the previously approved schemes scheduled to be delivered in later years that are to be funded from this reserve (£2.477m), along with the capital bids that form part of the 2024/25 budget proposals (£0.278m), the <b>un-committed</b> balance on this reserve is reduced to £2.227m prior to any further transfers into the reserve in later years.
Community Right to Bid/Challenge Reserve	Created in 2012/13, this is a set aside of grant awarded to fund costs involved in potential future community right to bid.	Used to meet any potential costs arising from the community right to bid/challenge initiatives.	46			46	Not available for release as the monies are ear-marked for meeting community right to potential bid/challenge costs.
Funding Volatility Reserve	Created in 2013/14 from additional Business Rates received under the Business Rate Retention Scheme, this is a voluntary set-aside established to provide a degree of protection to the Council's finances against future volatility in central government funding allocations and to fund investment in activity to stimulate Economic Development in the Borough.	To be used to cushion the impact of future funding reductions and to fund investment in activity to stimulate Economic Development in the Borough.	4,711		-266	4,445	For release to support the revenue budget as and when necessary to cushion the impact of future funding reductions and to fund investment in activity to stimulate Economic Development in the Borough. A number of schemes have been approved that are to be funded from this reserve. The Budget Council meeting of March 2020 approved that a further priority call upon the reserve would be in respect of the regeneration of St Annes town centre. After taking account of previously committed funding from the reserve for both revenue and capital expenditure (£0.566m) the <b>un-committed</b> balance of this reserve is £4.145m.

Reserve	Purpose	How and When Used	Balance 31/03/23 £000	Budgeted Transfers in for 2023/24 £000	Budgeted Use/ Transfers out 2023/24 £000	Estimated Balance 31/03/24 £000	Comments
EU Exit Funding Reserve	Created in 2018/19, this is a voluntary set-aside of government grant received to be used to enhance capacity and capability in making preparations for exiting the European Union.	To be used in line with the purpose of this government funding.	53			53	To be used in line with the purpose of this government funding.
Collection Fund Deficit Reserve	Created in 2013/14, this is a voluntary set-aside of funds to meet the Council's share of the collection fund deficit. The Reserve has been topped-up in 2020/21 and 2021/22 as a result of the Business Reliefs awarded in response to the Covid-19 pandemic.	To be used to meet the estimated deficit on the collection fund.	1,658	523	-1,445	736	Not available for release as the reserve is ear-marked for offsetting the estimated collection fund deficits in 2023/24 and future years.
Covid-19 Unringfenced Grant Reserve	Created in 2021/22, this is a voluntary set aside of unspent Covid-19 Unringfenced grant. This sum was subsequently transferred out of the reserve to be available to spend in 2022/23 as part of the MTFS Outturn Report considered by Finance and Democracy Committee in June 2022.	To be used in line with the purpose of this government funding.	141		-141	0	To be used in line with the purpose of this government funding.
Homes for Ukraine Reserve	Created in 2022/23, this is a set aside of unspent Government grant, relating to the scheme which provides funding to residents who have sponsored a Ukrainian national or family to come to live in the UK with them, to allow the funds to be spent in subsequent years.	To be used in line with the purpose of this government funding.	425		-130	295	To be used in line with the purpose of this government funding.
UK Shared Prosperity Fund Reserve	Created in 2022/23, this is a set aside of unspent Government grant, relating to the new investment programme which replaced the previous EU structural funding programme, to allow the funds to be spent in subsequent years.	To be used in line with the purpose of this government funding.	174		-174	0	To be used in line with the purpose of this government funding.
Biodiversity Net Gain Reserve	Created 2022/23, this reserve relates to the unspent element of the Government grant provided to assist local authorities with the preparation for the introduction of Biodiversity Net Gain (BNG) legislation in November 2023.	To be used in line with the purpose of this government funding.	37		-37	0	To be used in line with the purpose of this government funding.
Total Earmarked Reserves			12,824	1,118	-3,304	10,638	

## 2. General Fund Reserve

General Fund	An unallocated general working balance reserve fund to help cushion the impact of uneven costs of running council's day to day services or the impact of unexpected events or emergencies.	In line with the annual budget and medium term forecast as approved by Council, taking in to account strategic, operational and financial risks facing the council over the medium term.	5,006		-435	4,571	This is the position in line with the Council's current financial forecast.
Total General Fund Reserves			5,006	0	-435	4,571	

**Total**

17,830	1,118	-3,739	15,209
--------	-------	--------	--------

### SPECIAL EXPENSES POLICY

At its meeting of 3rd March 2008, the Council implemented a differential taxation policy by introducing special expense charges as set out in the following recommendations:

- i) *That the resolutions of the former Policy and Resources Committee of 15 January 2001, relating to special expenses (minute 13), be rescinded in relation to categories (a) and (b) as set out in the minute, so that items falling within those categories (parks, gardens, open spaces and games sites) or within this resolution but outside those categories (Christmas lights/trees) will become the council's special expenses under section 35(2)(d) of the Local Government Finance Act 1992 and that the items of Special Expenses as listed in paragraph 9.4 be approved.*
- ii) *That the principle of differential taxation be agreed and the impact is set out in Table A of Appendix E.*

*For clarification the special expense charge relates to costs incurred in respect of the provision of recreational resources on parks, playing fields, open spaces and gardens located within Lytham and St Annes, together with the costs of Christmas lights and/or trees in those same locations.*

For 2023/24 a 0.14% decrease was applied to each of the individual elements of the Council Tax charge i.e. the borough-wide charge and the special expense charge. This equated to a zero change for 2023/24 in respect of each of the individual elements of the Council Tax charge.

For 2024/25 an average Band D Council Tax of £225.43 is proposed (that being an increase of £6.54 or 2.99% as compared to the 2023/24 charge). This equates to a proposed increase of 3.06% for 2024/25 in respect of each of the individual elements of the Council Tax charge.

Therefore, the special expenses policy for 2024/25 shall be:

- the annual special expense charge per property will be set for 2024/25 with a 3.06% increase on the 2023/24 level, that being £83.39 per band D property;
- the annual borough wide charge per property will be set for 2024/25 with a 3.06% increase on the 2023/24 level, that being £177.75 per band D property; and
- the budget resource to be allocated to delivering concurrent services and chargeable as special expenses for 2024/25 will be set at a sum equivalent to the annual special expense charge per property (band D equivalent) multiplied by the tax base for the special expense area.

For the purposes of charging special expenses, both the special expense costs and the tax bases relating to the areas of Lytham and St Annes will each be aggregated and the Council Tax charge per property at each band level will be the same across the whole area.

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>CORPORATE &amp; ECONOMIC DEVELOPMENT PORTFOLIO</u></b>					
<b><u>Planning</u></b>					
<b>Pre-application Advice:</b>					
Large Scale Major Development	a	Per Enquiry	D	1,500.00	<b>1,750.00</b>
Significant Major Development	a	Per Enquiry	D	1,000.00	<b>1250.00</b>
Small Scale Major Development	a	Per Enquiry	D	750.00	<b>900.00</b>
Minor Development (A)	a	Per Enquiry	D	450.00	<b>500.00</b>
Minor Development (B)	a	Per Enquiry	D	300.00	<b>350.00</b>
Householder Meeting	a	Per Enquiry	D	110.00	<b>110.00</b>
Housholder Written Only	a	Per Enquiry	D	60.00	<b>60.00</b>
Custom and Self-build Register	d	Per Year	D	130.00	<b>140.00</b>
<b>Section 106:</b>					
S106 Monitoring Fee	c	Per Trigger	D	350.00	<b>360.00</b>
<b>Printing Charges:</b>					
<b>A4 Documents, including copies of planning decision notices:</b>					
Up to 14 Copies	N/A	Up to 14 Copies	D	No Charge	<b>No charge</b>
15 Copies	a	15 Copies	D	2.20	<b>2.40</b>
Further Copies	a	Per Copy	D	20p	<b>25p</b>
<b>A3 Documents including Plans:</b>					
Up to 7 Copies	N/A	Up to 7 Copies	D	No Charge	<b>No charge</b>
8 Copies	a	8 Copies	D	2.20	<b>2.40</b>
Further Copies	a	Per Copy	D	30p	<b>35p</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<p><b>A combination of the above shall be treated on the basis of 10p per copy for the A4 and 20p per copy for the A3. When the trigger of £1.50 is reached in any combination charging should commence.</b></p>					
<b>A2 Plans:</b>					
1 <sup>st</sup> Copy	a	1 <sup>st</sup> Copy	D	5.00	5.50
Additional Copies	a	Per Additional Copy	D	3.30	3.50
<b>A1 Plans:</b>					
1 <sup>st</sup> Copy	a	1 <sup>st</sup> Copy	D	9.50	10.50
Additional Copies	a	Per Additional Copy	D	7.50	8.25
<b>Publications:</b>					
Adopted Fylde Borough Local Plan to 2032	e	Per document	D	80.00	85.00
Fylde Borough Local Plan to 2032 Revised Preferred Option	e	Per document	D	55.00	60.00
Fylde Borough Local Plan As Altered 2005	e	Per document	D	50.00	55.00
Postage	c	Per document	D	5.00	5.50
Housing Land Availability	e	Per document	D	17.00	20.00
Postage	c	Per document	D	1.80	2.00
Extending Your Home SPD	e	Per document	D	35.00	40.00
Postage	c	Per document	D	1.80	2.00
Affordable Housing SPD	e	Per document	D	-	40.00
Postage	c	Per document	D	-	2.00

**VAT Codes:**

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
Provision of Parking on New Development SPD	e	Per document	D	-	40.00
Postage	c	Per document	D	-	2.00
Fylde Biodiversity SPD	e	Per document	D	-	40.00
Postage	c	Per document	D	-	2.00
Fylde Healthy Living SPD	e	Per document	D	-	40.00
Postage	c	Per document	D	-	2.00
Canopies and Glazed Extensions on Commercial Forecourts: A design Note	e	Per document	D	-	10.00
Postage	c	Per document	D	-	2.00
Strategic Housing Land Availability Assessment	e	Per document	D	4.50	5.00
Postage	c	Per document	D	1.80	2.00
Land at Wesham Hospital	e	Per document	D	3.00	3.50
Postage	e	Per document	D	1.80	2.00
Land at Queensway	e	Per document	D	3.00	3.30
Postage	e	Per document	D	1.80	2.00
Queen Mary School	e	Per document	D	6.50	7.00
Postage	e	Per document	D	1.80	2.00
Windows Doors and Architectural Joinery	e	Per document	D	6.50	7.00
Postage	e	Per document	D	1.80	2.00
Wimbourne Stables	e	Per document	D	3.00	3.50
Postage		Per document	D	1.80	2.00

### VAT Codes:

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
Policy for Shop Front Design Guide	e	Per document	D	4.00	4.50
Postage	e	Per document	D	1.80	2.00
606 Clifton Drive North (Revised Development Brief)	e	Per document	D	3.00	3.50
Postage	e	Per document	D	1.80	2.00
Land at Weeton Road, Wesham	e	Per document	D	3.00	3.50
Postage	e	Per document	D	1.80	2.00
The Conversion of Fylde’s Traditional Farm Buildings	e	Per document	D	4.00	4.50
Postage	e	Per document	D	1.80	2.00
Any document not included in the above list will be charged at the relevant cost					
 <b><u>Planning Fees</u></b>					
Planning fees are charged at the national rates which are established and set by the Government.					
<a href="https://new.fylde.gov.uk/resident/planning/planning-application-fees/">https://new.fylde.gov.uk/resident/planning/planning-application-fees/</a>					

VAT Codes:  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>Estates</u></b>					
<b>Fees for Disposal of Freehold (including lease premiums / reverse premiums)</b>					
<b>Commercial, Charities and Community Groups:</b>					
Up to £5,000	c	Per transaction	D	500.00	<b>550.00</b>
£5,000 - £10,000	c	Per transaction	D	825.00	<b>910.00</b>
£10,000 - £25,000	c	Per transaction	D	1,000.00	<b>1,100.00</b>
£25,000 - £50,000	c	Per transaction	D	1,250.00	<b>1,375.00</b>
Over £50,000	c	Per transaction	D	3% of transaction	<b>3% of transaction</b>
<b>Fees for Disposal of Leaseholds</b>					
<b>Commercial:</b>					
New Lease Rent up to £7,500 pa	c	Per transaction	D	750.00	<b>825.00</b>
New Lease Rent over £7,500 pa	c	Per transaction	D	950.00	<b>1,045.00</b>
Lease Renewal	c	Per transaction	D	500.00	<b>550.00</b>
<b>Charities and Community Groups:</b>					
New Lease Rent up to £7,500 pa	c	Per transaction	D	300.00	<b>330.00</b>
New Lease Rent over £7,500 pa	c	Per transaction	D	400.00	<b>440.00</b>
Lease Renewal	c	Per transaction	D	200.00	<b>220.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated



**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Fees for Easements, Licences and Agreements</b>					
<b>Commercial:</b>					
Less than 1 year	c	Per transaction	D	350.00	<b>385.00</b>
Over 1 year	c	Per transaction	D	500.00	<b>550.00</b>
Licence Renewals	c	Per transaction	D	150.00	<b>165.00</b>
<b>Charities and Community Groups:</b>					
Less than 1 year	c	Per transaction	D	50.00	<b>55.00</b>
Over 1 year	c	Per transaction	D	150.00	<b>165.00</b>
Licence Renewals	c	Per transaction	D	50.00	<b>55.00</b>
<b>Fees for Assignment, Alterations and User Clause</b>					
<b>Commercial:</b>					
Assignment without Guarantor / Rent Deposit	c	Per transaction	D	750.00	<b>825.00</b>
Assignment with Guarantor / Rent Deposit	c	Per transaction	D	950.00	<b>1,045.00</b>
Licence to alter / vary terms within a lease / underlet	c	Per transaction	D	950.00	<b>1,045.00</b>
<b>Commercial:</b>					
Change of User Clause	c	Per transaction	D	Negotiable – minimum £850	<b>Negotiable – minimum £935</b>
<b>Charities and Community Groups:</b>					
Assignment without Guarantor / Rent Deposit	c	Per transaction	D	250.00	<b>275.00</b>
Assignment with Guarantor / Rent Deposit	c	Per transaction	D	350.00	<b>385.00</b>

**VAT Codes:**  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Fees for Assignment, Alterations and User Cause continued</b>					
<b>Charities and Community Groups:</b>					
Licence to alter / vary terms within a lease	c	Per transaction	D	500.00	550.00
Change of User Clause	c	Per transaction	D	450.00	495.00
<b>Fees for Surrender /Re-Gear of Leasehold Interest</b>					
<b>Commercial:</b>					
Surrender	c	Per transaction	D	750.00*	825.00*
Re-Gear of Leasehold	c	Per transaction	D	1,250.00*	1,375.00*
* represents a minimum – premium fees apply					
<b>Fees for Statutory Management / Covenant Breach</b>					
<b>Commercial:</b>					
S146 Notice	c	Per transaction	D	750.00	825.00
Other Covenant Breaches	c	Per transaction	D	650.00	715.00
<b>Charities and Community Groups:</b>					
S146 Notice	c	Per transaction	D	250.00	275.00
Other Covenant Breaches	c	Per transaction	D	150.00	165.00
<b>Note – All Transactions</b>					
All transactions (most cases will be within the set price scale but more complex cases charges may exceed this)	c	Per transaction	D	500.00 - 1,500.00	550.00 - 1,650.00

VAT Codes:  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Filming and Photography</b>					
Filming on Council land – minimum charge*	c	Per half day	D	500.00	<b>550.00</b>
Licence Agreement*	c	Per transaction	D	350.00	<b>385.00</b>
Student Filming and Photography	c	Per transaction	D	50.00	<b>55.00</b>
*Plus additional charge for use of land, property, parking and overnight storage / welfare facilities per request	c	Per transaction	D	Negotiable	<b>Negotiable</b>
<b><u>Civic Room Hire</u></b>					
<b>Civil and Naming Ceremonies</b>					
Monday - Friday	c	Per Ceremony	D	450.00	<b>450.00</b>
Saturday - Sunday and Bank Holidays	c	Per Ceremony	D	650.00	<b>650.00</b>
Corkage Charge – Celebratory drinks package with customers own drinks	c	Per Bottle	D	10.00	<b>10.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>CUSTOMER &amp; OPERATIONAL SERVICES PORTFOLIO</u></b>					
<b><u>Waste Operations</u></b>					
<b>Bulky Household Waste Collections</b>					
- Up to 3 Items	d	Up to 3 Items	D	23.50	<b>24.00</b>
- 4 to 10 Items	d	4 to 10 Items	D	45.50	<b>46.40</b>
- Over 10 Items (Charge per hour)	d	Over 10 Items (Per hour)	D	85.00	<b>86.70</b>
- Collection of a single fridge or single freezer or single unit combined fridge/freezer	d	Per Unit	D	45.50	<b>46.40</b>
- Garden shed (max size 6" X 6" / 1.83m x 1.83m )	d	Per Shed	D	52.00	<b>53.00</b>
<b>Commercial Waste:</b>					
- Grey Sacks	d	Per 50 Sacks	D	88.11	<b>92.00</b>
- 660L Bulk Bin (Collection Charges)	d	Per Empty	D	3.87	<b>3.93</b>
- 660L Bulk Bin (Disposal Charges)	d	Per Empty	D	8.15	<b>8.81</b>
- 1100L Bulk Bin (Collection Charge)	d	Per Empty	D	6.09	<b>6.15</b>
- 1100L Bulk Bin (Disposal Charge)	d	Per Empty	D	13.59	<b>14.68</b>
- Bulk Bin Lease	d	Per Year	D	140.71	<b>142.12</b>
- Bulk Bin Sale	d	Per Bulk Bin	D	520.00	<b>520.00</b>
<b>Commercial Waste Replacement Bin Parts (if purchased bin)</b>					
- Lid	d	Per lid	D	91.80	<b>92.00</b>
- Lock	d	Per lock	D	51.50	<b>52.00</b>
- Wheels X 1	d	Per 1 x wheel	D	63.00	<b>63.50</b>
- Wheels X 2	d	Per 2 x wheel	D	81.50	<b>81.50</b>
- Wheels X 3	d	Per 3 x wheel	D	99.50	<b>100.00</b>
- Wheels X 4	d	Per 4 x wheel	D	118.00	<b>118.50</b>

VAT Codes:  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Schedule 2 Waste</b>					
- Grey Sacks	d	Per 50 Sacks	D	44.86	<b>45.30</b>
- 660L Bulk Bin	d	Per Empty	D	3.87	<b>3.93</b>
- 1100L Bulk Bin	d	Per Empty	D	6.09	<b>6.15</b>
- Bulk Bin Lease	d	Per Year	D	140.71	<b>142.12</b>
- Bulk Bin Sale	d	Per Bulk Bin	D	520.00	<b>520.00</b>
<b>Recycling 4 Business:</b>					
- Blue Sacks –Paper/Card	d	Per 50 Sacks	D	49.59	<b>50.10</b>
<b>Wheeled Bin Rates:</b>					
- Provision of Green Box to household still on original recycling scheme	N/A		D	Free	Free
- Provision of Blue Bag to household still on original recycling scheme	N/A		D	Free	Free
- Provision of one Wheeled bin (grey, green, blue or brown) at new build properties	d	Per Bin	D	39.00	<b>39.00</b>
- Provision of full set of wheeled bins (grey, green, blue and brown) at a new build property	d	Per Set	D	156.00	<b>156.00</b>
- Provision of full set of three wheeled bins (grey, blue and brown) at a new build property	d	Per Set	D	117.00	<b>117.00</b>
- Provision of lost, stolen, damaged or additional (if eligible) wheeled bin including delivery	d	Per Bin	D	39.00	<b>39.00</b>
- Provision of lost, stolen, damaged grey and green wheeled bins lid or wheels (including delivery and fitting)	d	Per Bin	D	13.75	<b>13.75</b>
- Provision of second hand replacement bin (grey, green, blue or brown) where available	d	Per Bin	D	20.00	<b>20.00</b>
- Provision of a bulk bin to multiple-occupancy properties for recycling	d	Per bin	D	520.00	<b>520.00</b>
- Provision of a bulk bin to multiple-occupancy properties for the collection of residual waste	d	Per bin	D	520.00	<b>520.00</b>
- Provision of two black sacks per week to properties unsuitable for wheeled bins for collection of residual waste.	N/A	Per 2 Sacks	D	Free	Free

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Green Waste Subscription Service:</b>					
- Annual Subscription Fee	d	Per 240L bin	D	35.00	36.00
- Charges for replacement subscription sticker	d	Per sticker	D	6.50	7.00
<b>Fleet Management Services:</b>					
- MOT Class 1 and 2 – mopeds, motorcycles and motorcycles with side cars	d	Per MOT	P	26.00	27.00
- MOT Class 3 – 3 wheeled vehicles (up to 450kgs unladen weight)	d	Per MOT	P	36.00	37.00
- MOT Class 4 – cars, 3 wheeled vehicles (over 450kgs unladen weight), dual purpose vehicles, private hire vehicles and PSVs (up to 8 seats), goods vehicles (up to 3,000kgs DGW), ambulances and taxis (taxis and private hie vehicles may be subject to additional local requirements), private passenger vehicles and ambulances (9-12 passenger seats) and includes seat belt installation check (9-12 passenger seats)	d	Per MOT	p	43.00	44.00
- MOT Class 5 – private passenger (13-16 passenger seats), vehicles and ambulances (more than 13 or 16 passenger seats), play buses. Includes seat belt installation check (more than 13 or 16 passenger seats)	d	Per MOT	P	56.00	57.00
- MOT Class 7 – goods vehicles (over 3,500kgs, up to 3,500kgs DGW)	d	Per MOT	P	56.00	57.00
- Taxi Test – Retest (if applicable)	d	Per MOT	D	18.50	20.00
- Minor Repairs – Labour per hour (plus parts)	a	Per hour labour	D	40.00	41.00
- Use of Diagnostics	a	Per Use	D	40.00	41.00

### VAT Codes:

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Public Convenience</b>					
Public convenience charge	a	Per Use	D	0.40	<b>0.40</b>
<b>Dog Control Charges:</b>					
Cost of collection and kennelling	d	Per Day	D	25.00	<b>25.00</b>
Cost to collect stray dog from Kennels	d	Per Collection of Stray	D	75.00	<b>75.00</b>
Cost of return of stray dog by dog warden	d	Per Return of Stray	D	35.00	<b>35.00</b>
Fixed Penalty Notice for PSPO Breach	d	Per Fixed Penalty Notice	P	100.00	<b>100.00</b>

**VAT Codes:**  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>Car Parks</u></b>					
<b><u>St Annes</u></b>					
<b>St. Annes Square:</b>					
9:00 a.m. to 6:00 p.m. (All Days)					
- Cars etc. – up to 0.5 Hours	a	Per Session	D	0.80	0.90
- Cars etc. – 0.5 to 1 hour	a	Per Session	D	1.40	1.50
- Cars etc. – 1 to 2 hours	a	Per session	D	2.50	2.50
- Car etc. – 2 to 3 hours	a	Per session	D	3.80	3.90
- At other times	N/A	Free	D	Free	Free
<b>St. Annes Swimming Pool:</b>					
9:00 a.m. to 6:00 p.m.					
- Cars etc. - up to 1 hour	a	Per Session	D	1.20	1.30
- Cars etc. - 1 to 2 hours	a	Per Session	D	2.20	2.30
- Cars etc. - 2 to 3 hours	a	Per Session	D	2.90	3.00
- Cars etc. - 3 to 4 hours	a	Per Session	D	3.40	3.50
- Cars etc. - over 4 hours	a	Per Session	D	4.50	4.60
- Transferrable Ticket	a	Per Session	D	5.00	5.00
- At Other times for passenger vehicles:	N/A	Free	D	Free	Free
- Motorhome Up to 24 hours (1 day)	a	Per Session	D	15.00	15.00
- Motorhome 24 to 48 hours (1 to 2 days)	a	Per Session	D	25.00	25.00

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated



## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>St. Annes Swimming Pool (continued):</b>					
Winter seasonal charge 1 <sup>st</sup> November to 20 <sup>th</sup> March					
- Cars etc. - up to 1 hour	a	Per Session	D	0.90	1.00
- Cars etc. - 1 to 2 hours	a	Per Session	D	1.70	1.80
- Cars etc. - 2 to 3 hours	a	Per Session	D	2.20	2.30
- Cars etc. - 3 to 4 hours	a	Per Session	D	2.60	2.70
- Cars etc. - over 4 hours	a	Per Session	D	3.40	3.50
- Transferrable Ticket	a	Per Session	D	4.00	4.00
- At Other times for passenger vehicles:	N/A	Free	D	Free	Free
- Motorhome Up to 24 hours (1 day)	a	Per Session	D	10.00	10.00
- Motorhome 24 to 48 hours (1 to 2 days)	a	Per Session	D	17.50	17.50
<b>Wood Street:</b>					
9:00 a.m. to 6:00 p.m. (All Days)					
- Cars etc. –up to 0.5 hour	a	Per Session	D	0.80	0.90
- Cars etc. - 0.5 to 1 hour	a	Per Session	D	1.40	1.50
- Cars etc. – 1 to 2 hours	a	Per Session	D	2.50	2.50
- Cars etc. – 2 to 3 hours	a	Per Session	D	3.80	3.90
- At Other times	N/A	Free	D	Free	Free
<b>North Beach:</b>					
9:00 a.m. to 6 p.m. (All Days)					
- Cars etc. - up to 1 hour	a	Per Session	D	0.90	1.00
- Cars etc. - 1 to 2 hours	a	Per Session	D	1.50	1.60
- Cars etc.- 2 to 4 hours	a	Per Session	D	2.30	2.40

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>North Beach continued:</b>					
- Cars etc.- Over 4 hours	a	Per Session	D	2.90	<b>3.00</b>
- Transferrable Ticket	a	Per Session	D	5.00	<b>5.00</b>
- At other times for passenger vehicles	N/A	Free	D	Free	<b>Free</b>
- Motorhome Up to 24 hours (1 day)	a	Per Session	D	10.00	<b>10.00</b>
- Motorhome 24 to 48 hours (1 to 2 days)	a	Per Session	D	15.00	<b>15.00</b>
Winter seasonal charge 1 <sup>st</sup> November to 20 <sup>th</sup> March					
- Cars etc. - up to 1 hour	a	Per Session	D	0.70	<b>0.80</b>
- Cars etc. - 1 to 2 hours	a	Per Session	D	1.10	<b>1.20</b>
- Cars etc.- 2 to 4 hours	a	Per Session	D	1.70	<b>1.80</b>
- Cars etc.- Over 4 hours	a	Per Session	D	2.20	<b>2.30</b>
- Transferrable Ticket	a	Per Session	D	4.00	<b>4.00</b>
- At other times for passenger vehicles	N/A	Free	D	Free	<b>Free</b>
- Motorhome Up to 24 hours (1 day)	a	Per Session	D	7.50	<b>7.50</b>
- Motorhome 24 to 48 hours (1 to 2 days)	a	Per Session	D	10.00	<b>10.00</b>
<b>St. Albans Road</b>	N/A	Free	D	Free	<b>Free</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>North Promenade:</b>					
9:00 a.m. to 6:00 p.m.					
- Cars etc. - up to 1 hour	a	Per Session	D	1.20	1.30
- Cars etc. - 1 to 2 hours	a	Per Session	D	2.20	2.30
- Cars etc.- 2 to 3 hours	a	Per Session	D	2.90	3.00
- Cars etc.- 3 to 4 hours	a	Per Session	D	3.40	3.50
- Cars etc.- Over 4 hours	a	Per Session	D	4.50	4.60
- Transferrable Ticket	a	Per Session	D	5.00	5.00
- At other times	N/A	Free	D	Free	Free
- Motorhome Up to 24 hours (1 day)	a	Per Session	D	15.00	15.00
- Motorhome 24 to 48 hours (1 to 2 days)	a	Per Session	D	25.00	25.00
Winter seasonal charge 1 <sup>st</sup> November to 20 <sup>th</sup> March					
- Cars etc. - up to 1 hour	a	Per Session	D	0.90	1.00
- Cars etc. - 1 to 2 hours	a	Per Session	D	1.70	1.80
- Cars etc.- 2 to 3 hours	a	Per Session	D	2.20	2.30
- Cars etc.- 3 to 4 hours	a	Per Session	D	2.60	2.70
- Cars etc.- Over 4 hours	a	Per Session	D	3.40	3.50
- Transferrable Ticket	a	Per Session	D	4.00	4.00
- At other times	N/A	Free	D	Free	Free
- Motorhome Up to 24 hours (1 day)	a	Per Session	D	10.00	10.00
- Motorhome 24 to 48 hours (1 to 2 days)	a	Per Session	D	17.50	17.50

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Fairhaven Road:</b>					
9:00 a.m. to 6:00 p.m. (All Days)					
- Cars etc. - up to 1 hour	a	Per Session	D	1.20	1.30
- Cars etc. - 1 to 2 hours	a	Per Session	D	2.20	2.30
- Cars etc.- 2 to 3 hours	a	Per Session	D	2.90	3.00
- Cars etc.- 3 to 4 hours	a	Per Session	D	3.40	3.50
- Cars etc.- Over 4 hours	a	Per Session	D	4.50	4.60
- Transferrable Ticket	a	Per Session	D	5.00	5.00
- At other times	N/A	Free	D	Free	Free
- Coaches	a	Per day	D	10.00	10.00
- Motorhome Up to 24 hours (1 day)	a	Per Session	D	15.00	15.00
- Motorhome 24 to 48 hours (1 to 2 days)	a	Per Session	D	25.00	25.00
Winter seasonal charge 1 <sup>st</sup> November to 20 <sup>th</sup> March					
- Cars etc. - up to 1 hour	a	Per Session	D	0.90	1.00
- Cars etc. - 1 to 2 hours	a	Per Session	D	1.70	1.80
- Cars etc.- 2 to 3 hours	a	Per Session	D	2.20	2.30
- Cars etc.- 3 to 4 hours	a	Per Session	D	2.60	2.70
- Cars etc.- Over 4 hours	a	Per Session	D	3.40	3.50
- Transferrable Ticket	a	Per Session	D	5.00	4.00
- At other times	N/A	Free	D	Free	Free
- Coaches	a	Per day	D	Free	Free
- Motorhome Up to 24 hours (1 day)	a	Per Session	D	10.00	10.00
- Motorhome 24 to 48 hours (1 to 2 days)	a	Per Session	D	17.50	17.50

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Fairhaven</b>					
<b>St. Pauls Avenue:</b>					
9:00 a.m. to 6:00 p.m. (All Days)					
- Cars etc. - up to 1 hour	a	Per Session	D	1.20	1.30
- Cars etc. - 1 to 2 hours	A	Per Session	D	2.20	2.30
- Cars etc.- 2 to 3 hours	A	Per Session	D	2.90	3.00
- Cars etc.- 3 to 4 hours	A	Per Session	D	3.40	3.50
- Cars etc.- Over 4 hours	A	Per Session	D	4.50	4.60
- Transferrable Ticket	a	Per Session	D	5.00	5.00
- At other times	N/A	Free	D	Free	Free
- Motorhome Up to 24 hours (1 day)	A	Per Session	D	10.00	10.00
- Motorhome 24 to 48 hours (1 to 2 days)	A	Per Session	D	15.00	15.00
Winter seasonal charge 1 <sup>st</sup> November to 20 <sup>th</sup> March					
- Cars etc. - up to 1 hour	a	Per Session	D	0.90	1.00
- Cars etc. - 1 to 2 hours	A	Per Session	D	1.70	1.80
- Cars etc.- 2 to 3 hours	A	Per Session	D	2.20	2.30
- Cars etc.- 3 to 4 hours	A	Per Session	D	2.60	3.70
- Cars etc.- Over 4 hours	A	Per Session	D	3.40	3.50
- Transferrable Ticket	a	Per Session	D	4.00	4.00
- At other times	N/A	Free	D	Free	Free
- Motorhome Up to 24 hours (1 day)	A	Per Session	D	7.50	7.50
- Motorhome 24 to 48 hours (1 to 2 days)	A	Per Session	D	10.00	10.00
<b>Fairhaven Lake</b>	N/A	Free	D	Free	Free

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Stanner bank:</b>					
9:00 a.m. to 6:00 p.m. (All Days)					
- Cars etc. - up to 0.5 hour	A	Per Session	D	0.60	0.70
- Cars etc. - 0.5 to 1 hour	A	Per Session	D	1.20	1.30
- Cars etc. - 1 to 2 hours	A	Per Session	D	2.20	2.30
- Cars etc.- 2 to 3 hours	A	Per Session	D	2.90	3.00
- Cars etc.- 3 to 4 hours	A	Per Session	D	3.40	3.50
- Cars etc.- Over 4 hour	a	Per Session	D	4.50	4.60
- At other times	N/A	Free	D	Free	Free
- Lost ticket/vehicle release charge	a	Per Session	D	4.50	4.60
Winter seasonal charge 1 <sup>st</sup> November to 20 <sup>th</sup> March					
- Cars etc. - up to 0.5 hour	A	Per Session	D	0.50	0.60
- Cars etc. - 0.5 to 1 hour	A	Per Session	D	0.90	1.00
- Cars etc. - 1 to 2 hours	A	Per Session	D	1.70	1.80
- Cars etc.- 2 to 3 hours	A	Per Session	D	2.20	2.30
- Cars etc.- 3 to 4 hours	A	Per Session	D	2.60	2.70
- Cars etc.- Over 4 hour	a	Per Session	D	3.40	3.50
- At other times	N/A	Free	D	Free	Free
<b><u>Lytham</u></b>					
<b>Pleasant Street:</b>					
9:00 a.m. to 6:00 p.m. (All Days)					
- Cars etc. - up to 0.5 hour	a	Per Session	D	0.80	0.90
- Cars etc. - 0.5 to 1 hour	a	Per Session	D	1.40	1.50
- Cars etc. - 1 to 2 hours	a	Per Session	D	2.50	2.60

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Pleasant Street continued:</b>					
- Cars etc.- 2 to 3 hours	a	Per Session	D	3.80	<b>3.90</b>
- Cars etc.- 3 to 5 hours	a	Per Session	D	6.30	<b>6.40</b>
- Cars etc.- 5 to 7 hours	a	Per Session	D	8.40	<b>8.50</b>
- Cars etc. – 7-9 hours	a	Per Session	D	10.50	<b>10.60</b>
- At other times	N/A	Free	D	Free	<b>Free</b>
- Business Permit	a	Annual	D	350.00	<b>360.00</b>
- Resident Permit	a	Annual	D	300.00	<b>310.00</b>
- North Clifton Street Restricted permit (1995)	a	Annual	D	25.00	<b>30.00</b>
<b>Lytham Station:</b>					
9:00 a.m. to 6:00 p.m. (All Days)					
- Cars etc. - up to 1 hour	a	Per Session	D	0.90	<b>1.00</b>
- Cars etc. - 1 to 2 hours	a	Per Session	D	1.50	<b>1.60</b>
- Cars etc.- 2 to 4 hours	a	Per Session	D	2.30	<b>2.40</b>
- Cars etc.- Over 4 hours up to 6 p.m.	a	Per Session	D	2.90	<b>3.00</b>
- Transferrable Ticket	a	Per Session	D	5.00	<b>5.00</b>
- At other times (6pm to 9am)	N/A	Free	D	Free	<b>Free</b>
- Cars etc. – 1 to 2 days	a	Per Session	D	5.30	<b>5.40</b>
- Cars etc. – 2 to 3 days	a	Per Session	D	7.90	<b>8.00</b>
- Cars etc. – 3 to 4 days	a	Per Session	D	10.50	<b>10.60</b>
- Cars etc. – 5 to 7 days	a	Per Session	D	12.60	<b>12.70</b>
- Annual Permits (All)	a	Annual	D	170.00	<b>180.00</b>

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Lytham Station continued:</b>					
Winter seasonal charge 1 <sup>st</sup> November to 20 <sup>th</sup> March					
- Cars etc. - up to 1 hour	a	Per Session	D	0.70	0.80
- Cars etc. - 1 to 2 hours	a	Per Session	D	1.10	1.20
- Cars etc.- 2 to 4 hours	a	Per Session	D	1.70	1.80
- Cars etc.- Over 4 hours up to 6 p.m.	a	Per Session	D	2.20	2.30
- Transferrable Ticket	a	Per Session	D	4.00	4.00
- At other times (6pm to 9am)	N/A	Free	D	Free	Free
- Cars etc. – 1 to 2 days	a	Per Session	D	4.20	4.30
- Cars etc. – 2 to 3 days	a	Per Session	D	5.90	6.00
- Cars etc. – 3 to 4 days	a	Per Session	D	7.90	8.00
- Cars etc. – 5 to 7 days	a	Per Session	D	9.50	9.60
<b>Lytham Green (Bath Street &amp; Dicconson Terrace):</b>					
9:00 a.m. to 6:00 p.m. (All Days)					
- Cars etc. - up to 1 hour	a	Per Session	D	1.20	1.30
- Cars etc. - 1 to 2 hours	a	Per Session	D	2.20	3.30
- Cars etc.- 2 to 3 hours	a	Per Session	D	2.90	3.00
- Cars etc.- 3 to 4 hours	a	Per Session	D	3.40	3.50
- Cars etc.- Over 4 hours	a	Per Session	D	4.50	4.60
- Transferrable Ticket	a	Per Session	D	5.00	5.00
- At other times	N/A	Free	D	Free	Free

### VAT Codes:

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated



## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Lytham Green (Bath Street &amp; Dicconson Terrace) continued:</b>					
Winter seasonal charge 1 <sup>st</sup> November to 20 <sup>th</sup> March					
- Cars etc. - up to 1 hour	a	Per Session	D	0.90	1.00
- Cars etc. - 1 to 2 hours	a	Per Session	D	1.70	1.80
- Cars etc. - 2 to 3 hours	a	Per Session	D	2.20	2.30
- Cars etc. - 3 to 4 hours	a	Per Session	D	2.60	2.70
- Cars etc. - Over 4 hours	a	Per Session	D	3.40	3.50
- Transferrable Ticket	a	Per Session	D	4.00	4.00
- At other times	N/A	Free	D	Free	Free
<b><u>Administrative Buildings</u></b>					
<b>Town Hall, St.Annes:</b>					
9:00 a.m. to 6:00 p.m. (Sat – Sun and Bank holidays)					
- Cars etc. – up to 1 hour	a	Per Session	D	1.20	1.30
- Cars etc. – 1 to 2 hours	a	Per Session	D	2.20	2.30
- Cars etc. – 2 to 3 hours	a	Per Session	D	2.90	3.00
- Cars etc. – 3to 4 hours	a	Per Session	D	3.40	3.50
- Cars etc. – Over 4 hours	a	Per Session	D	4.50	4.60
- Transferrable Ticket	a	Per Session	D	5.00	5.00
- At other times	N/A	Free	D	Free	Free
Winter seasonal charge 1 <sup>st</sup> November to 20 <sup>th</sup> March					
- Cars etc. – up to 1 hour	a	Per Session	D	0.90	1.00
- Cars etc. – 1 to 2 hours	a	Per Session	D	1.70	1.80
- Cars etc. – 2 to 3 hours	a	Per Session	D	2.20	2.30

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Town Hall, St.Annes continued:</b>					
- Cars etc. – 3to 4 hours	a	Per Session	D	2.60	<b>2.70</b>
- Cars etc. – Over 4 hours	a	Per Session	D	3.40	<b>3.50</b>
- Transferrable Ticket	a	Per Session	D	4.00	<b>4.00</b>
- At other times	N/A	Free	D	Free	<b>Free</b>
<b>General</b>					
Fylde Resident's Permit Scheme - Restricted to certain car parks	a	Annual	D	25.00	<b>30.00</b>
Long Stay Business Permit	a	Annual	D	110.00	<b>120.00</b>
Horse Box Permit (North Beach and Fairhaven Road)	a	Annual	D	20.00	<b>20.00</b>
Any Permit Replacement	a	As Required	D	15.00	<b>20.00</b>
Parking Dispensation	a	Per Agreed Period	D	As Negotiated Max £16/day	As Negotiated Max £16/day
Penalty Charge Notices (PCNs)					
PCNs are issued for a variety of contraventions. Contraventions are divided into less serious (Lower Rate) and more serious (Higher Rate) with amounts set by Central Government. A full list of the various contraventions and whether they are lower or higher rate can be viewed at <a href="http://www.patrol-uk.info/contravention-codes-list">www.patrol-uk.info/contravention-codes-list</a> . This list is subject to minor periodic variation. Only Off Street Parking (Car Parks) contravention codes apply to Fylde Council.					
Lower Rate PCN	d	Per Offence	P	50.00 (14 day discount 25.00)	<b>50.00</b> <b>(14 day discount 25.00)</b>

### VAT Codes:

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
--	----------	----------------	--	-----------------------------------	--------------------------------

<b>Penalty Charge Notices (PCNs) continued:</b>					
Higher Rate PCN	d	Per Offence	P	70.00 (14 day discount 35.00)	70.00 (14 day discount 35.00)
Additional Charge to PCN if Charge Certificate Issued	d	Per Offence	P	50% of PCN	50% of PCN
Additional Charge to PCN if registered with court as debt	d	Per Offence	P	9.00	9.00

**VAT Codes:**  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
--	----------	----------------	--	-----------------------------------	--------------------------------

<b><u>ENVIRONMENT PORTFOLIO</u></b>					
<b><u>Land Charges</u></b>					
Note: Land Charges Fees will be in accordance with Local Authority Property Search Services Costing and Guidance and Guidance for Registering Authorities on setting fees for Local Land Charge Services in England.					
<a href="https://www.fylde.gov.uk/business/economic-development/local-land-charges-24-25/">https://www.fylde.gov.uk/business/economic-development/local-land-charges-24-25/</a>					
<b><u>Building Control</u></b>					
<b><u>Full Plans</u></b>					
<b>Standard charge for erection of dwelling houses up to 300m2 and up to 3 storeys</b>					
1 dwelling	a	Per application	D	720.00	<b>792.00</b>
2 dwellings	a	Per application	D	960.00	<b>1,056.00</b>
3 dwellings	a	Per application	D	1,200.00	<b>1,320.00</b>
4 dwellings	a	Per application	D	1,440.00	<b>1,584.00</b>
5 dwellings	a	Per application	D	1,680.00	<b>1,848.00</b>
Erection or conversion of 6 or more dwellings or flats	a	Per application	D	Negotiated fee	Negotiated fee
Erection of dwellings or flats where the total floor area exceeds 300m2	a	Per application	D	Negotiated fee	Negotiated fee
<b>Standard charges for dwellings formed by conversion</b>					
1 dwelling	a	Per application	D	600.00	<b>660.00</b>
2 dwellings	a	Per application	D	840.00	<b>924.00</b>
3 dwellings	a	Per application	D	960.00	<b>1,056.00</b>
4 dwellings	a	Per application	D	1,200.00	<b>1,320.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Standard charges for dwellings formed by conversion continued:</b>					
5 dwellings	a	Per application	D	1,450.00	1617.00
<b>Standard charges for extensions to existing dwellings</b>					
Extension with floor area not exceeding 10m2	a	Per application	D	420.00	462.00
Extension with floor area exceeding 10m2, but not exceeding 40m2	a	Per application	D	540.00	594.00
Extension with floor area exceeding 40m2, but not exceeding 80m2	a	Per application	D	720.00	792.00
Extension with floor area exceeding 80m2, but not exceeding 100m2	a	Per application	D	870.00	957.00
Loft conversion up to 40m2 that does not include a dormer window	a	Per application	D	420.00	462.00
Loft conversion up to 40m2 that includes a dormer window	a	Per application	D	540.00	594.00
Erection or extension of a detached or attached domestic garage not exceeding 40m2	a	Per application	D	390.00	429.00
Erection or extension of a detached or attached domestic garage or carport with floor area exceeding 40m2, but not exceeding 80m2	a	Per application	D	450.00	495.00
Conversion of domestic garage to habitable room	a	Per application	D	390.00	429.00
Notifiable electrical work carried out by a non-competent person (i.e. not Part P registered)	a	Per dwelling	D	300.00	600.00
Reversion work from an approved inspector	a	Per application	D	Negotiated Fee	Negotiated Fee
Building work in relation to more than one building	a	Per application	D	Negotiated Fee	Negotiated Fee
Extension to a dwelling where floor area exceeds 80m2	a	Per application	D	Negotiated Fee	Negotiated Fee
Loft conversion (with or without a dormer) to a dwelling where floor area exceeds 40m2	a	Per application	D	Negotiated Fee	Negotiated Fee
Garage or carport where floor area exceeds 60m2	a	Per application	D	Negotiated Fee	Negotiated Fee
Regularisation of any work which would normally be subject to a set charge/negotiated fee	e	Per application	D	Minimum 150%	Minimum 150%

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Standard charges to other works to dwellings:</b>					
Renovation of a thermal element of a single dwelling or flat	a	Per application	D	150.00	<b>165.00</b>
Renovation of a thermal element to more than one dwelling or flat	a	Per application	D	Negotiated Fee	<b>Negotiated Fee</b>
Replacement windows (multi flat or single dwelling , up to 10 windows)	a	Per application	D	150.00	<b>165.00</b>
Replacement of more than 10 windows	a	Per application	D	Negotiated Fee	<b>Negotiated Fee</b>
Internal alterations (Incl. structural) and installation of fittings other than electrical work	a	Per application	D	Negotiated Fee	<b>Negotiated Fee</b>
Fixed price based on cost of work:					
Up to £1,000	a	Per application	D	150.00	<b>165.00</b>
£1,000 to £5,000	a	Per application	D	250.00	<b>276.00</b>
£5,000 to £10,000	a	Per application	D	300.00	<b>330.00</b>
£10,000 to £20,000	a	Per application	D	400.00	<b>440.00</b>
£20,000 to £30,000	a	Per application	D	500.00	<b>550.00</b>
£30,000 to £40,000	a	Per application	D	600.00	<b>660.00</b>
£41,000 to £100,000	a	Per application	D	£72.00 per £10k	<b>£72.00 per £10k</b>
£101,000 to £1,000,000	a	Per application	D	£48.00 per £10k	<b>£48.00 per £10k</b>
<b>Electrical Work</b>					
Electrical work other than a rewire	a	Per application	D	Negotiated Fee	<b>Negotiated Fee</b>
Rewire of a dwelling including new consumer unit	a	Per application	D	Negotiated Fee	<b>Negotiated Fee</b>

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Standard charges for work to non-domestic buildings:</b>					
<b>Extensions and new buildings (commercial)</b>					
Not Exceeding 10m2 (industrial and storage)	a	Per application	D	350.00	480.00
Not exceeding 10m2 (other use classes)	a	Per application	D	400.00	720.00
Between 10m2 and 40m2 (industrial and storage)	a	Per application	D	450.00	500.00
Between 10m2 and 40m2 (other use classes)	a	Per application	D	550.00	840.00
Exceeding 40m2	a	Per application	D	Negotiated Fee	Negotiated Fee
<b>All other work and alterations to non-domestic buildings</b>					
Window replacement (up to 10 windows)	a	Per application	D	150.00	300.00
Window replacement (over 10 windows)	a	Per application	D	Negotiated fee	Negotiated Fee
Renovation of a thermal element (cost up to £20,000)	a	Per application	D	250.00	360.00
Renovation of a thermal element (cost over £20,000)	a	Per application	D	Negotiated fee	Negotiated Fee
Alterations and works not described elsewhere, including structural, shop and office fit-out and installation of controlled fittings. Based on cost of works:					
Up to £5,000	a	Per application	D	300.00	330.00
£5,000 to £10,000	a	Per application	D	350.00	384.00
£10,000 to £20,000	a	Per application	D	400.00	480.00
£20,000 to £30,000	a	Per application	D	500.00	600.00
£30,000 to £40,000	a	Per application	D	600.00	720.00
£41,000 to £100,000	a	Per application	D	£72.00 per £10k	£72.00 per £10k
£101,000 to £1,000,000	a	Per application	D	£48.00 per £10k	£48.00 per £10k

### VAT Codes:

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Miscellaneous Charges</b>					
Re-open an archive file	a	Per file	D	90.00	90.00
Research and retrieval of manual records (other than for search records)	a	Per file	D	90.00	90.00
Subsequent site inspections on applications previously archived	a	Per inspection	D	90.00	90.00
Copy Decision Notices and Completion certificates and, issue of non-standard data for property sale purposes	a	Per document	D	30.00	30.00
Demolition application to demolish existing property under Section 80 of the Building Act 1984 and issuing of counter notice under Section 81 of the Building Act 1984.	a	Per application	D	150.00	165.00
Research and retrieval of computerised records where application reference is not known	a	Per application	D	50.00	50.00
<b>NOTES:</b>					
1) Where a negotiated fee is indicated factors such as design brief, competency, build duration, service level agreement, number of units/dwellings and type of construction are factored in to provide the individual charge.					
2) Where works are of estimated cost value and are being carried out simultaneously as a standard charge item for extensions to an existing dwelling the fee shall be reduced by 50%					
3) Where the person is registered disabled and the proposals are for the benefit of that person the application is exempt from charge.					
<b>Building Notice</b>					
<b>Standard charge for erection of dwelling houses up to 300m2 and up to 3 storeys</b>					
Building Notice charge is equal to the Full Plans fee plus 10%					
1 dwelling	a	Per application	D	792.00	871.20
2 dwellings	a	Per application	D	1,056.00	1,161.60
3 dwellings	a	Per application	D	1,056.00	1,452.00
4 dwellings	a	Per application	D	1,584.00	1,742.00
5 dwellings	a	Per application	D	1,848.00	2,032.80
Erection or conversion of 6 or more dwellings or flats	a	Per application	D	Negotiated fee	Negotiated fee
Erection of dwellings or flats where the total floor area exceeds 300m2	a	Per application	D	Negotiated fee	Negotiated fee
<b>Standard Charge for dwellings formed by conversion</b>					
1 dwelling	a	Per application	D	660.00	726.00
2 dwellings	a	Per application	D	924.00	1,016.40

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated



## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Standard Charge for dwelling formed by conversion continued:</b>					
3 dwellings	a	Per application	D	1,056.00	1,161.60
4 dwellings	a	Per application	D	1,320.00	1,452.00
5 dwellings	a	Per application	D	1,617.00	1,778.70
<b>Building Notice charges for extensions to existing dwellings</b>					
Extension with floor area not exceeding 10m2	a	Per application	D	462.00	508.20
Extension with floor area exceeding 10m2, but not exceeding 40m2	a	Per application	D	594.00	653.40
Extension with floor area exceeding 40m2, but not exceeding 80m2	a	Per application	D	792.00	871.20
Extension with floor area exceeding 80m2, but not exceeding 100m2	a	Per application	D	957.00	1052.70
Loft conversion up to 40m2 that does not includes a dormer window	a	Per application	D	462.00	508.20
Loft conversion up to 40m2 that includes a dormer window	a	Per application	D	594.00	653.40
Erection or extension of a detached or attached domestic garage not exceeding 40m2	a	Per application	D	429.00	471.90
Erection or extension of a detached or attached domestic garage or carport with floor area exceeding 40m2, but not exceeding 80m2	a	Per application	D	495.00	544.50
Conversion of domestic garage to habitable room	a	Per application	D	429.00	471.90
Notifiable electrical work carried out by a non-competent person (i.e. not Part P registered)	a	Per application	D	250.00	600.00
Reversion work from an approved inspector	a	Per application	D	Negotiated Fee	Negotiated Fee
Building work in relation to more than one building	a	Per application	D	Negotiated Fee	Negotiated Fee
Extension to a dwelling where floor area exceeds 80m2	a	Per application	D	Negotiated Fee	Negotiated Fee
Loft conversion (with or without a dormer) to a dwelling where floor area exceeds 40m2	a	Per application	D	Negotiated Fee	Negotiated Fee
Garage or carport where floor area exceeds 60m2	a	Per application	D	Negotiated Fee	Negotiated Fee
<b>Building Notice charges to other works to dwellings:</b>					
Renovation of a thermal element of a single dwelling or flat	a	Per application	D	165.00	181.50

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Building Notices charges to other works to dwellings continued:</b>					
Renovation of a thermal element to more than one dwelling or flat	a	Per application	D	Negotiated Fee	<b>Negotiated Fee</b>
Replacement windows (multi flat or single dwelling , up to 10 windows)	a	Per application	D	165.00	<b>181.50</b>
Replacement of more than 10 windows	a	Per application	D	Negotiated Fee	<b>Negotiated Fee</b>
Internal alterations (Incl. structural) and installation of fittings other than electrical work	a	Per application	D	Negotiated Fee	<b>Negotiated Fee</b>
<b>Fixed price based on cost of work:</b>					
Up to £1,000	a	Per application	D	165.00	<b>181.50</b>
£1,000 to £5,000	a	Per application	D	275.00	<b>303.60</b>
£5,000 to £10,000	a	Per application	D	330.00	<b>363.00</b>
£10,000 to £20,000	a	Per application	D	440.00	<b>484.00</b>
£20,000 to £30,000	a	Per application	D	550.00	<b>605.00</b>
£30,000 to £40,000	a	Per application	D	660.00	<b>726.00</b>
£41,000 to £100,000	a	Per application	D	£80.00 per £10k	<b>£80.00 per £10k</b>
£101,000 to £1,000,000	a	Per application	D	£50.00 per £10k	<b>£50.00 per £10k</b>
<b>Electrical Work</b>					
Electrical work other than a rewire	a	Per application	D	Negotiated fee	<b>Negotiated Fee</b>
Rewire of a dwelling including new consumer unit	a	Per application	D	Negotiated fee	<b>Negotiated Fee</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>Environmental Health Charges</u></b>					
<b><u>Drainage Services</u></b>					
- Clearance of blocked drain	a	Per Clearance	D	125.00	<b>125.00</b>
- CCTV drain investigation	a	Per investigations	D	125.00	<b>125.00</b>
- Combined clearance and CCTV investigation	a	Per Clearance / Investigation	D	240.00	<b>240.00</b>
<b><u>Removal of Illegal Traveller Encampments:</u></b>					
- Work associated with illegal encampments up to removal order stage	a	Per Encampment	D	350.00	<b>350.00</b>
- Should the encampment remain, then work associated with execution of removal order – per hour	a	Per hour	D	120.00	<b>120.00</b>
- Legal costs and removal to be charged in addition to the above	a	Per Encampment	D	At Cost	<b>At Cost</b>
<b><u>Fixed Penalty Notice – Householder Duty of Care</u></b>					
- Fixed penalty charge to householder	d	Per penalty	D	600.00	<b>600.00</b>
- Fixed penalty charge to householder – reduced if paid within 14 days	d	Per penalty	D	240.00	<b>240.00</b>
<b><u>Fixed Penalty Notice – Fly Tipping</u></b>					
- Fixed penalty charge to fly tipping suspect	d	Per penalty	D	1,000.00	<b>1,000.00</b>
- Fixed penalty charge to fly tipping suspect - reduced if paid within 14 days	d	Per penalty	D	200.00	<b>200.00</b>
<b><u>Air Pollution Control (Environment Protection Act 1990)</u></b>					
Fees are charged at the national rates which are established and set by the Government.					
<a href="https://www.gov.uk/government/publications/environmental-permitting-charging-scheme">https://www.gov.uk/government/publications/environmental-permitting-charging-scheme</a>					
<b>List of Authorised Processes:</b>					
- Commercial Interest	a	Per Property / Site Per Hour	D	75.00	<b>75.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
- Fylde Residents / Students (Academic Research)	d	Per Property / Site Per Hour	D	Free	Free
<b>Public Register Entries:</b>					
- Commercial Interest – per hour	a	Per Property / Site Per Hour	D	110.00	110.00
- Fylde Residents / students (Academic Research)	d	Per Property / Site Per Hour	D	Free	Free
<b>Contaminated Land Enquiries:</b>					
- Contaminated Land Enquires: Desk top study – records /search and basic written response where no more than one site identified - per hour	a	Per Property / Site Per Hour	D	115.00	115.00
- Contaminated Land Enquiries: Where in addition to above, basic written response detailed landfill gas or chemical data is requested or the enquiry covers more than one site.	d	Per Property / Site Per Hour	D	Individual costs to be negotiated	Individual costs to be negotiated
<b>Other Environmental Information:</b>					
- Commercial Interest – Per Hour	a	Per Hour	D	110.00	110.00
- Fylde Residents / Students (Academic Research)	d	Per Session	D	Free	Free
<b>Street Trading Consents:</b>					
- Class 1: Commercial – Annual	d	Per Application	D	460.00	460.00
- Class 1: Commercial – Renewal	d	Per Application	D	430.00	430.00
- Class 2 : Charitable Organisations (no more than one day duration)	d	Per Application	D	0.00	0.00
<b>Volunteer Surrender of food:</b>					
- Documentation / Certification (Per Hour – minimum 1 hour)	d	Per Application	D		
<b>Food Hygiene Rating Scheme:</b>					
- FBO Request for Food Hygiene Rating Revisit	d	Per Revisit	D	183.00	194.00
<b>General Fees &amp; Charges:</b>					
- Work carried out in default of a notice (Initial Costs)	a	Per Investigation	D	125.00	125.00
- Plus cost per premises / site works	a	Per Site / Premises	D	70.00	70.00

### VAT Codes:

a = Standard Rate c = Exempt d = Outside Scope e = Zero Rated

**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Private Water Supplies Regulations 2009</b>					
- Risk Assessment	a	Per Assessment	P	500.00 (MAX)	<b>500.00 (MAX)</b>
- Sampling	a	Each Visit	P	100.00 (MAX)	<b>100.00 (MAX)</b>
- Investigation	a	Each Investigation	P	100.00 (MAX)	<b>100.00 (MAX)</b>
- Granting an authorisation	a	Each Authorisation	P	100.00 (MAX)	<b>100.00 (MAX)</b>
- Analysing a sample (reg 10)	a	Each Sample	P	25.00 (Max)	<b>25.00 (Max)</b>
- Analysing a sample taken during check monitoring	a	Each Sample	P	100.00 (Max)	<b>100.00 (Max)</b>
- Analysing a sample taken during audit monitoring	a	Each Sample	P	500.00 (Max)	<b>500.00 (Max)</b>

**VAT Codes:**  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
--	----------	----------------	--	-----------------------------------	--------------------------------

<b><u>FINANCE &amp; RESOURCES PORTFOLIO</u></b>					
<b><u>Revenues &amp; Benefits Service</u></b>					
<b>Council Tax Administration</b>					
Recovery of admin costs in issuing summonses & liability orders	d	Each	D	72.50	<b>77.50</b>
<b>Business Rates (NDR) Administration</b>					
Recovery of admin costs in issuing summonses & liability orders	d	Each	D	72.50	<b>77.50</b>
<b><u>Electoral Services</u></b>					
<b>Register of Electors</b>					
Sale of copies :- (a) Data Format	d	Each	P	20.00 plus £1.50 per 1000 names (or part)	<b>20.00 plus £1.50 per 1000 names (or part)</b>
- (b) Printed Format	d	Each	P	10.00 plus £5.00 per 1000 names (or part)	<b>10.00 plus £5.00 per 1000 names (or part)</b>
Price of a copy of return or declaration of election expenses (or accompanying document)	d	Each side	P	0.20	<b>0.20</b>
Sale of marked copies of Register / Absent Voters List					
- (a) Printed Format	d	Each	P	10.00 plus £2.00 per 1000 names (or part)	<b>10.00 plus £2.00 per 1000 names (or part)</b>
- (b) Data Format	d	Each	P	10.00 plus £1.00 per 1000 names (or part)	<b>10.00 plus £1.00 per 1000 names (or part)</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>SOCIAL WELLBEING PORTFOLIO</u></b>					
<b><u>Cemetery &amp; Crematorium</u></b>					
The fees for a 'resident' apply where the deceased, immediately before their death was an inhabitant of the Borough of Fylde or a parishioner of any Parish comprised therein.					
<b>Interments:</b>					
For the Interment of:					
- The body of a stillborn child, or a child whose age at the time of death did not exceed 17 years. In a child's grave allocated by the Authority	d	Per Interment	D	0.00	<b>0.00</b>
- The body of a non-resident whose age exceeded 17 years at the time of death	d	Per Interment	D	1,035.00	<b>1,089.00</b>
- The body of a resident whose age exceeded 17 years at the time of death	d	Per Interment	D	690.00	<b>726.00</b>
- For interment in a vault of a non-resident (exclusive of the charges for brickwork)	d	Per Interment	D	1,035.00	<b>1,089.00</b>
- For the interment in a vault of a resident (exclusive of the charges for brickwork)	d	Per Interment	D	690.00	<b>726.00</b>
- For the interment of cremated remains in a grave for a non-resident	d	Per Interment	D	261.00	<b>275.00</b>
- For the interment of cremated remains in a grave for a resident	d	Per Interment	D	175.00	<b>184.00</b>
<b>For the purchase of exclusive right of burial in:</b>					
An earth grave, for 100 years for a non-resident	d	Per Grave	D	1,368.00	<b>1,440.00</b>
An earth grave, for 100 years for a resident	d	Per Grave	D	912.00	<b>960.00</b>
<b>Removal &amp; Re-fix of Memorials:</b>					
For removal and re-fix of memorials	d	Per Memorial	D	Cost + 10%	<b>Cost + 10%</b>
<b>Miscellaneous Use of Chapel</b>					
For Burial Services, Memorial Services etc. in chapel	d	Per time slot	D	254.00	<b>267.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>Cemetery &amp; Crematorium Continued:</u></b>					
<b>Memorials</b>					
For the right to erect:					
- A headstone not exceeding 3ft	c	Per Memorial	D	99.00	104.00
- A headstone on Foundation	c	Per Memorial	D	175.00	185.00
- Kerbings on permitted graves	c	Per Memorial	D	85.00	90.00
- For each extra inscription (Inc. VAT)	a	Per Inscription	D	43.00	45.00
<b>Cremations:</b>					
For the cremation:					
- Of the body of a stillborn child or of a child whose age at the time of death exceeded one month but did not exceed 17 years.	c	Per Cremation	D	0.00	0.00
- Of the body of a person whose age at the time of death exceeded 17 years	c	Per Cremation	D	852.00	899.00
- Early morning & adult simplicity cremations by appointment with the Crematorium Registrar	c	Per Cremation	D	539.00	498.00
- Direct cremations at a time agreed with the crematorium	c	Per Cremation	D	497.00	498.00
- Saturday morning service traditional cremations	c	Per Cremation	D	1,279.00	1,346.00
<b>Memorial Wall Plaques:</b>					
- Single wall plaque including inscription to 70 characters.	a	Per Plaque	D	268.00	283.00
- Double wall plaque including 2 inscriptions to 140 characters.	a	Per Plaque	D	536.00	565.00
- Double wall plaque including reserved section to 70 characters.	a	Per Plaque	D	394.00	416.00
- Second inscription on existing plaque	a	Per Plaque	D	141.00	149.00
<b>Memorial Wall Lease Fee</b>					
- Lease fee per section	a	Per Section	D	130.00	200.00

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated



## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Cremations Continued:</b>					
<b>Memorial Niche:</b>					
- For a purchase of a new niche to include interment of first casket.	c	Per Niche	D	461.00	485.00
- For the purchase of a refurbished niche to include first casket.	c	Per Niche	D	265.00	305.00
- For the interment of a second casket in an existing niche.	c	Per Internment	D	59.00	70.00
- Single inscription on niche cover	a	Per Inscription	D	114.00	120.00
- Renewal of a lease on a niche	c	Per Niche	D	100.00	150.00
<b>Extra Letters on Existing Memorial Stone:</b>					
- Extra Lettering on existing kerbstones	a	Per Inscription	D	141.00	149.00
- For cleaning and re-blackening original inscription (per section)	a	Per Section	D	57.00	60.00
- For other types of memorial works	a	Per Occasion	D	Cost + 10%	Cost + 10%
<b>Book of Remembrance:</b>					
- For a two line entry	a	Per entry	D	54.00	57.00
- For an entry up to five lines	a	Per entry	D	108.00	114.00
- For an entry up to eight lines	a	Per entry	D	162.00	170.00
- For an entry up to five lines to include a floral emblem, badge, crest or other design	a	Per entry	D	191.00	201.00
- For an entry up to eight lines to include a floral emblem, badge, crest or other design	a	Per entry	D	243.00	256.00
<b>Memorial Benches</b>					
- Purchase of a new memorial bench including the first plaque	a	Per bench	D	1,260.00	1,325.00

### VAT Codes:

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Private Sector Housing</b>					
- Enforcement Notice (Housing Act 2004)	d	Per Notice	D	432.00	<b>432.00</b>
- HMO Mandatory Licence (Housing Act 2004)	d	Per Application	D	940.00	<b>940.00</b>
- HMO Licence Renewal (Housing Act 2004)	d	Per Application	D	728.00	<b>728.00</b>
- Immigration housing inspection	d	Per Inspection	D	133.00	<b>133.00</b>
<b>Tenancy Support</b>					
- Pets placed in kennels/cattery	a	Per week	D	-	<b>10.00</b>
- Weekly storage costs	a	Per Removal	D	10.00	<b>10.00</b>
<b>Discounted Market Sale</b>					
- Processing purchaser applications to check eligibility, discounted is reflected on resale and restrictive covenant on property for resale	a	Per Property Sale	D	351.00	<b>351.00</b>
- Formal RICS valuation of the unit in order to comply with the covenant restrictions on the property.	a	Per Property Sale	D	240.00	<b>240.00</b>
- Estate Services and Legal Services fees in order to approve the RICS valuation and ensure the restrictive covenant on the unit has been complied with	a	Per Property Sale	D	350.00	<b>350.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>Licences</u></b>					
<b>Site Licensing Fees – The Mobiles Homes Act 2013:</b>					
- New Site Application	d	Per Application	D	320.00	<b>340.00</b>
- Transfer Existing Site Licence	d	Per Application	D	190.00	<b>202.00</b>
- Alteration of Conditions	d	Per Application	D	375.00	<b>400.00</b>
- Depositing Site Rules	d	Per Application	D	80.00	<b>85.00</b>
- Annual Licence Fee – Per Site	d	Per Site	D	250.00	<b>267.00</b>
- Annual Licence Fee - Pitch Fee	d	Per Pitch	D	5.00	<b>5.50</b>
- Fit & Proper Person Test	d	Per Site	D	250.00	<b>267.00</b>
-					
<b>Street Café:</b>					
- Grant	d	Per Application	D	312.00	<b>333.00</b>
- Renewal	d	Per Application	D	230.00	<b>246.00</b>
- Business and Planning Act Pavement Café Licence	d	Per Application	D to prescribed max	100.00	<b>100.00</b>
<b>Sex Shop: Grant</b>	d	Per Application	D	1,710.00	<b>1,825.00</b>

### VAT Codes:

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Public/Private Hire:</b>					
- Vehicle	d	Per Application	D	190.00	<b>203.00</b>
- Hackney Carriage Vehicle Licences	d	Per Application	D	190.00	<b>203.00</b>
- Hackney Carriage Drivers Licences	d	Per Application	D	94.00	<b>100.00</b>
<b>Plate Charges:</b>					
- Full Set	d	Per Application	D	23.70	<b>23.70</b>
- Rear Plate & Mount	d	Per Application	D	12.75	<b>12.75</b>
- Rear Plate Only	d	Per Application	D	6.00	<b>6.00</b>
- Rear Mount Only	d	Per Application	D	6.75	<b>6.75</b>
- Front Plate & Mount	d	Per Application	D	7.70	<b>7.70</b>
- Front Plate Only	d	Per Application	D	3.10	<b>3.10</b>
- Front Mount Only	d	Per Application	D	4.60	<b>4.60</b>
- Button & Keys	d	Per Application	D	2.00	<b>2.00</b>
- Pouch	d	Per Application	D	1.25	<b>1.25</b>
- Private Hire Door Stickers	d	Per Pair	D	6.15	<b>6.15</b>
- New Style Front Plates from 2023	d	Per Application	D	5.50	<b>5.50</b>
- New Style Rear Plates from 2023	d	Per Application	D	8.50	<b>8.50</b>
- New Style Front Set from 2023 (No Brackets Required)	d	Per Application	D	16.00	<b>16.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Drivers</b>					
- New (annual)	d	Per Application	D	94.00	100.00
- New (3 yearly)	d	Per Application	D	235.00	250.00
- Private Hire Operators 1-5 Vehicles (5 yearly)	d	Per Application	D	312.00	333.00
- Private Hire Operators 6-10 Vehicles (5 yearly)	d	Per Application	D	333.00	355.00
- Private Hire Operators 11 Vehicles (5 yearly)	d	Per Application	D	358.00	382.00
- Replacement Driver Badges	d	Per Application	D	10.50	10.50
- Driver Licence Renewals (Private Hire or Hackney)	d	Per Application	D	78.00	83.00
- Driver Licence Renewals (Private Hire or Hackney 3 yearly)	d	Per Application	D	184.50	197.00
- Drivers Combined New	d	Per Application	D	130.50	140.00
- Drivers Combined New (3 yearly)	d	Per Application	D	235.00	250.00
- Drivers Combined Existing	d	Per Application	D	84.50	90.00
- Driver Combined Existing (3 yearly)	d	Per Application	D	184.50	197.00
- Transfer Licence Fee	d	Per Application	D	37.00	39.00
- <b>Notes: We do not issue refunds with respect to Taxi/PHV Licences</b>					
- Fare Cards	d	Per Application	D	2.65	3.00
- Knowledge Test	d	Per Test	D	19.00	20.00

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Licensing &amp; Registration:</b>					
- Grant of Animal Boarding Establishment (Initial application including one inspection)	d	Per Application	D	110.00	200.00
- Additional fee payable on approval of 2 year licence	d	Per Application	D	69.00	74.00
- Additional fee payable on approval of 3 year licence	d	Per Application	D	138.00	148.00
- Renewal of Animal Boarding Establishment (Initial application including one inspection)	d	Per Application	D	106.00	200.00
- Additional fee payable on approval of 2 year licence	d	Per Application	D	69.00	74.00
- Additional fee payable on approval of 3 year licence	d	Per Application	D	138.00	148.00
- Grant of Dog Breeding Establishment Licence (Initial application including one inspection)	d	Per Application	D	110.00	200.00
- Additional fee payable on approval of 2 year licence	d	Per Application	D	69.00	74.00
- Additional fee payable on approval of 3 year licence	d	Per Application	D	138.00	148.00
- Renewal of Dog Breeding Establishment (Initial application including one inspection)	d	Per Application	D	-	200.00
- Additional fee payable on approval of 2 year licence	d	Per Application	D	-	74.00
- Additional fee payable on approval of 3 year licence	d	Per Application	D	-	148.00
- Grant of Selling Animals as Pets (Initial application including one inspection)	d	Per Application	D	-	184.00
- Additional fee payable on approval of 2 year licence	d	Per Application	D	-	74.00
- Additional fee payable on approval of 3 year licence	d	Per Application	D	-	148.00
- Renewal of Selling Animals as Pets (Initial application including one inspection)	d	Per Application	D	94.00	184.00
- Additional fee payable on approval of 2 year licence	d	Per Application	D	69.00	74.00
- Additional fee payable on approval of 3 year licence	d	Per Application	D	138.00	148.00

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
- Hiring of Horses Licence	d	Per Application	D	144.00	153.00
- Hiring of Horses Licence Renewal	d	Per Application	D	135.00	144.00
- Re-inspection of animal welfare premises	d	Per Application	D	-	150.00
- Scrap Metal Collectors	d	Per Application	D	343.00	368.00
- Scrap Metal Site	d	Per Application	D	348.50	372.00
- Second Hand Dealer Registration	d	Per Application	D	125.50	134.00
- Skin Piercing Registration – Premises	d	Per Application	D	172.00	184.00
- Skin Piercing Registration - Persons	d	Per Application	D	172.00	184.00
Notes:					
<p>Skin piercers include acupuncturists, tattooists, ear piercers and electrologists'. Both skin piercers and their premises have to be registered with an Authority. Normally there is one registered proprietor for each premises, although there may be a number of practitioners. Each and every additional practitioner will be required to register</p>					
General:					
<p>Alterations or additions to the above licences, registrations and consents, which result in the need to visit premises and issue documentation will be charged at half the standard fee.</p> <p>Many of the Licences are issued from the 1<sup>st</sup> January each year. Where application is made part way through a year, 1/12 of the standard fee will be charged for each full month remaining plus an administration fee of £54.00</p> <p>Where a licence is surrendered part way through a year a 1/12 refund of the standard fee will be charged for each full calendar month remaining, less an administration fee of £54.00</p> <p>Licence fee levels for 2021/22 have been assessed to ensure the fee equates to no more than the cost of providing the licence.</p>					

### VAT Codes:

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>Gambling Act 2005 – Premises Licence Fees</u></b>					
<b>Casino Premises Licence:</b>					
- Annual Fee	d	Per Application	D to P max	271.50	290.00
- Variation Fee	d	Per Application	D to P max	195.00	208.00
- Transfer Fee	d	Per Application	D to P max	156.50	167.00
- Reinstatement of Licence	d	Per Application	D to P max	156.50	167.00
<b>Bingo Premises Licence:</b>					
- New Application	d	Per Application	D to P max	200.00	213.50
- Annual Fee	d	Per Application	D to P max	246.00	263.00
- Provisional Statement Fee	d	Per Application	D to P max	156.50	167.00
- Premises Licence fee holder of provisional statements	d	Per Application	D to P max	31.00	33.00
- Variation Fee	d	Per Application	D to P max	195.00	208.00
- Transfer Fee	d	Per Application	D to P max	156.50	167.00
- Reinstatement of Licence	d	Per Application	D to P max	156.50	167.00
<b>Bingo Premises (Other) Licence:</b>					
- New Application	d	Per Application	D to P max	200.00	213.50
- Annual Fee	d	Per Application	D to P max	246.00	263.00
- Provisional Statement Fee	d	Per Application	D to P max	156.50	167.00
- Provisional Licence fee for holders of provisional statements	d	Per Application	D to P max	31.00	33.00

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated



**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
- Variation Fee	d	Per Application	D to P max	195.00	208.00
- Transfer Fee	d	Per Application	D to P max	156.50	167.00
- Reinstatement of Licence	d	Per Application	D to P max	156.50	167.00
<b>Adult Gaming Centre Premises Licences:</b>					
- New Application	d	Per Application	D to P max	200.00	213.50
- Annual Fee	d	Per Application	D to P max	246.00	263.00
- Provisional Statement Fee	d	Per Application	D to P max	156.50	167.00
- Premises Licence fee for holders of provisional statements	d	Per Application	D to P max	31.00	33.00
- Variation Fee	d	Per Application	D to P max	195.00	208.00
- Transfer Fee	d	Per Application	D to P max	156.50	167.00
- Reinstatement of Licence	d	Per Application	D to P max	156.50	167.00
<b>Tracks:</b>					
- New Application	d	Per Application	D to P max	200.00	213.50
- Annual Fee	d	Per Application	D to P max	246.00	263.00
- Provisional Statement fee	d	Per Application	D to P max	156.50	167.00
- Premises licence fee for holder of provisional Statement	d	Per Application	D to P max	31.00	33.00
- Variation Fee	d	Per Application	D to P max	195.00	208.00
- Transfer Fee	d	Per Application	D to P max	156.50	167.00
- Reinstatement of licence	d	Per Application	D to P max	156.50	167.00

**VAT Codes:**  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
Tracks (continued)					
- Fee for notification of change of circumstance	d	Per Application	P	50.00	<b>50.00</b>
- Fee for copy of licence	d	Per Application	P	25.00	<b>25.00</b>
<b>Licensing Act Charges</b>					
<b>Licensed Premises Fees:</b>					
Non-Domestic Rateable Value					
<b>Application / Initial Fee</b>					
- Band A: 0 - 4300	d	Per Application	P	100.00	<b>100.00</b>
- Band B: 4301 - 3300	d	Per Application	P	190.00	<b>190.00</b>
- Band C: 33001 - 87000	d	Per Application	P	315.00	<b>315.00</b>
- Band D: 87001 - 125000	d	Per Application	P	450.00	<b>450.00</b>
- Band E: 125001 and Over	d	Per Application	P	635.00	<b>635.00</b>
<b>Annual / Renewal Charge</b>					
- Band A: 0 - 4300	d	Per Application	P	70.00	<b>70.00</b>
- Band B: 4301 - 3300	d	Per Application	P	180.00	<b>180.00</b>
- Band C: 33001 - 87000	d	Per Application	P	295.00	<b>295.00</b>
- Band D: 87001 - 125000	d	Per Application	P	320.00	<b>320.00</b>
- Band E: 125001 and Over	d	Per Application	P	350.00	<b>350.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<p><b>Note:</b> Where the premises are in Band D or Band E, and where the primary or exclusive function is to supply alcohol for consumption on the premises the fees will be as follows.</p>					
-					
<b>Annual / Renewal Charge</b>					
- Band D: 87001 - 125000	d	Per Application	P	640.00	<b>640.00</b>
- Band E: 125000 and Over	d	Per Application	P	1,050.00	<b>1,050.00</b>
- Personal Licence: Renewable after 10 years	d	Per Application	P	37.00	<b>37.00</b>
<b>Other Fees &amp; Charges:</b>					
Application for copy of licence or summary on theft, loss etc. of premises licence or summary	d	Per Application	P	10.50	<b>10.50</b>
Notification of Change of name or address (holder of premises licence)	d	Per Application	P	10.50	<b>10.50</b>
- Application to vary to specify individual as premises supervisor	d	Per Application	P	10.50	<b>10.50</b>
- Application to transfer premises licence	d	Per Application	P	23.00	<b>23.00</b>
- Interim authority notice	d	Per Application	P	23.00	<b>23.00</b>
- Application for making a provisional licence	d	Per Application	P	23.00	<b>23.00</b>
Application for a copy certificate or summary on theft, loss of certificate or summary	d	Per Application	P	315.00	<b>315.00</b>
Notification of change of name or alteration of club rules	d	Per Application	P	10.50	<b>10.50</b>
- Change of relevant registered address of club	d	Per Application	P	10.50	<b>10.50</b>
- Temporary event notices	d	Per Application	P	10.50	<b>10.50</b>
- Application of copy of notice on theft, loss etc. of temporary event notice	d	Per Application	P	21.00	<b>21.00</b>
- Application for copy of licence on theft, loss etc. of personal licence	d	Per Application	P	10.50	<b>10.50</b>
- Notification of change of name or address (personal licence)	d	Per Application	P	10.50	<b>10.50</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<p><b>Other fees &amp; charges continued:</b></p> <p>Notice of interest in any premises</p> <p>Note: All the prescribed Licensing Act 2003 fees are currently prescribed in regulations to the act. New legislation is anticipated whereby such fees shall be locally set but the date for this currently unknown.</p>	d	Per Application	P	21.00	<b>21.00</b>

VAT Codes:  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>TOURISM, LEISURE &amp; CULTURE PORTFOLIO</u></b>					
<b>Fairhaven Lake</b>					
<b>Motor Boat Hire:</b>					
- Per boat	d	Per 20 min	D	10.00	10.00
<b>Rowing Boat Hire:</b>					
- Per boat	d	Per 30 min	D	8.00	8.00
<b>Canoe Hire:</b>					
- Per boat	d	Per 30 min	D	8.00	8.00
<b>Stand Up Paddleboard Hire:</b>					
- Per board	d	Per 2 hr.	D	10.00	10.00
<b>Private Use:</b>					
<b>Dinghy/Sail craft:</b>					
- 2 hr. period	d	Per 2 hr.	D	6.00	6.00
- Day	d	Per day	D	12.00	12.00
- Season	d	Per season	D	75.00	75.00
<b>Paddle Permit:</b>					
<b>Canoe/Stand Up Paddle Boarding/Kayak/Windsurfing</b>					
- Annual Permit	d	Per annum	D	60.00	60.00
- 2 hr. period	d	Per 2 hr	D	5.00	5.00
- Day	d	Per day	D	10.00	10.00
<b>Fairhaven Adventure Golf:</b>					
- Adult	d	Per round	D	7.00	7.00
- Junior	d	Per round	D	5.00	5.00
- Family Ticket (2 adults, 2 children)	d	Per round	D	20.00	20.00
- Annual Adult	d	Annual	D	65.00	65.00
- Annual Child	d	Annual	D	45.00	45.00
- Annual Family	d	Annual	D	180.00	180.00

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Fairhaven Adventure Golf (continued):</b>					
- Group private hire	d	Per hour	D	70.00	<b>70.00</b>
<b>Fairhaven Water Sport Centre:</b>					
- Open water swimming	d	Per 2 hr	D	4.50	<b>4.50</b>
- School water session incl. facilities and equipment	d	Half day	D	50.00	<b>50.00</b>
- School water session incl. facilities and equipment	d	Full day	D	80.00	<b>80.00</b>
- School water session incl. facilities and equipment (Concessional rate)	d	Per Session	D	POA	<b>POA</b>
- Room only hire (Mawson Back Classroom)	d	Per hour	D	15.00	<b>15.00</b>
- Room only hire (discounted/charitable rate) (Mawson Back Classroom)	d	Per hour	D	10.00	<b>10.00</b>
- Room only hire (Riley Front Classroom)	d	Per hour	D	20.00	<b>20.00</b>
- Room only hire (discounted/charitable rate) (Riley Front Classroom)	d	Per hour	D	15.00	<b>15.00</b>
- Have a go paddle session	d	Per session	D	20.00	<b>20.00</b>
- Paddle award course, Start	d	Per course	D	80.00	<b>80.00</b>
- Paddle award course, Discover	d	Per course	D	120.00	<b>120.00</b>
- Paddle award course, Explore	d	Per course	D	160.00	<b>160.00</b>
- Learn to paddle board	d	Per course	D	65.00	<b>65.00</b>
- Windsurf course adult – Start windsurfing	d	Per course	D	80.00	<b>80.00</b>
- Windsurf course adult – Intermediate windsurfing	d	Per course	D	120.00	<b>120.00</b>
- Windsurf course junior – Stage 1	d	Per course	D	80.00	<b>80.00</b>
- Windsurf course junior – Stage 2	d	Per course	D	120.00	<b>120.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Fairhaven Water Sport Centre Continued:</b>					
- One to One paddle lesson	d	Per hour	D	20.00	<b>20.00</b>
- Corporate paddle session per person	d	Per session	D	20.00	<b>20.00</b>
- Mixed water sports private party per person	d	Per session	D	15.00	<b>15.00</b>
- Holiday camp	d	Per day	D	25.00	<b>25.00</b>
<b>Fairhaven Park Activities:</b>					
- Triathlon adult	d	Per event	D	30.00	<b>30.00</b>
- Triathlon junior	d	Per event	D	15.00	<b>15.00</b>
- Orienteering hire box	d	Half day	D	20.00	<b>20.00</b>
- School Adventure Island Hire	d	Half day	D	50.00	<b>50.00</b>
- School Leisure and Sport Pass (min charge)	d	Full day	D	150.00	<b>150.00</b>
<b>Fairhaven Combined Pass:</b>					
- Family leisure pass (4 people golf and motorboat)	d	Per round/trip	D	25.00	<b>25.00</b>
- Holiday Camp (combined activities)	d	5-day pass	D	100.00	<b>100.00</b>
<b>Fairhaven Events</b>					
- Special events and promotions	d	Ad hoc	D	POA	<b>POA</b>
<b>Fairhaven Tennis:</b>					
- Adult / Family court hire per hour	d	Per Hour	D	7.50	<b>7.50</b>

### VAT Codes:

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b>Fairhaven Tennis continued:</b>					
- Junior / Senior Citizen court hire per hour	d	Per Hour	D	4.50	<b>4.50</b>
- Hire of Rackets – deposit	d	Deposit	D	5.00	<b>5.00</b>
Club Reservation April – September (1 Court for one 3 hr. session per week)					
<b>Game Sites:</b>					
<b>Bowling (Crown &amp; Flat):</b>					
- Adult Bowls	d	Two Hours	D	6.00	<b>6.00</b>
- Senior Citizen	d	Two Hours	D	5.00	<b>5.00</b>
- Junior Bowls	d	Two Hours	D	2.00	<b>2.00</b>
- Hire of Bowls – deposit	d	Deposit	D	5.00	<b>5.00</b>
- Adult Contract	d	Annual	D	85.00	<b>85.00</b>
- Senior Citizen Contract	d	Annual	D	65.00	<b>65.00</b>
- Junior Contract	d	Annual	D	30.00	<b>30.00</b>
- Winter Contract only	d	Winter	D	20.00	<b>20.00</b>
- Green Reservation per hour	d	Per Hour	D	35.00	<b>35.00</b>

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated



## Fees and Charges 2024/25

## Appendix J

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>Sports Facilities</u></b>					
<b>(Park View Rd, Blackpool Rd)</b>					
<b>Football:</b>					
- Occasional Match (approx.. 2 hours)	d	Per 2 hours	D	60.00	<b>60.00</b>
<b>Season Bookings:</b>					
One match every other week per team:					
- Adult	d	Per Season	D	230.00	<b>230.00</b>
- Junior 11V11	d	Per Season	D	135.00	<b>135.00</b>
- Junior 9V9	d	Per Season	D	110.00	<b>110.00</b>
- Junior 7V7	d	Per Season	D	90.00	<b>90.00</b>
- Junior 5V5	d	Per Season	D	60.00	<b>60.00</b>
Tournaments					
- Adult	d	Per Pitch	D	30.00	<b>30.00</b>
- Junior	d	Per Pitch	D	25.00	<b>25.00</b>
<b><u>Hewitt Lecture Room:</u></b>					
Per hour or part there of:					
Monday to Friday					
- Saturdays & Bank Holidays	c	Per Hour*	D	16.00	<b>16.00</b>
- Commercial Hire	c	Per Hour*	D	22.00	<b>22.00</b>
- Share Room (Room 2)	c	Per Hour*	D	45.00	<b>45.00</b>
- Share Room (Room 2)	c	Per Hour*	D	12.00	<b>12.00</b>
*Rate per hour in half hour periods					

**VAT Codes:**

a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
<b><u>Allotment Plots:</u></b>					
- Full plot yearly rent	d	Per plot	D	60.00	65.00
- Half plot yearly rent	d	Per plot	D	30.00	35.00
<b><u>Ranger Services:</u></b>					
- Ranger Environmental Education (Schools)	c	Half Day	D	75.00	80.00
- Ranger Environmental Education (Schools)	c	Full Day	D	150.00	160.00
- Ranger Events	c	Per child	D	2.00	2.50
<b><u>Splash Park:</u></b>					
- Splash entry charge per child	d	Per Hour	D	1.00	1.00

VAT Codes:  
a = Standard Rate   c = Exempt   d = Outside Scope   e = Zero Rated

**Fees and Charges 2024/25**

**Appendix J**

	VAT Code	Unit Of Charge	Variable Charge Discretionary (D) Prescribed (P)	Approved 2023/24 Fees & Charges £	Draft 2024/25 Fees & Charges £
--	----------	----------------	--	---	--------------------------------------

VAT Codes:  
 a = Standard Rate    c = Exempt    d = Outside Scope    e = Zero Rated

## SCRUTINY ITEM

REPORT OF	MEETING	DATE	ITEM NO
INTERIM SCRUTINY MANAGER	INTERNAL AFFAIRS SCRUTINY COMMITTEE	20 FEBRUARY 2024	9
<b>IN-DEPTH SCRUTINY REVIEW - AFFORDABLE HOUSING</b>			

### PUBLIC ITEM

This item is for consideration in the public part of the meeting.

#### PURPOSE OF THIS REPORT

Further to the resolution of the Committee on 5 September 2023 to commence an in-depth scrutiny review on Affordable Housing, members are requested to consider/agree the attached Scoping Document and nominate members to be appointed to a Task & Finish Group to undertake the review.

#### SOURCE OF REFERRAL

Scrutiny training event - 7 June 2023

Workshop of Internal Affairs Scrutiny Committee members - 22 August 2023.

Workshop Community Focus Scrutiny Committee - 19 September 2023

Minutes - Internal Affairs Scrutiny Committee - 5 September 2023

#### FURTHER INFORMATION

None

#### SUGGESTED RECOMMENDATIONS

1. To agree to the proposed Scoping Document relating to Affordable Housing.
2. To nominate members to be appointed to the Affordable Housing Task & Finish Group for this purpose.
3. To recommend direct to the Executive Committee the findings from the first part of the review relating to the Housing Needs Survey 2022 (HNS) and the associated update to the Affordable Housing Supplementary Planning Document (AHSPD) which is deemed to be a priority with the remaining work relating other elements of the affordable housing review being picked up by the Task and Finish Group later in the year.

### REPORT

1. At a workshop of the Internal Affairs Scrutiny Committee held on 22 August, members were invited to consider the in-depth scrutiny reviews for Internal Affairs Scrutiny Committee for the remainder of the 2023/24 municipal year.
2. The Committee at its meeting on 5 September 2023 agreed to the following in-depth scrutiny reviews being established and commenced in the remainder of the 2023/24 municipal year in the following order: Regeneration followed by Affordable Housing.

3. The Scrutiny Workplan outlines the areas of work which are expected to be scrutinised over the coming months/year by or on behalf of the Council's Scrutiny function and any Task and Finish Groups convened for review work.
4. The concept of a Task and Finish Group to undertake this piece of work was agreed at the 5 September meeting. Members are now invited to nominate members to be appointed to this group.
5. The Committee is also invited to consider the proposed Scrutiny Review Scoping Document for Affordable Housing which is attached at Appendix 1.
6. Due to other ongoing scrutiny commitments, it is proposed that the in-depth review on Affordable Housing be commenced (in part) in February. The remaining work relating to other elements of the affordable housing review will be picked up by the Task and Finish Group later in the year.
7. As this piece of work is two-fold, it is suggested that the findings from part of the review relating to the Housing Needs Survey 2022 (HNS) and the associated update relating to the Affordable Housing Supplementary Planning Document (AHSPD) which is deemed to be a priority be considered at the first meeting of the Task and Finish Group and subsequently reported direct to the Executive Committee.

BACKGROUND PAPERS REVELANT TO THIS ITEM		
Name of document	Date	Where available for inspection
Fylde Council Constitution	May 2023	<a href="#">CMIS &gt; Constitution /Governance Matters</a>
Minutes - IASC	5 Sept 2023	<a href="#">CMIS &gt; Meetings Calendar</a>

LEAD AUTHOR	CONTACT DETAILS	DATE
Scrutiny Team	<a href="mailto:scrutiny@fylde.gov.uk">scrutiny@fylde.gov.uk</a>	31 January 2024

### Attached Documents

Appendix 1 - Scrutiny Review Scoping Template - Affordable Housing

## Fylde Council Scrutiny Review Scoping Template

<b>Review Topic</b> (Name of review)	Affordable housing
<b>Parent Scrutiny Committee</b>	Internal Affairs Scrutiny Committee
<b>Lead Member Review Group</b> (Cllrs Involved)	To be confirmed
<b>Officer Support</b> (Scrutiny Review Officer lead)	Scrutiny Team
<b>Rationale</b> (Key issues and/or reason for doing the review)	<p>Affordable housing delivery is a key priority which is included in the Corporate Plan.</p> <p>To deliver this it's important that there are enough houses of the appropriate type, tenure, design, density and mix to meet local housing need. In support of this, the Local Plan includes a policy requiring affordable housing provision on development sites, or financial contributions for delivery off-site where appropriate. The Council has produced the Affordable Housing Supplementary Planning Document (AHSPD) to provide guidance on the application of the policy.</p> <p>The Council has engaged consultants who have undertaken a Housing Needs Survey (HNS) on its behalf. There is a need to update guidance in the AHSPD to ensure that affordable housing delivered genuinely meets local housing needs to best effect, in accordance with the findings of the HNS, in order to ensure best use of resources and the best outcomes.</p> <p>There is a need for the Council to develop an understanding of the needs for supported housing within the borough including the elements which are under the control of Lancashire County Council to support vulnerable adults and children to provide evidence and indicate any future policy requirements for the Local Plan. Our current approach is limited to Policy H2 in the Local Plan requiring 20% adaptable accommodation on sites.</p> <p>There is a need for the Council to examine how it can ensure delivery of housing units to meet the needs of these vulnerable groups. Recent experience with Registered Providers illustrates they are reluctant to deliver supported tenures and focus on general needs delivery. Of significant concern is the demand for temporary homeless accommodation and supported housing for vulnerable complex cohort.</p> <p>Demand from households threatened with homelessness has increased by 25% since 2019/20 with the service dealing with on average 800 enquiries per annum which has seen a 50% increase over the same period for clients who require</p>

	<p>temporary homeless accommodation. The majority of these clients require support within their housing circumstances. The Local Authority has a supply of 10 units of temporary homeless accommodation which results in an over reliance of B&amp;B placements out of area. Projects are underway in 2023/24 to increase the supply to 35 units with external partners.</p>
<p><b>Objectives of the Review</b> (Specify exactly what the review should achieve)</p>	<ul style="list-style-type: none"> <li>▪ To understand the Local Authority’s statutory responsibilities under homelessness legislation and the measures necessary to meet this.</li> <li>▪ To understand the affordable and supported housing needs of the Borough and work with partner agencies and understand their statutory responsibilities.</li> <li>▪ To understand how needs for supported housing can be assessed and met with statutory partner agencies.</li> <li>▪ To understand what changes are needed to the AHSPD in order to ensure that affordable housing delivery meets needs most effectively.</li> <li>▪ To understand how the priorities and requirements of bodies responsible for commissioning housing for adults and children with social care needs can be identified.</li> <li>▪ To investigate how options for the future provision of housing with support in the borough can meet the needs of vulnerable households, including those at risk of homelessness.</li> <li>▪ To consider opportunities for joint working on delivery and allocation of units with partner statutory agencies.</li> <li>▪ To make recommendations to the Executive Committee and any other relevant body, organisation or partner agency.</li> </ul>
<p><b>Indicators of Success</b> (What factors make up a helpful review)</p>	<ul style="list-style-type: none"> <li>▪ The Council is meeting its statutory responsibilities under homelessness legislation within the borough.</li> <li>▪ That the Council is able to implement policies and guidance that maximises effectiveness in meeting affordable housing and supported housing needs.</li> <li>▪ The Council can demonstrate partnership working and accountability for support and identifying need, with partner agencies who have a statutory responsibility.</li> <li>▪ Local Plan or AHSPD contain a commitment to deliver number of units for identified cohort.</li> <li>▪ Clear recommendations are made which are SMART<sup>1</sup></li> </ul>
<p><b>Methodology/Approach</b> (What enquiries will be used to gather evidence and why)</p>	<ul style="list-style-type: none"> <li>▪ Review of existing evidence including the Housing Needs Survey 2022.</li> <li>▪ Review of statutory functions of the Upper Tier and Lower Tier authorities.</li> <li>▪ Witnesses attending the Task and Finish Group.</li> <li>▪ Review of relevant policies and guidance.</li> </ul>

<sup>1</sup> Specific, Measurable, Assignable, Realistic, Time-related.

	<ul style="list-style-type: none"> <li>▪ Review of current practice, homelessness data and rehousing outcomes and opportunities including average timescales.</li> <li>▪ Engagement with statutory bodies with rehousing responsibilities in Fylde for those requiring support or who are vulnerable.</li> <li>▪ Engagement with commissioning bodies for supported housing.</li> </ul>		
<b>Specify Witnesses/Experts</b> (Whom to see and when) - subject to review as evidence becomes available.	It is suggested that the following be invited to provide evidence to the scrutiny committee (please note the list is not exhaustive): <ul style="list-style-type: none"> <li>▪ Head of Planning</li> <li>▪ Development Manager</li> <li>▪ Relevant housing and planning officers</li> <li>▪ Moving On Service</li> <li>▪ Lead member and ward Cllrs of Fylde Council</li> <li>▪ Responsible officers and lead members of Lancashire County Council Social Services for children and adults</li> <li>▪ Existing housing providers of general needs and supported accommodation in the borough</li> <li>▪ Interested members of the local community</li> </ul>		
<b>Specify Evidence Sources for documents</b> (Specify which to look at)	<ul style="list-style-type: none"> <li>▪ Legislation</li> <li>▪ Government Policy and Guidance</li> <li>▪ Fylde Council Corporate Plan</li> <li>▪ Fylde Housing Needs Survey 2022</li> <li>▪ Fylde Local Plan to 2032 (incorporating Partial Review)</li> <li>▪ Affordable Housing Supplementary Planning Document</li> <li>▪ Homelessness and Rough Sleeping Strategy to 2025</li> <li>▪ Lancashire County Council social services relevant strategies</li> </ul>		
<b>Specify Site Visits</b> (Where and when)	N/A		
<b>Specify Evidence Sources for views of Stakeholders.</b> (consultation/workshops/focus groups/public meetings)	To be established by the Task and Finish Group		
<b>Publicity Requirements</b>	To be confirmed		
<b>Resource Requirements</b> <ul style="list-style-type: none"> <li>• Person-days</li> <li>• Expenditure</li> </ul>	To be confirmed Within existing budgets		
<b>Barriers/dangers/risks</b> <b>(Identify any potential pitfalls)</b>	Capacity of the relevant services to contribute to review. Willingness of Lancashire County Council to engage. Financial consideration		
<b>Start Date</b>	Feb 2024	<b>Draft Report deadline</b>	To be staggered
<b>Mtg Frequency</b>	TBC	<b>Projected completion date</b>	TBC



## SCRUTINY ITEM

REPORT OF	MEETING	DATE	ITEM NO
HEAD OF PLANNING	INTERNAL AFFAIRS SCRUTINY COMMITTEE	20 FEBRUARY 2024	10
<b>PLANNING PEER REVIEW ACTION PLAN – MONITORING DELIVERY</b>			

### PUBLIC ITEM

This item is for consideration in the public part of the meeting.

#### PURPOSE OF THIS REPORT

The Executive Committee has requested the Internal Affairs Scrutiny Committee oversee and monitor delivery of the approved Planning Peer Review Action Plan as a standing item on their agenda.

This report is, therefore, the second in a series of monitoring reports that provide updates on the delivery of the individual actions contained in the plan. Each report provides an update on the actions indicated for completion by the committee date and, in the event that a target date has not been achieved, an explanation of why that is the case. The reports will also present any amendments considered necessary to the approved plan for consideration.

#### SOURCE OF REFERRAL

As agreed by Internal Affairs Scrutiny Committee and at the specific request of the Executive Committee.

#### FURTHER INFORMATION

A full copy of the Planning Service Peer Challenge – Feedback Report is available [here](#).

A full copy of the Planning Peer Review Action Plan, as adopted by the Executive Committee, is available [here](#).

#### SUGGESTED RECOMMENDATIONS

That the Committee note the progress made to date in delivering the action plan to date.

### REPORT

- At its meeting of 20 June 2023, the Internal Affairs Scrutiny Committee undertook to review the draft Planning Peer Review Action Plan, which had previously been approved by the Planning Committee, and to monitor its delivery. On 17 October 2023 the Executive Committee adopted the Planning Peer Review Action Plan having accepted the amendments of that review. In doing so the Executive Committee requested the Internal Affairs Scrutiny Committee oversee and monitor delivery of the approved action plan as a standing item on their agenda.
- Each monitoring report provides an update on the actions indicated for completion ahead of the committee date and, in the event that an action has not been completed by the identified target date, an explanation

of why that is the case, together with an outline of proposed remedial action to be put in place to address any outstanding actions.

3. The [schedule of actions completed or due for completion by 31 October 2023](#) was considered by this committee on 21 November 2023 showed that, of the 6 actions that were due to be completed by 31 October 2023, 5 had been completed on or ahead of schedule and a further 2 actions due for completion in November 2023 had also been completed. One target date, relating to the roll out of managed devices had not been achieved and a revised target date of December 2023 was agreed and has now been achieved.
4. A schedule of actions to be completed or due for completion between 1 November 2023 and 31 January 2024 is attached as appendix 1. Of the 7 actions targeted for completion within the period: 2 have been completed in accordance with the original target date, 1 has been completed in accordance with a revised target date and 3 are in progress beyond their expected target date. The schedule sets out the reasons for these delays and revised target dates for these actions.




BACKGROUND PAPERS REVELANT TO THIS ITEM		
Name of document	Date	Where available for inspection
Planning Service Peer Challenge – Feedback Report	January 2023	<a href="#">Council Website</a>
Planning Peer Review Action Plan	October 2023	<a href="#">Council Website</a>




LEAD AUTHOR	CONTACT DETAILS	DATE
Mark Evans	e: mark.evans@fylde.gov.uk t: 01253 658460	January 2024


#### Attached documents

Appendix 1 - Planning Peer Review Action Plan Scrutiny Monitoring Report (November 2023 - January 2024)






**Planning Peer Review Action Plan Scrutiny Monitoring Report (Actions due 1 November 2023 - 31 January 2024)**





Action	Description	Measure of Success	Target Completion	Update	Status
6.4	Feedback on Extensions of Time	Feedback from agents received.	Dec 2023	A canvass of agent's views on the use of extensions of time has revealed mixed opinions. Following interest in the reestablishment of the agents' forum (See action 10.1 below), it has been decided to discuss the merits of extensions of time at the inaugural meeting of this forum. A <b>new target date of March 2024</b> is proposed to allow time for the meeting to take place and the views of agents to be canvassed.	 <b>In progress</b>
9.8	Roll out of laptop/tablet/managed device to team.	All staff have access to managed devices.	Dec 2023 (Revised)	As reported in November 2023, the roll out of managed devices was behind schedule and a revised target date of December 2023 was agreed. The roll out of managed devices was completed in <b>November 2023</b> and so the <b>revised target has been met.</b>	 <b>Complete</b>
10.1	Seek views on agents' forum	Views of regular agents on establishment of a forum received.	Dec 2023	The views of those planning agents who regularly submit planning applications to Fylde Council (53 practices) were sought during November 2023. Responses were received from 10 practices, 2 indicating they had or were about to retire and the other 8 supporting the establishment of a forum. Although responses were limited, it is considered that there is sufficient interest to justify the re-establish the agents' forum. Work on delivering Action 10.2 to establish an agents' forum will now proceed.	 <b>Complete</b>

Action	Description	Measure of Success	Target Completion	Update	Status
14.1	Customer Feedback	Annual customer feedback survey has been conducted.	Dec 2023	E-mails are now sent to users of the planning service on a monthly basis inviting feedback as part of the wider corporate "How did we do?" initiative. All comments are fed into a Service Improvement Log to ensue they are considered as part of the service planning process.	 <b>Complete</b>
15.2	Town & Parish councillor training	Town and parish council training plan in place.	Nov 2023	<p>An initial induction training session for town and parish councillors took place on 10 June 2023.</p> <p>All town and parish council clerks were contacted in November 2023 with a request to identify additional training needs. Based on responses a training programme has been drafted for consideration at the next meeting of the Partish Planning Liaison Forum which was scheduled to take place on 23 January 2024. Unfortunately, it was necessary to postpone this meeting at the request of the chairman.</p> <p>Once the draft training plan is agreed by the forum, this item will be completed. A new target date of <b>March 2024</b> is proposed.</p>	 <b>In Progress</b>
15.3	Promote NDPs	Neighbourhood planning session with town & parish council's has taken place.	Dec 2023	An item seeking views on Town and Parish Councils' interest in adopting a Neighbourhood Development Plan was tabled at the Parish Planning Liaison Forum held on 10 October 2023, when it was requested that further information be provided to councils for consideration.	 <b>Complete</b>

Action	Description	Measure of Success	Target Completion	Update	Status
				All town and parish clerks were contacted and provided with additional background information. Two parish councils have subsequently expressed an interest in exploring the potential to adopt a neighbourhood plan, 1 has advised that they have considered the matter and will not be proceeding. Ribby with Wrea Parish Council are proceeding with their plan which has reached draft stage. For the purposed of monitoring this action plan, the item is considered complete. Work will continue with individual parishes who have expressed an interest in progressing a neighbourhood plan.	
15.4	Town & parish council comment process review	Process for considering comments of town and parish councils has been completed.	Nov 2023	The PAS Review advised “Reviewing the application call-in terms. Resolve Parish /Town Council issues through discussion or the provision of information (rather than at committee)” as part of Recommendation 13. As part of the review of communication between parishes and the planning service, clarity is now proactively sought from parish clerks in the event that potentially resolvable objections are received. The success of this approach will be monitored. A further proposal to implement the facility that would allow on line comments to be made directly by parish councils was tabled at the Planning Parish Liaison Forum held on 10 October 2023 where the chairman of the forum requested a detailed action plan	 <b>In Progress</b>

Action	Description	Measure of Success	Target Completion	Update	Status
				<p>be prepared to fully explore the implications of rolling out this facility. The request to prepare and agree a project plan has delayed the introduction of this facility.</p> <p>A new target date of <b>June 2024</b> is proposed.</p>	

PERFORMANCE STATUS ICONS	
	<b>Over Performance</b> – the indicator is overperforming against the target.
	<b>On Track</b> – the indicator is performing within tolerance of target.
	<b>Cautionary Under Performance</b> – the indicator is moderately under performing. Whilst the indicator has slipped from target it maybe a minor blip overall or minor action will remedy it.
	<b>Under Performance</b> – the indicator is under performing against target.
	<b>Missing Data</b> – the indicator is missing data, this could be due to lag in data in the way the information is collated, or because its currently unavailable.

Monitoring colour codes	
Completed to or ahead of original target	
Completed to revised target	
Behind Schedule but progressing	
Significantly behind target or abandoned	

## SCRUTINY ITEM

REPORT OF	MEETING	DATE	ITEM NO
INTERIM SCRUTINY MANAGER	INTERNAL AFFIARS SCRUTINY COMMITTEE	20 FEBRUARY 2024	11
<b>ONGOING SCRUTINY WORKPLANS 2024</b>			

### PUBLIC ITEM

This item is for consideration in the public part of the meeting.

#### PURPOSE OF THIS REPORT

To provide members with an update on the current work programme of the scrutiny committees. This is a standing item on the scrutiny agendas.

#### SOURCE OF REFERRAL

Scrutiny training event - 7 June 2023

Workshop of Internal Affairs Scrutiny Committee members - 22 August 2023.

Workshop Community Focus Scrutiny Committee - 19 September 2023

#### FURTHER INFORMATION

The current workplan is attached as an appendix.

#### SUGGESTED RECOMMENDATION

To note the current draft workplan for the scrutiny committees for the remainder of the 2024 municipal year.

### REPORT

#### SCRUTINY WORKPLANS

1. The Scrutiny Workplan outlines the areas of work which are expected to be scrutinised over the coming months/year by or on behalf of the Council's Scrutiny function and any Task and Finish Groups convened for review work.
2. The workplan is a live document and ongoing consultation will continue to be undertaken with Heads of Service and Chairmen and Vice- Chairmen of the scrutiny committees.
3. Topics added to the work programme will have expected outcomes to add value to the services delivered by the Council and its partners and/or improve the quality of lives of Fylde residents. It is recognised that there is a need for flexibility in the work programme so as to allow relevant issues to be dealt with as and when they arise.
4. The report provides an overview of the current draft work plans of both the Internal Affairs and the

Community Focus Scrutiny Committees up to the end of the municipal year in May 2024.

5. Part 3 (Section 4) of the [Constitution](#) sets out the Terms of Reference of both scrutiny committees (Internal Affairs and Community Focus). Both committees should keep the respective work programmes under review and establish topic-specific in-depth reviews, to be time limited.
6. An extract of the most recent workplan is attached as an appendix. Any amendments to it since the publication of the agenda will be reported at the meeting.
7. There may be the need to arrange additional meetings of either committee if the work plan becomes too congested which will be subject to agreement with the Chairman and Vice Chairman.

**INFORMATION ITEMS**

8. As part of the council’s commitment to keeping councillors informed of relevant information as soon as possible, the Councillor Hub is now available. The Councillor Hub forms part of the council’s intranet and is comprised of content particularly intended to assist elected members in their role. This provides an opportunity to improve arrangements for information items.
9. Information items will now be posted on the Councillor Hub as soon as they are ready, unless the relevant committee chairman directs that the item should instead be placed in full on the agenda of the next available committee meeting. Additionally, the scrutiny workplan will include a list of the information items that are anticipated to be posted to the Hub before the next committee meeting.

BACKGROUND PAPERS REVELANT TO THIS ITEM		
Name of document	Date	Where available for inspection
Fylde Council Constitution	May 2023	<a href="https://fylde.cmis.uk.com/fylde/ConstitutionGovernanceMatters.aspx">https://fylde.cmis.uk.com/fylde/ConstitutionGovernanceMatters.aspx</a>

LEAD AUTHOR	CONTACT DETAILS	DATE
Scrutiny Team	<a href="mailto:scrutiny@fylde.gov.uk">scrutiny@fylde.gov.uk</a>	February 2024

**Attached Documents**

Appendix - Extract of the Workplan including a list of anticipated information reports for publication on the Councillor Hub



## Workplans for Scrutiny Committees 2024

Committee/ Date/Title of Report	Origin
<b>Scrutiny Community Focus - 14 Mar 2024</b>	
Meeting cancelled	
<b>Cycle 8</b>	
<b>Scrutiny - Internal Affairs - 09 Apr 2024</b>	
Commercial Strategy	Review
Beach Management Plan	Update
Wedding Service	New
Coastal Strategy	Review
Car Parking Annual report	Annual report
Planning Peer Review Action Plan - Monitoring Delivery	Each Meeting
Disabled Facilities Grant Update	Review
Section 106 Monies Update	6 monthly report.
On going Scrutiny Workplan 2024	Each meeting
<b>Additional Scrutiny Community Focus - Date April TBC</b>	
Swimming Provision	Update
<b>Cycle 1</b>	
<b>Scrutiny Community Focus - 16 May 2024</b>	
Citizens Advice Fylde	Annual Report
Age UK	Annual Report
Flood & Surface Water Management Progress Report	Update
St Annes Bathing Waters Progress Report	Update
Community Projects Fund	Annual Report on applications
On going Scrutiny Workplan 2024	Each Meeting

### Information reports for publication on the Councillor Hub

March 2024	Origin
Holiday, Activity & Food Programme (HAF)	Update
April 2024	Origin
Home Energy Conservation Act	Update
Homelessness and Rough Sleeping Strategy	Update