

**Company Number 01397038**  
**Charity No: 508300**

**HERITAGE TRUST FOR THE NORTH WEST**  
**(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES AND**  
**AUDITED FINANCIAL STATEMENTS**

**For the year ended 31st March 2015**

**Ainsworths Limited**  
**Chartered Accountants**  
**and Statutory Auditors**  
**Charter House**  
**Stansfield Street**  
**Nelson**  
**Lancashire**  
**BB9 9XY**

**Telephone No: 01282 695111**  
**Fax No: 01282 697734**

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT AND FINANCIAL STATEMENTS  
For the year ended 31<sup>st</sup> March 2015**

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**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES AND OFFICERS**

**For the year ended 31<sup>st</sup> March 2015**

**TRUSTEES (DIRECTORS)**

L E Stanworth (Chairman)  
M J R Bannister (Vice Chairman)  
M F W Blundell  
G A Burras  
L G Coop  
Dr. S A Harrop  
M R B Johnstone  
S C Kitt  
J F D Pierce  
D Tattersall  
J Turner

**COMPANY SECRETARY**

E M J Miller

**BANKERS**

The Co-operative Bank plc  
PO Box 101  
1 Balloon Street  
Manchester  
M60 4EP

**REGISTERED OFFICE**

Park Hill  
Barrowford  
Nelson  
Lancashire  
BB9 6JQ

**COMPANY NUMBER**

01397038

**CHARITY NUMBER**

508300

**AUDITORS**

Ainsworths Limited  
Chartered Accountants  
and Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT**

**For the year ended 31<sup>st</sup> March 2015**

The trustees present their annual report and the audited financial statements for the year ended 31<sup>st</sup> March 2015.

**CORPORATE STATUS**

The company was incorporated under the Companies Act on 31<sup>st</sup> October 1978 under the name Lancashire Heritage Trust Limited. The company is a private company limited by guarantee and not having a share capital, exempted by the Secretary of State from the requirement to use the word "limited" in its name. The liability of each member is limited to an amount not exceeding £1.

The company was registered as a charity on 14<sup>th</sup> December 1978 under the provisions of the Charities Acts (Charity number: 508300).

**TRUSTEES**

The trustees who served during the year were as follows:

L E Stanworth (Chairman)	M R B Johnstone
M J R Bannister (Vice Chairman)	S C Kitt
M F W Blundell	J F D Pierce
G A Burras	D Tattersall
L G Coop	J Turner
Dr. S A Harrop	

**PRINCIPAL ACTIVITIES AND REVIEW OF THE YEAR**

The principal activities of the company are to promote and preserve for the benefit of the people of the North West of England and of the nation at large, whatever of the English historical, architectural, natural, social or scientific heritage which may exist in or near to the aforesaid region, and to advance the education and the cultural development of the public in these matters, and to undertake such other charitable activities as may benefit the inhabitants of or visitors to the area. The company has also established various trading activities designed to enhance and subsidise the charitable activities of the trust.

**REVIEW OF THE WORK OF HERITAGE TRUST FOR THE NORTH WEST 2014/15**

In the past year the company has undertaken the restoration of three buildings at risk:

Lomeshaye Bridge Mill (Whitefield Conservation Area, Nelson)  
Bank Hall, Bretherton, Chorley (Grade II\*)  
Lytham Hall (Grade I)

**LOMESHAYE BRIDGE MILL, NELSON, LANCASHIRE**

Barnfield Construction were appointed by competitive tender as the main contractor, and the trust's building construction company acted as subcontractor making 78 windows, re-pointing the exterior, roof repairs and some internal works. Work commenced in October 2014 and at the year end was nearly complete. The project was awarded a grant of £760,000 from the Heritage Lottery Fund Townscape Heritage Initiative. The Architectural Heritage Fund agreed a loan of £100,000 to assist with the cash flow, which has been repaid.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT (continued)  
For the year ended 31<sup>st</sup> March 2015**

**BANK HALL, BRETHERTON, CHORLEY, LANCASHIRE (GRADE II\* BUILDING AT RISK)**

It was hoped that work would commence in the Autumn of 2014, but the complex legal agreements between five partners have created delays. The work is being funded by the Heritage Lottery Fund who awarded an increase in the grant in December 2014, and by the proceeds of Enabling Development. Urban Splash has been appointed the trust's preferred developer. The trust's role will be to act as facilitator and be responsible for the management of the site after completion.

**LYTHAM HALL, LYTHAM ST ANNES, FYLDE (GRADE I BUILDING AT RISK)**

This is by far the most complex of the three projects. The first phase, the restoration of the South Prospect Garden is complete. This forms part of the 78 acres of Registered Parkland. Work has included the restoration of a 17<sup>th</sup> century Prospect Mount, a Grade II Listed brick wall, a 19<sup>th</sup> century Parterre, felling of 300 trees in woodland which had been neglected for over 100 years to reveal specimen trees and the original garden footprint, and reinstate original paths.

The next phase is the restoration of the exterior of the Hall. This will involve reroofing, repairs to the windows, the brick work and removal of paint from the stonework.

A Project Manager, an Activity Plan Officer, and a Volunteer and Training Co-ordinator have been appointed. One of the hallmarks of the project has been the number of volunteers involved, many undertaking professional tasks.

**OTHER ACTIVITIES**

The company has continued to operate Pendle Heritage Centre, its flagship project established in 1978. The company no longer receives any revenue support from Pendle Borough Council and is developing plans to generate more income from the site to ensure it is sustainable. A separate limited company has been established, and currently awaits registration as a charity.

**VOLUNTEER CONTRIBUTIONS**

The company relies on voluntary help for many of its activities. Based on the Heritage Lottery Fund's formula to quantify volunteer contributions, the amount in monetary terms in the year ending 31<sup>st</sup> March 2015 was £956,166 (2014: £944,328).

**EXTERNAL COMMITTEES**

The Chief Executive has continued to represent the company on a number of external panels. These include the Manchester Historic Buildings and Conservation Area Committee and the National Committee of the Association of Preservation Trusts (APT) and the NW and South Pennines branch of APT.

**SUBSIDIARY COMPANY RESULTS**

As stated in Note 9, the trust operates two trading subsidiaries; L.H.T. Enterprises Limited and Conservation Services NW Limited. The results for the year are set out in Note 9. During the year management charges of £71,660 (2014: £18,765) and £54,311 (2014: £9,091) were received from L.H.T. Enterprises Limited and Conservation Services NW Limited respectively. The trustees considered the results to be satisfactory.

**RELATED PARTIES**

Heritage Trust for the North West owns 100% of two subsidiaries; L.H.T. Enterprises Limited, Conservation Services NW Limited and exerts dominant trustee influence over a further two subsidiaries; Greater Manchester Building Preservation Trust Limited and Cumbria Building Preservation Trust Limited. The five companies work together in pursuit of the charities objectives.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT (continued)**

**For the year ended 31<sup>st</sup> March 2015**

**METHOD OF APPOINTMENT/ELECTOR**

The trustees have the power to appoint/elect new trustees.

**RESERVES**

The trustees believe the new asset position is sufficient for the future needs of the company. However, these levels are to be reviewed annually.

**RISK MANAGEMENT**

The trustees have assessed the major risks to which the charity is exposed, in particular those related to the operation and finance of the company, and are satisfied that systems are in place to mitigate our exposure to major risks.

**FINANCIAL STATEMENTS**

The accounts for the year ended 31<sup>st</sup> March 2015 are appended herewith. There were net outgoing resources for the year of £438,371 (2014: Net incoming resources £128,522).

**BRANCHES**

Bank Hall Action Group has continued to support the company's efforts to save Bank Hall and Heysham Heritage Association has supported the company's efforts to maintain a Heritage Centre in Heysham Village.

The above groups are disclosed as being branches of the main charity. Each individual entity holds a separate bank account. The funds held are not included within the accounts as they are immaterial.

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom accounting standards.

Company law requires the trustee directors to prepare financial statements for each financial year which give a true and fair view of the financial position of the company during the year and of its financial position at the end of the year. In preparing those financial statements, the trustee directors should follow best practice and:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustee directors are responsible for keeping proper accounting records which disclose with reasonable accuracy the financial position of the company and which enable them to ascertain their financial position and to ensure that the financial statements comply with the Companies Act 2006 and the Charities Act 2011 and regulations thereunder. They are also responsible for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the trustees are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each trustee director has taken all the steps that he or she ought to have taken as a trustee director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT (continued)  
For the year ended 31<sup>st</sup> March 2015**

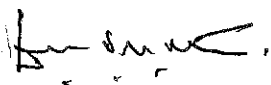
**SMALL COMPANY EXEMPTIONS**

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

**CHARITY REQUIREMENTS**

This report has been prepared in accordance with requirements set down by the SORP 2005.

By Order of the Board



E M J MILLER – Company Secretary

Date: 4<sup>th</sup> March 2016

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF**

### **HERITAGE TRUST FOR THE NORTH WEST (A COMPANY LIMITED BY GUARANTEE)**

**For the year ended 31<sup>st</sup> March 2015**

We have audited the group financial statements of Heritage Trust for the North West for the year ended 31<sup>st</sup> March 2015 on pages 8 to 24 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND AUDITORS**

As explained more fully in the Trustees' Responsibilities Statement set out on page 4, the trustees' (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### **SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs and of the group as at 31<sup>st</sup> March 2015 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with the United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities;
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.



## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF

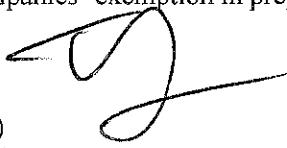
### HERITAGE TRUST FOR THE NORTH WEST (continued) (A COMPANY LIMITED BY GUARANTEE)

For the year ended 31<sup>st</sup> March 2015

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the trustees' report.



Ian Dugmore (Senior Statutory Auditor)  
for and on behalf of Ainsworths Limited  
Chartered Accountants and  
Statutory Auditors  
Charter House  
Stansfield Street  
Nelson  
Lancashire  
BB9 9XY

Date: 4<sup>th</sup> March 2016

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES  
For the year ended 31<sup>st</sup> March 2015**

	Note	Unrestricted Funds	Restricted Funds	Total Funds 2015	Total Funds 2014
		£	£	£	£
<b>INCOMING RESOURCES</b>					
Activities in the furtherance of the charity's objects:-					
Revenue grants received		1,305,618	3,057	1,308,675	440,491
Capital grants received		6,818	-	6,818	-
<b>UK investment income:-</b>					
Rents received		120,806	-	120,806	105,156
Interest received		3	-	3	-
<b>Other incoming resources:-</b>					
Trading activities		726,132	-	726,132	273,853
Services provided		78,730	-	78,730	60,424
Activity income		65,460	-	65,460	68,014
Donations		21,534	7,121	28,655	103,905
Other income		14,413	-	14,413	16,464
<b>TOTAL INCOMING RESOURCES</b>		<b>2,339,514</b>	<b>10,178</b>	<b>2,349,692</b>	<b>1,068,307</b>
<b>RESOURCES EXPENDED:</b>					
Cost of activities in furtherance of the charity's objects					
	2	219,868	3,041	222,909	156,380
Trading and other activity costs	2	996,045	-	996,045	576,954
Governance costs	2	159,187	4,032	163,219	154,151
Finance costs		81,643	-	81,643	52,300
<b>TOTAL RESOURCES EXPENDED</b>	<b>3</b>	<b>1,456,743</b>	<b>7,073</b>	<b>1,463,816</b>	<b>939,785</b>
<b>NET INCOMING/(OUTGOING) RESOURCES FOR THE YEAR</b>		<b>882,771</b>	<b>3,105</b>	<b>885,876</b>	<b>128,522</b>
<b>GAINS ON INVESTMENTS</b>					
Revaluation of fixed assets investments		15,000	-	15,000	-
Impairment of fixed assets investments		-	(1,339,247)	(1,339,247)	-
<b>NET MOVEMENT IN FUNDS</b>		<b>897,771</b>	<b>(1,336,142)</b>	<b>(438,371)</b>	<b>128,522</b>

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES  
For the year ended 31<sup>st</sup> March 2015**

	Note	Unrestricted Funds	Restricted Funds	Total Funds 2015	Total Funds 2014
		£	£	£	£
NET MOVEMENT IN FUNDS		897,771	(1,336,142)	(438,371)	128,522
Transfers between funds		5,140	(5,140)	-	-
		902,911	(1,341,282)	(438,371)	128,522
TOTAL FUNDS brought forward		1,321,607	1,457,733	2,779,340	2,650,818
Reclassification transfers		(49,743)	49,743	-	-
TOTAL FUNDS carried forward	17	2,174,775	166,194	2,340,969	2,779,340

There are no acquisitions or discontinued operations in the year.

There are no other recognised gains or losses other than those shown in the Statement of Financial Activities.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**BALANCE SHEETS  
31<sup>st</sup> March 2015**

	Note	Group		Company	
		2015	2014	2015	2014
		£	£	£	£
<b>FIXED ASSETS</b>					
Tangible assets	5	38,465	23,619	22,521	7,954
Heritage assets	6	1,245,321	1,234,440	1,261,926	1,251,045
Investment property	7	3,385,567	3,890,803	3,408,943	3,914,179
Investments in subsidiaries	9	-	-	501	501
		<u>4,669,353</u>	<u>5,148,862</u>	<u>4,693,891</u>	<u>5,173,679</u>
<b>CURRENT ASSETS</b>					
Stocks	10	25,748	32,817	18,318	18,546
Debtors	11	276,650	185,648	228,319	144,846
Cash at bank and in hand		53,459	1,053	52,709	488
		<u>355,857</u>	<u>219,518</u>	<u>299,346</u>	<u>163,880</u>
<b>CREDITORS: Amounts falling due within one year</b>	12	<u>(2,237,424)</u>	<u>(1,426,205)</u>	<u>(2,161,662)</u>	<u>(1,356,802)</u>
<b>NET CURRENT LIABILITIES</b>		<u>(1,881,567)</u>	<u>(1,206,687)</u>	<u>(1,862,316)</u>	<u>(1,192,922)</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>2,787,786</u>	<u>3,942,175</u>	<u>2,831,575</u>	<u>3,980,757</u>
<b>CREDITORS: Amounts falling due after more than one year</b>	13	<u>(428,103)</u>	<u>(1,144,468)</u>	<u>(428,103)</u>	<u>(1,144,468)</u>
Provision for liabilities and charges	14	<u>(18,714)</u>	<u>(18,367)</u>	<u>(18,714)</u>	<u>(18,367)</u>
<b>NET ASSETS</b>		<u>2,340,969</u>	<u>2,779,340</u>	<u>2,384,758</u>	<u>2,817,922</u>
<b>FUNDS</b>					
Restricted	16a	166,194	1,457,733	163,137	1,457,733
Unrestricted	16b	1,481,379	643,211	1,528,225	681,793
Revaluation reserve	16b	693,396	678,396	693,396	678,396
	17	<u>2,340,969</u>	<u>2,779,340</u>	<u>2,384,758</u>	<u>2,817,922</u>

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

The financial statements were approved by the Board of Trustees on 4<sup>th</sup> March and were signed on its behalf by:



L E Stanworth  
(Chairman)

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended 31<sup>st</sup> March 2015**

**1. ACCOUNTING POLICIES**

**a) *Basis of accounting***

The financial statements have been prepared under the historical cost convention and comply with the Statement of Recommended Practice "*Accounting by Charities*" and applicable accounting standards and Statement of Recommended Practice 2005. The particular accounting policies adopted by the trustees are described below.

The Trust has taken advantage of the provisions of section 474(1) of the companies Act 2006 and has prepared an income and expenditure account instead of a profit and loss account.

As a small company, the Trust has taken advantage of the exemption from preparing a cash flow statement.

The accounts are prepared in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008).

**b) *Basis of consolidation***

The consolidated accounts of the group incorporate the accounts of the company and its subsidiaries, LHT Enterprises Limited, Conservation Services NW Limited, Greater Manchester Building Preservation Trust Limited and Cumbria Building Preservation Trust Limited. The results of trading activities of the subsidiaries are summarised in the Consolidated Statement of Financial Activities.

**c) *Incoming resources***

All income is accounted for on a receivable basis, and stated after trade discounts and VAT.

Specific grants received for the purchase and/or improvement of fixed assets are accounted for as restricted funds when receivable.

**d) *Expenditure***

Expenditure is classified under the principal categories set out in the Statement of Recommended Practice.

Management and administration costs are those incurred in connection with the management of the company's assets, organisational administration and compliance with constitutional and statutory requirements.

**e) *Fund accounting***

General funds are available for use at the discretion of the trustees in furtherance of the general objectives of the company.

Designated funds are those which have been set aside at the discretion of the trustees for specific purposes. The purpose and use of the designated funds are set out in the notes to the financial statements.

Restricted funds are funds subject to specific restriction imposed by donors or by the purpose of the appeal in which the funds are raised.

**f) *Investment properties***

In accordance with SSAP 19, no depreciation or amortisation is provided in respect of freehold or leasehold investment properties. This is a departure from the requirements of the Companies Act 2006, which requires all properties to be depreciated. In the opinion of the trustees this departure is necessary for the financial statements to give a true and fair view in accordance with the applicable accounting standards, as properties are included in the financial statements at their open market value.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (continued)  
For the year ended 31<sup>st</sup> March 2015**

1. ACCOUNTING POLICIES continued

- g) *Other tangible fixed assets*  
Tangible fixed assets are capitalised at their purchase price.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Capital projects and tenants improvements	10/25% on net book values
Plant, fixtures and fittings	20% on net book values
Motor vehicles	25% on net book values

- h) *Heritage assets*  
The company's collection of Heritage Centres and Historic Visitors Centres are included in the accounts at their market value. The assets are held in the support of the Charity's primary objective of promoting and preserving historical buildings and construction techniques.

Depreciation is not provided against Heritage Assets in line with FRS 30.

- i) *Investments*  
The financial statements reflect bank interest receivable during the year. Credit is taken for interest accrued but not received at the balance sheet date.
- j) *Stocks*  
Stocks are valued at the lower of cost and net realisable value.
- k) *Repair fund*  
A provision equivalent to 5% of the costs incurred to date on Park Hill is to be set aside each year to provide for the ongoing maintenance and repair of buildings on the site.
- l) *Pension costs*  
The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. Contributions payable for the year are charged in the profit and loss account.
- m) *Taxation*  
The company is a registered charity and is therefore exempt from Income Tax and Corporation Tax under the provisions of Section 505(1) of the Income and Corporation Taxes Act 1988.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

**For the year ended 31<sup>st</sup> March 2015**

**2. RESOURCES EXPENDED**

	Charitable objectives		Trading & other activity		Governance		Total	Total
	Unrestricted	Restricted	Unrestricted	Restricted	Unrestricted	Restricted	2015	2014
	£	£	£	£	£	£	£	£
Preservation and maintenance								
heritage property	202,700	3,041	-	-	-	-	205,741	117,690
Cost of sales and service								
delivery	-	-	372,478	-	-	-	372,478	-
Staff wages and nic	-	-	468,891	-	120,637	4,032	593,560	535,108
Rent and rates	-	-	9,278	-	-	-	9,278	6,735
Light and heat	4,235	-	35,260	-	-	-	39,495	34,531
Insurance	-	-	41,823	-	853	-	42,676	44,694
Telephone	-	-	7,285	-	-	-	7,285	8,321
Motor expenses	-	-	19,614	-	1,488	-	21,102	22,004
Travelling expenses	-	-	-	-	1,119	-	1,119	2,166
Advertising and publicity	-	-	60	-	-	-	60	2,457
Postage, printing and								
stationery	-	-	-	-	4,708	-	4,708	4,715
Equipment hire	4,307	-	390	-	-	-	4,697	15,202
Repairs and renewals	7,060	-	7,784	-	-	-	14,844	37,521
Cleaning expenses	-	-	6,696	-	-	-	6,696	8,346
Security costs	-	-	6,389	-	-	-	6,389	2,297
Trade subscriptions								
and licences	-	-	-	-	2,564	-	2,564	1,291
Training expenses	-	-	-	-	-	-	-	271
Accountancy	-	-	6,272	-	-	-	6,272	6,187
Legal and professional fees	-	-	4,654	-	13,254	-	17,908	18,116
Auditors' remuneration	-	-	4,800	-	3,950	-	8,750	2,950
Sundry expenses	-	-	1,047	-	-	-	1,047	848
Bank charges	-	-	-	-	8,466	-	8,466	8,803
Depreciation	1,566	-	3,244	-	2,148	-	6,958	7,232
Loss on disposal of fixed								
assets	-	-	80	-	-	-	80	-
	219,868	3,041	996,045	-	159,187	4,032	1,382,173	887,485

**3. ANALYSIS OF TOTAL RESOURCES EXPENDED**

a) <i>Analysis</i>	Staff Costs £	Other £	Depreciation £	2015 Total £	2014 Total £
Direct charitable expenditure	-	221,343	1,566	222,909	156,380
Other expenditure:					
Trading and other activity costs	468,891	523,910	3,244	996,045	576,954
Governance costs	124,669	36,402	2,148	163,219	154,151
Finance costs	-	81,643	-	81,643	52,300
	593,560	863,298	6,958	1,463,816	939,785

**HERITAGE TRUST FOR THE NORTH WEST**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**For the year ended 31<sup>st</sup> March 2015**

**3. ANALYSIS OF TOTAL RESOURCES EXPENDED (continued)**

b) <i>Staff costs</i>	2015 £	2014 £
Wages and salaries	552,900	501,595
Social security costs	<u>40,660</u>	<u>33,513</u>
	<u>593,560</u>	<u>535,108</u>

**4. INFORMATION REGARDING EMPLOYEES AND TRUSTEES**

The average number of persons employed during the year, including the trustee directors was as follows:

	2015	2014
Full time	15	15
Part time	<u>27</u>	<u>27</u>

The average number of employees analysed by function during the year was as follows:

Charitable services	37	34
Management and administration	<u>5</u>	<u>5</u>
	<u>42</u>	<u>39</u>
Number of employees as at year end	<u>42</u>	<u>42</u>

No trustees or persons related or connected by business to them have received any remuneration from the charity during the year. No trustees were reimbursed with expenses incurred on behalf of the company. No staff were paid over £60,000 during the year.



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For the year ended 31<sup>st</sup> March 2015**

**5a. TANGIBLE FIXED ASSETS – GROUP**

	Projects and tenants improvements £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Total £
<b>COST OR VALUATION</b>					
At 1 <sup>st</sup> April 2014	32,066	-	245,894	21,936	299,896
Additions	-	16,715	5,169	-	21,884
Disposals	-	-	(855)	-	(855)
At 31 <sup>st</sup> March 2015	32,066	16,715	250,208	21,936	320,925
<b>DEPRECIATION</b>					
At 1 <sup>st</sup> April 2014	32,066	-	227,395	16,816	276,277
Charge for the year	-	934	4,743	1,281	6,958
Depreciation eliminated on disposal	-	-	(775)	-	(775)
At 31 <sup>st</sup> March 2015	32,066	934	231,363	18,097	282,460
<b>NET BOOK VALUE</b>					
At 31 <sup>st</sup> March 2015	-	15,781	18,845	3,839	38,465
At 31 <sup>st</sup> March 2014	-	-	18,499	5,120	23,619

**5b. TANGIBLE FIXED ASSETS – COMPANY**

	Projects and tenants improvements £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Total £
<b>COST OR VALUATION</b>					
At 1 <sup>st</sup> April 2014	32,066	-	138,091	6,241	176,398
Additions	-	16,715	-	-	16,715
Disposals	-	-	-	-	-
At 31 <sup>st</sup> March 2015	32,066	16,715	138,091	6,241	193,113
<b>DEPRECIATION</b>					
At 1 <sup>st</sup> April 2014	32,066	-	130,335	6,043	168,444
Charge for the year	-	934	1,164	50	2,148
Eliminated on disposal	-	-	-	-	-
At 31 <sup>st</sup> March 2015	32,066	934	131,499	6,093	170,592
<b>NET BOOK VALUE</b>					
At 31 <sup>st</sup> March 2015	-	15,781	6,592	148	22,521
At 31 <sup>st</sup> March 2014	-	-	7,756	198	7,954

**HERITAGE TRUST FOR THE NORTH WEST  
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**NOTES TO THE FINANCIAL STATEMENTS (continued)  
For the year ended 31<sup>st</sup> March 2015**

**6. HERITAGE ASSETS**

	Group Total £	Company Total £
<b>COST OR VALUATION</b>		
At 1 <sup>st</sup> April 2014	1,234,440	1,251,045
Additions	10,881	10,881
At 31 <sup>st</sup> March 2015	<u>1,245,321</u>	<u>1,261,926</u>
 <b>NET BOOK VALUE</b>		
At 31 <sup>st</sup> March 2015	<u>1,245,321</u>	<u>1,261,926</u>
At 31 <sup>st</sup> March 2014	<u>1,234,440</u>	<u>1,251,045</u>

Heritage assets relate to the company's collection of Heritage Centres and Historic Visitors Centres. The assets are held in the support of the company's primary objective of promoting and preserving historical buildings and construction techniques. The directors valued these assets at their open market values at 31<sup>st</sup> March 2015.

There is an ongoing programme of capital expenditure at Pendle Heritage Centre, Heysham Heritage Centre and Higherford. These are all grant-aided.

In addition the company owns the collections at the Pendle Heritage Centre which are not valued as they are held for exhibition purposes and are held in perpetuity.

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**NOTES TO THE FINANCIAL STATEMENTS (continued)  
For the year ended 31<sup>st</sup> March 2015**

**7. INVESTMENT PROPERTY**

	Group Total £	Company Total £
<b>COST OR VALUATION</b>		
At 1 <sup>st</sup> April 2014	3,890,803	3,914,179
Additions	819,011	819,011
Disposals	-	-
Revaluation	15,000	15,000
Impairment	(1,339,247)	(1,339,247)
At 31 <sup>st</sup> March 2015	<u>3,385,567</u>	<u>3,408,943</u>
<b>NET BOOK VALUE</b>		
At 31 <sup>st</sup> March 2015	<u>4,334,144</u>	<u>4,357,520</u>
At 31 <sup>st</sup> March 2014	<u>3,515,133</u>	<u>3,538,509</u>

The trustee directors revalued the properties at their open market values at 31<sup>st</sup> March 2015.

If investment properties had not been revalued they would have been included at the following historical cost within the accounts:

	Group £	Company £
At 31 <sup>st</sup> March 2015	<u>3,836,570</u>	<u>4,125,775</u>
At 31 <sup>st</sup> March 2014	<u>3,017,559</u>	<u>3,306,764</u>

**8. OPERATING LEASE COMMITMENTS**

During the year the company had the following operating lease commitments:

Lytham Hall: Leased at £1 per annum over 99 years. The lease expires on 31 December 2097.

Park Hill: Leased at £10 per annum over 90 years. The lease expires on 31 March 2081.

Due to the historic nature of the buildings the trustees do not believe it is possible to establish a marketable rental value for the properties.

**HERITAGE TRUST FOR THE NORTH WEST  
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**NOTES TO THE FINANCIAL STATEMENTS (continued)  
For the year ended 31<sup>st</sup> March 2015**

**9. INVESTMENTS**

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Unlisted investments:				
L.H.T. Enterprises Limited				
2 ordinary shares of £250 each at cost	-	-	500	500
Conservation Services NW Limited				
1 ordinary share of £1 at cost	-	-	1	1
Greater Manchester Building Preservation Trust	-	-	-	-
Cumbria Building Preservation Trust	-	-	-	-
	<u>-</u>	<u>-</u>	<u>501</u>	<u>501</u>

The investment in L.H.T. Enterprises Limited represents 100% of the issued share capital of the company. Its principle activity is that of carrying on the business of a general commercial company on behalf of the parent company. The parent company receives all profits made by the company.

The investment in Conservation Services NW Limited also represents 100% of the issued share capital of the company. The principle activity is that of the construction, preservation and repair of property. The parent company receives all profits made by the company.

The company controls the other above named building preservation trusts, by way of dominant influence. These building preservation trusts do not have any share capital as they are limited by guarantee. They all have the same charitable objectives as Heritage Trust for the North West.

The following is a summary of the trading subsidiaries' results for the year:-

	L.H.T. Enterprises Limited		Conservation Services NW Limited	
	£	£	£	£
Turnover		499,748		548,453
Expenditure:				
Cost of generating funds	428,088		494,232	
Cost of management and administration	<u>71,660</u>	<u>499,748</u>	<u>54,311</u>	<u>548,453</u>
Surplus/(Deficit)		<u>-</u>		<u>-</u>

**HERITAGE TRUST FOR THE NORTH WEST  
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**NOTES TO THE FINANCIAL STATEMENTS (continued)  
For the year ended 31<sup>st</sup> March 2015**

**10. STOCKS**

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Goods for resale	25,748	32,817	18,318	18,546
	<u>25,748</u>	<u>32,817</u>	<u>18,318</u>	<u>18,546</u>

**11. DEBTORS**

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Trade debtors	97,000	43,243	619	8,123
Amounts due from subsidiary undertakings	-	-	19,834	-
Grants receivable	124,613	136,723	124,613	136,723
Other debtors	33,263	-	72,003	-
Prepayments	21,774	5,682	11,250	-
	<u>276,650</u>	<u>185,648</u>	<u>228,319</u>	<u>144,846</u>

**12. CREDITORS: amounts falling due within one year**

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Trade creditors	343,601	160,039	200,407	49,214
Bank loans and overdrafts	613,500	207,185	652,835	210,546
Amounts due to subsidiary undertakings	-	-	69,452	140,181
Other creditors	131,460	132,522	126,337	79,929
Other taxes and social security	11,994	41,983	2,785	7,561
Accruals and deferred income	131,218	26,202	104,195	11,097
Mortgage loans	2,467	-	2,467	-
Other loans	1,003,184	858,274	1,003,184	858,274
	<u>2,237,424</u>	<u>1,426,205</u>	<u>2,161,662</u>	<u>1,356,802</u>

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**NOTES TO THE FINANCIAL STATEMENTS (continued)  
For the year ended 31<sup>st</sup> March 2015**

**13. CREDITORS: amounts falling due after more than one year**

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Deferred income	131,108	268,512	131,108	268,512
Bank loans and mortgages	21,995	496,956	21,995	496,956
Loans: Lytham Town Trust	275,000	275,000	275,000	275,000
Loans: Architectural Heritage Fund	-	104,000	-	104,000
	<u>428,103</u>	<u>1,144,468</u>	<u>428,103</u>	<u>1,144,468</u>

The deferred income relates to a grant received from Fylde Borough Council.

The Lytham Town Trust loan is interest free with no repayment date.

The bank loans and mortgages are secured by a first legal charge over certain freehold investment properties of the charity.

**14. PROVISION FOR LIABILITIES AND CHARGES**

	Group and Company 2015	Group and Company 2014
	£	£
Provision for the maintenance of Pendle Heritage Centre	<u>18,714</u>	<u>18,367</u>

**15. RESULTS OF PARENT COMPANY**

As permitted by Section 408 of the Companies Act 2006, the income and expenditure account of the parent company is not presented as part of these financial statements.

The parent company's net outgoing resources for the financial year amounted to £433,164 (2014: Net incoming resources £130,762).

**HERITAGE TRUST FOR THE NORTH WEST  
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**NOTES TO THE FINANCIAL STATEMENTS (continued)  
For the year ended 31<sup>st</sup> March 2015**

**16a. MOVEMENT IN RESTRICTED FUNDS  
GROUP**

	1 <sup>st</sup> April 2014 £	Income £	Expenditure £	Investment gains and (losses) £	Transfers between funds £	Reclass- ification transfers £	31 <sup>st</sup> March 2015 £
Various restricted funds	1,136,313	7,121	(7,073)	(1,339,247)	(395)	203,281	-
Heysham Heritage Centre	75,575	-	-	-	-	(75,575)	-
Slaidburn Heritage Centre	77,963	-	-	-	-	(77,963)	-
Lytham Hall (Stage II)	167,882	-	-	-	(4,745)	-	163,137
Rose Castle (Project Officer)	-	3,057	-	-	-	-	3,057
	<u>1,457,733</u>	<u>10,178</u>	<u>(7,073)</u>	<u>(1,339,247)</u>	<u>(5,140)</u>	<u>49,743</u>	<u>166,194</u>

**16a. MOVEMENT IN RESTRICTED FUNDS (Continued)  
COMPANY**

	1 <sup>st</sup> April 2014 £	Income £	Expenditure £	Investment gains and (losses) £	Transfers between funds £	Reclass- ification transfers £	31 <sup>st</sup> March 2015 £
Various restricted funds	1,136,313	7,121	(7,073)	(1,339,247)	(395)	203,281	-
Heysham Heritage Centre	75,575	-	-	-	-	(75,575)	-
Slaidburn Heritage Centre	77,963	-	-	-	-	(77,963)	-
Lytham Hall (Stage II)	167,882	-	-	-	(4,745)	-	163,137
	<u>1,457,733</u>	<u>7,121</u>	<u>(7,073)</u>	<u>(1,339,247)</u>	<u>(5,140)</u>	<u>49,743</u>	<u>163,137</u>

**HERITAGE TRUST FOR THE NORTH WEST  
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**NOTES TO THE FINANCIAL STATEMENTS (continued)**

**For the year ended 31<sup>st</sup> March 2015**

**16b. MOVEMENT IN UNRESTRICTED FUNDS  
GROUP**

	1 <sup>st</sup> April 2014 £	Income £	Expenditure £	Investment gains and (losses) £	Transfers between funds £	Reclass- ification transfers £	31 <sup>st</sup> March 2015 £
Designated:							
General fund	33,978	-	-	-	-	(33,978)	-
Maintenance of Pendle Heritage Centre Fund	18,367	-	-	-	347	-	18,714
David Knightley Trust	220,246	-	-	-	-	-	220,246
Undesignated:							
General fund	370,620	2,339,514	(1,456,743)	-	4,793	(15,765)	1,242,419
Revaluation reserve	678,396	-	-	15,000	-	-	693,396
	<u>1,321,607</u>	<u>2,339,514</u>	<u>(1,456,743)</u>	<u>15,000</u>	<u>5,140</u>	<u>(49,743)</u>	<u>2,174,775</u>

**16b. MOVEMENT IN UNRESTRICTED FUNDS (Continued)  
COMPANY**

	1 <sup>st</sup> April 2014 £	Income £	Expenditure £	Investment gains and (losses) £	Transfers between funds £	Reclass- ification transfers £	31 <sup>st</sup> March 2015 £
Designated:							
General fund	33,978	-	-	-	-	(33,978)	-
Maintenance of Pendle Heritage Centre Fund	18,367	-	-	-	347	-	18,714
David Knightley Trust	220,246	-	-	-	-	-	220,246
Undesignated:							
General fund	409,202	1,473,716	(582,681)	-	4,793	(15,765)	1,289,265
Revaluation reserve	678,396	-	-	15,000	-	-	693,396
	<u>1,360,189</u>	<u>1,473,716</u>	<u>(582,681)</u>	<u>15,000</u>	<u>5,140</u>	<u>(49,743)</u>	<u>2,221,621</u>

Maintenance of Pendle Heritage Centre Fund: A fund to preserve the sites of historical and architectural interest at Park Hill which include the former farmhouse, the Cruck Barn, the Walled Garden, the Park Hill Barn and the Park Hill Cottages.



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**NOTES TO THE FINANCIAL STATEMENTS (continued)  
For the year ended 31<sup>st</sup> March 2015**

**17. ANALYSIS OF ASSETS AND LIABILITIES BETWEEN FUNDS**

**GROUP**

	Restricted Funds £	Unrestricted funds Designated £	Undesignated £	Total 2015 £
Tangible fixed assets	163,137	257,674	4,248,542	4,669,353
Current assets	3,057	-	352,800	355,857
Current liabilities	-	-	(2,237,424)	(2,237,424)
Long term liabilities	-	-	(428,103)	(428,103)
Provisions	-	(18,714)	-	(18,714)
	166,194	238,960	1,935,815	2,340,969

**COMPANY**

Fixed assets				
Tangible	163,137	257,674	4,272,579	4,693,390
Investments	-	-	501	501
Current assets	-	-	299,346	299,346
Current liabilities	-	-	(2,161,662)	(2,161,662)
Long term liabilities	-	-	(428,103)	428,103
Provisions	-	(18,714)	-	(18,714)
	163,137	238,960	1,982,661	2,384,758

**18. BRANCHES**

Bank Hall Action Group and Heysham Heritage Association are branches of Heritage Trust for the North West.

Both branches hold separate bank accounts but no other assets. The results are not consolidated in the financial statements of the main charity as they are immaterial.

Cash and bank balances held at 31st March 2015 were:

	2015 £	2014 £
Bank Hall Action Group	2,108	2,001
Heysham Heritage Association	5,446	6,171
	<u>7,554</u>	<u>8,172</u>

**19. MEMBERS**

The company is a company limited by guarantee but not having a share capital. The liability of every member is limited to an amount not exceeding £1.

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**NOTES TO THE FINANCIAL STATEMENTS (continued)  
For the year ended 31<sup>st</sup> March 2015**

**20. RELATED PARTY DISCLOSURES**

During the year Heritage Trust for the North West paid for various expenses on behalf of L.H.T. Enterprises Limited, Conservation Services NW Limited, Greater Manchester Building Preservation Trust Limited and Cumbria Building Preservation Trust Limited, its subsidiary companies. These subsidiaries also paid for various expenses on behalf of Heritage Trust for the North West. All these payments were recharged to the correct company via the inter-company accounts.

As at 31<sup>st</sup> March 2015 Heritage Trust for the North West owed £64,525 (2014: £70,672) to L.H.T. Enterprises Limited in respect of these transactions.

As at 31<sup>st</sup> March 2015 Heritage Trust for the North West was owed £7,983 by (2014: £24,415 was owed to) Conservation Services NW Limited in respect of these transactions.

As at 31<sup>st</sup> March 2015 Heritage Trust for the North West was owed £11,851 by (2014: £42,977 was owed to) Greater Manchester Building Preservation Trust Limited in respect of these transactions.

As at 31<sup>st</sup> March 2015 Heritage Trust for the North West owed £4,927 (2014: £2,117) to Cumbria Building Preservation Trust Limited in respect of these transactions.