



## Strategic Risk Register 2017/2018

### Identified Strategic Risks

Risk	Risks mitigation method	Monitoring Body	Risk Champion
Data Breaches	Action Plan	SRMG & Reports to Audit Committee	Ian Curtis, Head of Governance
Sea Defence Project	Managed by a Sea Defence, Project Management Board	Development Management	Paul Walker, Director of Development
Commercial / Competitive Appetite	Action Plan	SRMG & Reports to Audit Committee	Allan Oldfield, Chief Executive
M55 Link Road	Managed by a Project Board chaired by Director of Development	Finance and Democracy	Paul Walker, Director of Development
Local Plan	Managed at DM committee	DM Committee	Mark Evans

A six monthly update of the above risk will be reported to Audit and Standards committee. Each Risk Champion is responsible for providing this update. Where an action plan has been developed, an update of the tasks will also be provided to Audit & Standards committee.

Update on the 3 Risks that are managed at other committees

Risk	Monitoring Body	Lead Comments
Sea Defence project	Development Management Committee	<p>A project board made of relevant officers from FBC and the EA together with a member from FBC meets monthly to oversee progress with the contract.</p> <p>The council approved the letting of the contract to deliver the new sea defences at Fairhaven and Church Scar to the value of £19.83m. The Council entered into a contract on the 20th October 2017 with VBA Joint Venture Ltd (VBA). VBA's remit being the design and construction of the scheme in accordance with the Planning Consent and Marine Management Organisation Licence for the scheme.</p> <p>VBA will be commencing site preparation works in December 2017 at Church Scar with Fairlawn Triangle being the location for VBA's main site compound/offices. The works are to start at Seafield Road and progress towards the interface between Church Scar and Granny's Bay. Works are currently set to then hop over Granny's Bay to Fairhaven. VBA may well use a smaller satellite compound also when it comes to Fairhaven.</p> <p>Communication with the public, business owners and local residents will be led by VBA, who will develop a comprehensive Customer Engagement Plan for the Scheme in conjunction with Fylde Council and the Environment Agency. VBA will also set up a Customer Centre at Fairlawn Triangle and it will be staffed by fully trained Customer Service Coordinators (CSC) at advertised times and feature project visualisations, details of the works programme and literature to describe the benefits of the project. Quarterly newsletters will be posted in local tourism outlets and community facilities and any road or footpath closures will be communicated well in advance through the newsletters and the local media.</p> <p>The completion date for the scheme is the 31st March 2020.</p> <p><i>Paul Walker, Director of Development Services, December 2017</i></p>
The Local Plan	Development Management Committee	<p>On 9<sup>th</sup> December 2016 the Local Plan and submission documents were submitted to the Secretary of State for Examination in accordance with the Town and Country Planning ( Local Planning ) ( England ) Regulations 2012 Regulations 22(3)(b)and (c). Three hearing sessions, to consider representations made to the plan, were held on 28-30 March, 20-22 June and 12-13 December 2017. The examination hearings have not been formally closed, but it is not anticipated that any further hearing sessions will be</p>

		<p>required. The council will now propose modifications to the plan to address any areas of concern expressed by the inspector which will be presented to the Planning Committee on 17 January 2018. The modifications will be subject to sustainability appraisal and public consultation with any further comments being considered by the Inspector ahead of her issuing a final report which is expected towards the end of May 2018. The plan would then be able to proceed to adoption.</p> <p>The government have consulted on the proposal to remove New Homes Bonus where there is no adopted plan and have decided not to progress this proposal. Therefore, this is no longer a risk.</p> <p><i>Mark Evans, Head of Planning &amp; Housing – December 2017</i></p>
M55 Link Road	Finance & Democracy	<p>A project board made of relevant officers from FBC, LCC and Kensington Developments Ltd EA together with members from FBC and LCC. The MP also attends. It meets approximately every 6 weeks to oversee progress with the project.</p> <p>The project is to accelerate construction of the M55 link road as a single contract ahead of that required to be constructed by the housing developer Kensington Developments Ltd as part of their planning agreement.</p> <p>A consultant has been appointed by KDL to design the road (funded through the repayment of s.106 monies previously paid). LCC are overseeing and checking this work. The scheme has been costed at £25.27m and is in the final stages of design. The table below shows the proposed contributors that make up the total cost. Designs and contract documents are estimated to be completed by February 2018, following which the project will be tendered. Subject to final approvals from each of the funders and tendered costs coming within budget it is currently estimated that construction will start on site in September 2018.</p> <p><i>Paul Walker, Director of Development Services, December 2017</i></p>

<b>TOTAL Current scheme costs</b>	<b>£25.27</b>		
<b>FUNDED BY</b>	<b>£m</b>	<b>Funding status</b>	<b>Comments</b>
<b>Private sector contributions</b>			
Developer (Kensington)	£7.00	Letter of commitment provided	Draft HoTs circulated 18 Oct 17 to be considered at 20 Oct 17 meeting
<b>Local authorities</b>			
Lancashire County Council	£1.70	LCC Cabinet approved funding on 10th August 2017	Position statement draft HoTs considered at 17 March 17 meeting
Fylde Borough Council	£1.00	FBC Full Council approved the principle of contribution on 4th July 2016	Position statement draft HoTs considered at 17 March 17 meeting
<b>Third party contributions</b>			
Lancashire Enterprise Partnership Local Growth Fund	£1.98	Funding agreed subject to a Business Case which demonstrates that the scheme will deliver high value for money	LCC accountable body
Growth and Housing Fund (Highways England)	£4.78	Scheme has progressed to second stage Investment decision expected before the end of the year.	LCC accountable body
National Productivity Investment Fund (Department for Transport)	£5.00		LCC accountable body
Housing Investment Fund (Homes and Communities Agency)	£3.81	Application submitted on 29th Sept 2017, notification due around late November	FBC accountable body
<b>TOTAL</b>	<b>£25.27</b>		