

DECISION ITEM

REPORT OF	MEETING	DATE	ITEM NO
DEVELOPMENT SERVICES DIRECTORATE	TOURISM AND LEISURE COMMITTEE	14 MARCH 2019	6
FAIRHAVEN ADVENTURE GOLF - CAPITAL BID 2019/20			

PUBLIC ITEM

SUMMARY

The Council has a duty to manage its assets and capital resources in order to best deliver its objectives as set out in the Corporate Plan and the associated Commercial Strategy approved in 2018.

The consideration of capital bids for inclusion or otherwise within the Council's approved Capital Programme is a key component of the budget-setting process and contributes to the longer-term management of the Council's resources in an efficient and effective manner. This report presents a capital bid proposal for an 18 hole Adventure Golf course at Fairhaven Lake; the idea of which has emerged during the development phase of the Fairhaven HLF project and one which aligns with the recently adopted Commercial Strategy. The Committee report requests that Members consider the capital bid described in Appendix A and decide whether to make a recommendation for the bid to be progressed in conjunction with the Fairhaven Lake Heritage lottery funded project.

RECOMMENDATIONS

The Committee is requested:

1. To consider the proposed commercial adventure golf investment as outlined at Appendix A and determine whether the bid should be progressed in conjunction with the Fairhaven Lake Heritage project.
2. In the event that the proposed capital bid included in Appendix A is supported for inclusion in the Fairhaven Lake Heritage project that it is recommended to Full Council for consideration.

SUMMARY OF PREVIOUS DECISIONS

Finance and Democracy Committee – 24 September 2018

The committee AGREED to approve the proposed Commercial Strategy included as Appendix 1 to this report to be used as a framework to assess commercial investment and income generating opportunities that will be part of the arrangements for a self-sufficient council.

Tourism & Leisure Committee – 26 July 2018

1. To note the approval by the Council at the meeting of 16th July 2018 of an addition to the Capital Programme for 2018/19, should it become necessary, in relation to the underwriting of the Fairhaven Lake and Gardens Heritage Lottery Fund Round 2 submission in a maximum sum of £343,000;
2. To approve the detail and submission of the Fairhaven Lake and Gardens final masterplan included in the report, which forms part of the Round 2 submission to the Heritage Lottery Fund; and
3. To approve the detail and submission of the Fairhaven Lake and Gardens final capital cost plan included in the report, which forms part of the Round 2 submission to the Heritage Lottery Fund, which included the underwriting of £343,000 as agreed by Council at the meeting of 16th July 2018.

CORPORATE PRIORITIES	
Spending your money in the most efficient way to achieve excellent services (Value for Money)	✓
Delivering the services that customers expect of an excellent council (Clean and Green)	✓
Working with all partners (Vibrant Economy)	✓
To make sure Fylde continues to be one of the most desirable places to live (A Great Place to Live)	✓
Promoting Fylde as a great destination to visit (A Great Place to Visit)	✓

REPORT

1. The Council has a duty to manage assets and capital resources in order to best deliver its objectives and best value for the public purse as set out in the Corporate Plan.
2. The prioritisation of capital investment within a well-defined and rational approach is important in prioritising resources when the demand for resources exceeds the resources available. This process is defined within the Council's Capital Strategy, the latest revision of which was approved by Council on 11th April 2016.
3. A key process in prioritising resources is the consideration of capital bids by the Council's Programme Committees. A capital bid for 2019/2020 has been received which falls within the terms of reference of this committee and is shown at Appendix A to this report. Members are asked to consider the proposed capital bid in accordance with the Committee's terms of reference.
4. The role of the programme committee in the consideration and prioritisation of capital bids is outlined in the Timetable for Developing Budget Proposals 2019/2020 which was approved by the Finance and Democracy Committee at the meeting of 24th September 2018.
5. Every effort is made for capital bids to follow the timetable as part of the budget setting process for the coming financial year but the requirement to follow the approved process for approval of capital bids can be applied at any time. It was not possible to align the timing of this capital bid with the budget setting timetable because of the need to wait for the announcement in December 2018 on whether the Heritage Lottery Bid was successful. The two are linked because the proposed bid for a modern high quality adventure golf facility would be delivered in conjunction with the Fairhaven Lake Heritage project, if approved. It was only prudent to dedicate resources to develop a detailed scheme and a viability assessment after the announcement from the Heritage Lottery Fund.
6. In July 2018 the Tourism and Leisure Committee approved the overall masterplan for Fairhaven Lake and Gardens. The masterplan included the adventure golf proposal on the site of some of the existing tennis courts, although at this stage the concept and the viability assessments had not been developed in detail, it was included as part of the wider heritage bid to be determined by the lottery fund in December 2018.
7. In September 2018 the Finance and Democracy Committee approved the Commercial Strategy to be used as a framework to assess commercial investment and income generating opportunities that will be part of the arrangements for a self-sufficient council. This includes actions to:
 - a. review and challenge all income streams to ensure maximum returns / best price is achieved, and
 - b. investigate the option / opportunity of investing in strategic assets that would act as a stimuli to the local economy.
8. The proposal for the adventure golf course at Fairhaven Lake as part of the Heritage Lottery Fund project is a commercial opportunity with a good return and low risk consistent with the strategy approved in September 2018. The attached capital bid included as Appendix A provides detailed information on the initial capital costs and future revenue implications for the adventure golf proposal.
9. The Committee are requested to consider the relative merits of the capital bid and whether the project should be progressed as part of the Fairhaven Lake Heritage project.

IMPLICATIONS	
Finance	The consideration of capital bids for inclusion or otherwise within the Council's approved Capital Programme is a key component of the proper financial management of the Council's resources. This report requests that Members provide that consideration in respect of a capital bid for 2019/20 which falls within the remit of this Committee.
Legal	No implications arising from this report.
Community Safety	No implications arising from this report.
Human Rights and Equalities	No implications arising from this report.
Sustainability and Environmental Impact	No implications arising from this report.
Health & Safety and Risk Management	No implications arising from this report.

LEAD AUTHOR	CONTACT DETAILS	DATE
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BACKGROUND PAPERS		
Name of document	Date	Where available for inspection
Council Report - Approved Capital Strategy	11 th April 2016	www.Fylde.gov.uk
Finance and Democracy Committee - Timetable for Developing Budget Proposals 2019/2020	24 th September 2018	www.Fylde.gov.uk

Attached documents

1. Fairhaven Adventure Golf Capital Bid
2. RIBA Stage 2 General Arrangement plan