

	Audit & Standards	Chief Officer Employment	Environmental, Health & Housing	Finance & Democracy	Licensing*	Operational Management	Planning	Public Protection	Tourism & Leisure	Blackpool, Fylde & Wyre Economic Prosperity Board *	Member Development Steering Group *
CH											
VC											
3	Brearley, P	Collins, P	Brearley, P	Collins, P	Blackshaw, B	Bamforth, M	Armit, T	Blackshaw, B	Armit, T		
4	Collins, P	Oades, L	Griffiths, N	Oades, L	Clayton, A	Brickles, J	Nulty, L	Clayton, A	Blackshaw, B		
5	Gill, B		Henshaw, K	Nulty, L	Henshaw, K	Clayton, A	Mulholland, K	Henshaw, K	Lee, M		
6			Lloyd, R	Silverwood, E	Hodgson, P	Hodgson, P	Oades, L	Hodgson, P	Lloyd, R		
7							Speak, H		Silverwood,E		
8											
9											
10											
11	Broughton, H*	Broughton, H*									
12	Horrocks, B*	Horrocks, B*									
13	Mozley, T*	Mozley, T*									
14											
15											
					Lee, M		Substitutes x 10	Lee, M			
							Brickles, J				
							Clayton, A				
							Gill, B				
							Hardy, P				
	Conservative: 5	Conservative: 4	Conservative: 7	Conservative: 8	Conservative: 0	Conservative: 7	Conservative: 7	Conservative: 7	Conservative: 7		Conservative: 0
	Independent: 3	Independent: 2	Independent: 4	Independent: 4	Independent: 0	Independent: 4	Independent: 4	Independent: 4	Independent: 5		Independent: 0
Other	Non Aligned: 1	Non Aligned: 0	Non Aligned: 1	Non Aligned: 0	Non Aligned: 0	Non Aligned: 1	Non Aligned: 1	Non Aligned: 0	Non Aligned: 0		Non Aligned: 0
	* Statutory Independent Persons	* Statutory Independent Persons			* not required to be politically balanced					* not required to be politically balanced	* not required to be politically balanced
	Lead Officer - Paul O'D		Lead Officer - Tracy M	Lead Officer - Allan O	Lead Officer - Ian C	Lead Officer - Allan O	Lead Officer - Mark E	Lead Officer - Ian C	Lead Officer - Paul W		Lead Officer - Lyndsey L